

ANNEX

**Recovery and Resilience Facility**

**Operational arrangements between the European Commission and Latvia**

These operational arrangements enter into force on the signature date between:

- (1) The European Commission, 200, rue de la Loi, B-1049 Bruxelles, Belgium, which is represented for the purpose of the signature of this operational arrangements by Commissioner for Economy Paolo GENTILONI;

hereinafter referred to as the “**Commission**”

on the one part,

and

- (2) The Republic of Latvia, represented by Minister of Finance Jānis Reirs;

hereinafter referred to as “Latvia”

on the other part,

hereinafter separately referred to as a “**Party**” and collectively as the “**Parties**”,

WHEREAS:

- (1) Regulation (EU) 2021/241 of the European Parliament and of the Council of 12 February 2021, establishing the Recovery and Resilience Facility (the “**RRF Regulation**”) established the Recovery and Resilience Facility to provide Member States with financial support with a view to achieving the milestones and targets of reforms and investments as set out in their recovery and resilience plans.
- (2) In accordance with Article 18(1) of the RRF Regulation, Latvia submitted to the Commission a recovery and resilience plan (the “**RRP**”). By virtue of Council Implementing Decision of 13 July 2021 on the approval of the assessment of the recovery and resilience plan for Latvia (ST 10157/21, ST 10157/21 ADD 1), (the

“**Council Implementing Decision**”) the Council approved the assessment of the RRP and determined a financial contribution of EUR 1 826 000 000 linked to the satisfactory fulfilment of milestones and targets.

- (3) Pursuant to Article 20(6) of the RRF Regulation, the Parties should enter into operational arrangements to further specify the elements mentioned therein.

The Parties have agreed the following:

**1. ARRANGEMENTS AND TIMETABLE FOR MONITORING AND IMPLEMENTATION AND THE RELEVANT INDICATORS RELATING TO THE FULFILMENT OF THE ENVISAGED MILESTONES AND TARGETS**

- 1.1. To facilitate the smooth cooperation and effective implementation of the RRP, the Parties agree to maintain regular exchanges in relation to the implementation of the relevant reforms and investment projects.
- 1.2. Latvia designates the Ministry of Finance of the Republic of Latvia as the Coordinator (the “**Coordinator**”) to act as the interlocutor of the Commission for the overall implementation of the RRP and of these Operational Arrangements. The Coordinator is responsible at national level for coordinating and monitoring the effective implementation of the measures envisaged and the achievement of the objectives set in the RRP.
- 1.3. The Commission designates the Recovery and Resilience Task Force and the Directorate General for Economic and Financial Affairs as the interlocutors for the monitoring of the implementation of the RRP on behalf of the Commission.
- 1.4. The Coordinator and the Commission shall hold at least quarterly exchanges to take stock of progress on the implementation of the RRP. Such exchanges may take place in person in Latvia or in Brussels. They may also take place virtually or, if both Parties agree, via written form. While maintaining the capacity to hold physical or virtual meetings at short notice, such meetings should ordinarily be planned a minimum of 7 days in advance, with a defined agenda.

- 1.5. The exchanges to take stock of progress on the implementation of the RRP shall, as a standing item on the agenda, discuss the timeline for payment requests as set out in Section 3. The Coordinator shall assess and inform the Commission of any significant risks to the timeline for the completion of any milestone or targets, notably where that may have implications for the timeline of the associated payment request.
- 1.6. The Coordinator and the Commission may organise meetings on ad hoc topics outside of the exchanges to take stock of progress on the implementation of the RRP. Such ad-hoc meetings are encouraged to discuss investments and reforms in the RRP that may raise specific implementation challenges. These meetings shall take place in a timely manner to identify possible implementation issues. Ad-hoc meetings may also be required to discuss specific implementation issues that cut across multiple components (e.g. compliance with the Do No Significant Harm principle), to ensure consistency across the RRP.
- 1.7. The Coordinator may nominate specific government entities that are in charge of the actual implementation of specific reforms and investments. As part of the monitoring of the RRP, the Commission may ask the Coordinator to organise technical meetings with such nominated entities to seek further information. The Coordinator shall be in copy of all exchanges and shall be invited to all technical meetings that may take place. These technical meetings may take place on a more regular basis than the meetings with the Coordinator, to enable a more frequent monitoring of the reforms and investments included under each component of the RRP and to identify possible implementation issues in advance of the exchanges. An overview of the technical meetings that are taking place will be discussed in the meetings with the Coordinator.
- 1.8. While respecting internal processes and timing, and in order to facilitate the implementation of the RRP and the assessment of payment requests, the Coordinator or nominated specific government entities are encouraged to share with the Commission any relevant information on the progress in the implementation of the RRP, in order to discuss in a timely manner its alignment with the relevant provisions in the Council Implementing Decision.
- 1.9. Annex I to these Operational Arrangements further specifies the milestones, targets and relevant indicators laid down in the Council Implementing Decision to measure the progress towards the achievement of the reforms and investment projects of the RRP.

- 1.10. Annex II to these Operational Arrangements further specifies the arrangements and timetable for monitoring laid down in the Council Implementing Decision.
- 1.11. In accordance with Article 27 of the RRF Regulation, Latvia shall report in the context of the European Semester on the progress made in the achievement of its RRP, including these Operational Arrangements and on the common indicators set out in accordance with Article 29(4) of the RRF Regulation. Such reporting shall take place each year, by 30 April and 15 October on the progress made in the achievement of the RRP, including these Operational Arrangements, and by 28 February and 31 August on those common indicators. Annexes I and II specify the arrangements for the reporting linked to these Operational Arrangements.
- 1.12. In order to ensure effective coordination and complementarity of Union funding in accordance with Article 28 of the RRF Regulation, Latvia shall include in such reporting any investment or reform supported under its RRP that has or is receiving funding from any other Union programme and the relevant amount. In order to establish a mechanism of coordination, the Commission and Latvia shall discuss as relevant the coordination and complementarity with other Union funding during their exchanges.
- 1.13. In the context of Article 28 of the RRF Regulation, the Commission and Latvia agree to jointly organise an annual event with the participation of those responsible for implementing the RRP and other relevant stakeholders, to discuss complementarity, synergy, coherence and consistency between the implementation of the RRP and the other Union programmes. In addition, this event may serve as a horizontal platform to exchange views on the state of implementation of the RRP in view of ensuring close cooperation between all actors involved.

## **2. ARRANGEMENTS FOR ACCESS TO DATA**

- 2.1. The arrangements that Latvia has proposed in order to ensure full access by the Commission to relevant underlying data are set out in the Council Implementing Decision.
- 2.2. Annex I specifies the minimum information (i.e. verification mechanisms) that supports the due justification of the request for payment. Latvia shall send this information to the Commission together with the payment request. Where relevant, the Commission may request samples of the evidence. In accordance with Article 24(3) of the RRF Regulation, the satisfactory fulfilment of milestones and targets shall presuppose that measures related to previously satisfactorily fulfilled milestones and targets have not been reversed by the Member State. Latvia shall notify the Commission of any change in the documentation identified in the verification mechanism in Annex I on which that assessment was made, which is of a material nature to affect such assessment or the assessment of future milestones and targets.

2.3. Additionally, Latvia shall ensure that, upon request, the Commission has full access to the underlying relevant data that supports the due justification of the request for payment, including samples of the evidence, both for the assessment of the request for payment in accordance with Article 24(3) of the RRF Regulation and for audit and control purposes in accordance with Article 22(2)(e) of the RRF Regulation. This information will be provided to the Commission by the Coordinator.

### **3. TIMELINE FOR PAYMENT REQUESTS**

In accordance with Article 24 of the RRF Regulation, upon completion of the relevant agreed milestones and targets indicated in the RRP, Latvia shall submit a duly justified request for payment of the financial contribution. The relevant milestones and targets for each instalment are contained in the Council Implementing Decision. The indicative timeline for such payment requests is the following:

#### **Financial Contribution**

Payment Request for the First Instalment	EUR 231 000 000,00	Q2 2022
Payment Request for the Second Instalment	EUR 503 000 000,00	Q2 2023
Payment Request for the Third Instalment	EUR 419 000 000,00	Q2 2024
Payment Request for the Fourth Instalment	EUR 293 000 000,00	Q2 2025
Payment Request for the Fifth Instalment	EUR 168 000 000,00	Q2 2026
Payment Request for the Sixth Instalment	EUR 212 000 000,00	Q3 2026

#### **4. AMENDMENTS**

The Operational Arrangements may be modified by mutual consent between the Parties. Such amendments may take place by an exchange of letters. The Parties consent that the entities designated as the Coordinator and the interlocutors for the monitoring of the implementation of the RRP on behalf of the Commission in Clause 1.2 and 1.3 respectively may be amended by notification.

For the Commission

Represented by

Paolo Gentiloni

Commissioner for Economy

Signed on

For Latvia

Represented by

Jānis Reirs

Minister of Finance

Signed on

ANNEX I

**A. COMPONENT 1: CLIMATE CHANGE AND ENVIRONMENTAL SUSTAINABILITY**

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
1	<b>1.1.1 Greening the Riga Metropolitan an Range Transport System</b>	Milestone	Coordinated approach for passenger transport planning, ordering and organisation of the Riga metropolitan area	A coordinated approach has been implemented for passenger transport planning, ordering and organisation of the Riga metropolitan area	N/A	N/A	N/A	Q4	2023	Ministry of Transport		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) minutes of the working group for the coordination of Riga metropolitan area public transport planning as well as all other strategic documents it has produced; b) a copy of and a link to the public transport plan accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence).	Completion of the necessary steps to implement coordinated approach. This includes among others: — setting up a working group for the coordination of Riga metropolitan area public transport planning; — The Riga metropolitan area public transport plan has been adopted in line with the development of passenger transport by rail in Latvia.
2	<b>1.1.1 Greening the Riga Metropolitan an Range Transport System</b>	Milestone	Reform of public transport RMA	Entry into service of a unified multimodal public transport route network for the Riga metropolitan area	N/A	N/A	N/A	Q4	2025	Ministry of Transport		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) the single and harmonised timetable of the Riga metropolitan area transport approved by the authorities responsible for commissioning public transport; b) a document such as a user guide / passenger guide setting out the single price and discount policy; c) a sample of a single ticket for integrated public transport system Riga metropolitan area.	Entry into service of a multimodal public transport route network for the Riga metropolitan area with a single and harmonised timetable, single price and discount policy and single ticket for integrated public transport system Riga metropolitan area

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3	1.1.1.1i. <b>Competitive rail passenger transport within the common public transport system of the city of Riga</b>	Target	Length of electric rail lines created and existing railway upgraded for passenger transport		Km	0	81	Q1	2026	Ministry of Transport		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list of all projects financed under the measure including: a) their contribution in terms of length of electric rail lines created and/or upgraded; b) description of the project; and c) the category of the projects as provided by the target i.e.: I. electrification (change of contact network for transition to 25 kV electrification system, increase of total length of electrified lines), II. related activities (construction of electric dual track sections, improvement of station track plans, reconstruction of station, incl. improvement of track plan, reconstruction of passenger platforms and construction of safe double two-level crossings and access to platforms), or III. adaptation of signaling systems.	Electrification (change of contact network for transition to 25 kV electrification system, increase of total length of electrified lines) and related activities (construction of electric dual track sections, improvement of station track plans, reconstruction of station (incl. improvement of track plan, reconstruction of passenger platforms and construction of safe double two-level crossings and access to platforms), adaptation of signaling systems).
4	1.1.1.1i. <b>Competitive rail passenger transport within the common public transport system of the city of Riga</b>	Target	Number of urban – suburban electric trains operating (battery electric trains)		Number	0	7	Q3	2026	Ministry of Transport		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the certificate of entry into operation of new trains and their specification proving that they are zero-emission vehicles.	Delivery of zero-emission vehicles (battery electric trains (BEMU)).
5	1.1.1.2i. <b>Environmentally friendly improvements to the public transport system of the city of Riga</b>	Target	Number of electric transport units operating by the city of Riga (electric buses, trams)		Number	0	21	Q3	2026	Ministry of Transport		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex : a) certificate of entry into operation of new public transport units; b) a list of all vehicles and their category (electric buses, trams, other) and their specification proving that they are zero-emission vehicles.	Delivery of zero-emission urban public transport units, such as electric buses and trams.

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					Unit	Base-line	Goal	Q	Year				
6	1.1.1.3.i. Complete bike riding infrastructure	Target	Length of newly built or renovated cycle infrastructure in the city of Riga and Pieriga (part of Riga Metropolitan Area)		Km	0	60	Q3	2026	Ministry of Transport		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) a list of all projects, their length in km and nature (renovation or new construction); b) certificate of entry into operation of newly built or renovated cycle infrastructure.	Entry into operation of newly built or renovated cycle infrastructure.
7	1.2.1.1.i.l. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies	Milestone	Entry into force of support programme for improving energy efficiency in residential buildings	Entry into force of support programme for improving energy efficiency in residential buildings	N/A	N/A	N/A	Q1	2022	Ministry of Economics		A copy of the support programme regulation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including requirements of applicable intervention field 025 bis) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of support programme for improving energy efficiency in residential buildings with eligibility criteria to reflect requirements of applicable intervention field "025 bis – energy efficiency renovation of existing housing, demonstration projects and support measures meeting energy efficiency criteria " of Annex VI of the RRF Regulation.
8	1.2.1.1.i.l. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies	Target	Approved projects representing at least EUR 40 097 400		EUR	0	40 097 400	Q3	2024	Ministry of Economics		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence including: a list of approved projects and their amounts.	Approved projects by Altum representing at least EUR 40 097 400. Approval is undertaken by the development finance institution Altum.

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9	1.2.1.1.i.i. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies	Target	Reduction of primary energy consumption in multi-apartment buildings with improved energy efficiency		MWh/Year	0	14423	Q3	2026	Ministry of Economics in cooperation with Joint Stock Company "Development Finance Institution Altum"		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) aggregated energy performance certificates before and after the renovation action; b) the list of dwellings renovated and, for each dwelling, the renovation actions completed, the registration numbers of the energy performance certificates before and after the renovation action, and expected energy saving achieved.	Reduction of primary energy consumption in multi-apartment buildings benefitting from improved energy efficiency renovations under the measure.

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					Unit	Base-line	Goal	Q	Year				
10	1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument	Milestone	Entry into force of the Support Programme for Entrepreneurial Energy Efficiency	Entry into force of Regulation	N/A	N/A	N/A	Q1	2022	Ministry of Economics, Altum		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex:</p> <p>a) a copy of the regulation of the Cabinet of Ministers and the link to the publication in the Official Journal including a reference to the provision indicating the entry into force;</p> <p>b) explanation how the following eligibility criteria are established:</p> <ul style="list-style-type: none"> <li>- the requirements of applicable intervention field 024.ter of Annex VI to the RRF Regulation;</li> <li>- the existence of a minimum threshold for energy savings per euro of public funding invested as an eligibility criterion for the project;</li> <li>- compliance with the DNSH principles in line with the DNSH Technical Guidance (2021/C58/01) and with relevant EU and national legislation;</li> <li>- the use of competitive tendering for projects with the highest expected energy savings per one euro invested.</li> </ul>	<p>Entry into force of Regulation approved by the Cabinet of Ministers supporting the implementation of programmes to improve energy efficiency of businesses.</p> <p>The support programmes shall be implemented in the form of a combined financial instrument, which is a repayable loan and a capital discount.</p> <p>As eligibility criteria to reflect requirements of applicable intervention field "024.ter – Energy efficiency and demonstration projects in SMEs or large enterprises and support measures meeting energy efficiency criteria [3]" of Annex VI of the RRF Regulation the aid conditions shall set a minimum primary energy saving of 30 % for energy efficiency projects in buildings and for equipment, a minimum of 30 % of average primary energy savings in the project portfolio of the RRF measure (with at least 25 % for energy efficiency equipment).</p> <p>In order to ensure that results are achieved, the conditions shall include a minimum threshold for energy savings per euro of public funding invested as an eligibility criterion for the project.</p> <p>The conditions shall include eligibility criteria to ensure compliance with the DNSH principles in line with the DNSH Guidelines (2021/C58/01) and with relevant EU and national legislation.</p> <p>Support shall be provided through competitive tendering for projects with the highest expected energy savings per one euro invested.</p>

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					Unit	Base-line	Goal	Q	Year				
11	1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument	Target	Planned GHG emission savings		Co2 equivalent in t/year	0	11498	Q3	2026	Ministry of Economics, ALTUM		<p>A summary document duly justifying how the target (based on expected emission savings) was satisfactorily fulfilled, with appropriate links to the underlying evidence including a detailed explanation of the method used to calculate expected emission savings.</p> <p>In the cases of ETS installations, this document shall contain the following information:</p> <ol style="list-style-type: none"> <li>1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013;</li> <li>2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS;</li> <li>3) Brief description of the project and technologies used.</li> </ol>	Greenhouse Gases emissions savings, in Co2 equivalent per ton, based on expected emission savings as a result of the measure.
12	1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument	Target	Approved projects representing at least EUR 72 351 600		EUR	0	72 351 600	Q4	2024	Ministry of Economics		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence including a list of approved projects and their amounts.</p> <p>In the cases of ETS installations, this document shall contain the following information:</p> <ol style="list-style-type: none"> <li>1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013;</li> <li>2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS;</li> <li>3) Brief description of the project and technologies used.</li> </ol>	Approved projects representing at least EUR 72 351 600.

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					Unit	Base-line	Goal	Q	Year				
13	1.2.1.3.i.i. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency	Milestone	Entry into force of the legal framework for a support programme to improve energy efficiency in municipal infrastructure, which supports projects with a planned reduction of primary energy or CO2 by at least 30 %.	Entry into force of Cabinet Regulation				Q4	2022	Ministry of Environmental Protection and Regional Development		A copy of the Regulation of the Cabinet of Ministers and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled with appropriate links to the underlying evidence. It shall notably explain how the requirements of applicable intervention field 026 bis are met.	Entry into force of Cabinet Regulation laying down implementing conditions for improvement of local government buildings and infrastructure, promoting the transition to the use of renewable energy technologies and improving energy efficiency, with eligibility criteria to reflect requirements of applicable intervention field "026 bis – Energy recovery or energy efficiency measures for public infrastructure, demonstration projects and support measures meeting energy efficiency criteria" of Annex VI of the RRF Regulation
14	1.2.1.3.i.i. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency	Target	Award of contracts for the implementation of energy efficiency improvement projects for local government buildings and infrastructure for at least EUR 27 838 800		EUR	0	27 838 800	Q4	2024	Ministry of Environmental Protection and Regional Development, Central Finance and Contracting Agency, local authorities		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying evidence including a list of awarded contracts and their amounts.	Notification of the award of contracts for at least EUR 27 838 800.

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					Unit	Base-line	Goal	Q	Year				
15	1.2.1.3.i.i. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency	Target	Reduction in primary energy consumption in municipal buildings and infrastructure		KWh/Year	0	4 544 563	Q4	2025	Ministry of Environmental Protection and Regional Development, local authorities		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) aggregated energy performance certificates before and after the renovation action; b) the list of structures renovated and, for each structure, the renovation actions completed, the registration numbers of the energy performance certificates before and after the renovation action, and expected energy saving achieved.	Reduction in primary energy consumption in municipal buildings and infrastructure resulting from energy efficiency improvement measures in municipal buildings and infrastructure supported under the measure. Energy certificates may be used to demonstrate the reduction in primary energy consumption. The measures shall aim to reduce primary energy consumption by at least 30 %.
16	1.2.1.4.i.i. Improving the energy efficiency of public sector buildings, including historical buildings	Milestone	Entry into force of support programme for improving energy efficiency in national and historical buildings	Entry into force of support programme for improving energy efficiency in national and historical buildings approved by the Cabinet of Ministers	N/A	N/A	N/A	Q1	2022	Ministry of Economics		A copy of the regulation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled with appropriate links to the underlying evidence. It shall notably explain how the requirements of applicable intervention field 026 bis of Annex VI to the RRF Regulation are met.	Entry into force of a support programme for improving energy efficiency in national and historical buildings, with eligibility criteria to reflect requirements of applicable intervention field 026 bis – Energy recovery or energy efficiency measures for public infrastructure, demonstration projects and support measures meeting energy efficiency criteria of Annex VI of the RRF Regulation.
17	1.2.1.4.i.i. Improving the energy efficiency of public sector buildings, including historical buildings	Target	Notification of contract award for representing at least EUR 16 769 200		EUR	0	16 769 200	Q3	2024	Ministry of Economics		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying evidence including a list of awarded contracts and their amounts.	Notification to beneficiaries of contract award representing at least EUR 16 769 200.

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					Unit	Base-line	Goal	Q	Year				
18	1.2.1.4.i.i. Improving the energy efficiency of public sector buildings, including historical buildings	Target	Reduction of primary energy consumption in public buildings with improved energy efficiency		MWh/Year	0	4456	Q3	2026	Ministry of Economics		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) aggregated energy performance certificates before and after the renovation action; b) The list of structures renovated and, for each structure, the renovation actions completed, the registration numbers of the energy performance certificates before and after the renovation action, and expected energy saving achieved.	Reduction of primary energy consumption in public buildings with improved energy efficiency resulting from the investments supported under the measure. Energy certificates may be used to demonstrate the reduction in primary energy consumption.
19	1.2.1.5.i. Modernisation of electricity transmission and distribution networks	Target	Notification of contracts award to projects approved for EUR 80 000 000.		EUR	0	80 000 000	Q1	2023	Ministry of Economics		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying evidence including a list of notified awarded contracts and their amounts.	Notification to beneficiaries of contracts award to projects approved for EUR 80 000 000.
20	1.2.1.5.i. Modernisation of electricity transmission and distribution networks	Target	Connection points for electric vehicles charging and/or microgeneration installation		Number	0	2060	Q3	2026	Ministry of Economics		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) the list with the location, a short description of the operational connection points for electric vehicles charging and/or operational microgeneration installation; b) certificates proving that connection points and microgeneration installation are operational.	Combined number of operational connection points for electric vehicles charging and/or operational microgeneration installation

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21	1.2.1.5.i. Modernisation of electricity transmission and distribution networks	Milestone	Entry into force of regulatory framework to ensure the transmission of electricity produced from RES to networks (including the use of forests and other public land for wind energy production) and to promote the development of wind energy infrastructure.	Entry into force of: a) Legislation/regulation making state forests available for wind energy deployment, designating appropriate areas for development and making them available for bidding by private investors. b) Legislation/regulation reducing legal uncertainty for investments in wind energy by specifying cases in which investments may be rejected post impact-assessment and by introducing fast-track resolution mechanism for such cases	N/A	N/A	N/A	Q2	2024	Ministry of Economics		A copy of the relevant piece of legislation and a link to the publications in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled with appropriate links to the underlying evidence. It shall notably explain how: a) the legislation will effectively make state forests available for wind energy deployment and reduces legal uncertainty for investments in wind energy; b) the legislation complies with the DNSH principle, notably as regards the impacts of the measure on forests due to land use change, and with EU environmental law.	Entry into force of: a) Legislation/regulation making state forests available for wind energy deployment, designating appropriate areas for development and making them available for bidding by private investors; b) Legislation/regulation reducing legal uncertainty for investments in wind energy by specifying cases in which investments may be rejected post impact-assessment and by introducing fast-track resolution mechanism for such cases. The measure shall ensure compliance with the DNSH principle, in line with the DNSH Guidelines (2021/C58/01), notably as regards the impacts of the measure on forests due to land use change, and with the EU environmental law.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
22	1.3.1.r. Disaster management system adaptation to climate change, rescue and rapid response services	Milestone	Publication of a report on implementation of the disaster risk management system	Publication of an information report on the implementation of the disaster risk management system approved by the Cabinet of Ministers	N/A	N/A	N/A	Q1	2022	The Provision State Agency of the Ministry of the Interior is responsible for the implementation of the decisions of the Construction Council chaired by the Minister of Interior. The Ministry of the Interior is responsible for preparing and reporting the report to the Cabinet of Ministers.		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying documents as defined in the milestone description. The document shall include as an annex the report specified in the milestone description.	In agreement with the institutions involved in the disaster management system, the Ministry of the Interior shall publish an informative report to the Cabinet of Ministers on the construction sites of disaster centres, construction areas and costs at each construction site, as well as the indicative timetable for the implementation of the disaster management plans to be deployed at each site and on the conclusion of construction contracts, including in the report. The report shall also include an overall reform progress report and an implementation plan on the following reform components: (i) the technical capacity building (notably on the upgrading of specialised response and rescue vehicles), (ii) the timetable for implementation of related disaster management ICT solutions and (iii) progress on implementation of training and preventive measures.
23	1.3.1.1.i. Disaster management system adaptation to climate change, rescue and rapid response services	Target	Construction of nearly 0 - energy-consumption disaster management and emergency response centres		Number	0	8	Q1	2026	The Ministry of the Interior is responsible for reporting within the framework of the Cabinet of Ministers' information reports on the implementation of investments. The Provision State Agency shall be responsible for the implementation.		A summary document duly justifying how the target was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: <ul style="list-style-type: none"> <li>a) a copy of the certificates of the completion of the construction of the response centres;</li> <li>b) a copy of the certificates of entry into operation of the newly built disaster management and emergency response centres;</li> <li>c) certificates showing that disaster management centres are nearly zero-energy-consumption;</li> </ul>	Number of newly built centres put into service. The investment shall be used for the construction of nearly zero-energy-consumption disaster management centres.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
24	1.3.1.r. Disaster management system adaptation to climate change, rescue and rapid response services	Target	Total fire area for wild fires over the 5-year period (2020-2024)		Area (hectares)	3923, 1	2635, 3	Q1	2025	State Fire and Rescue Service with reports on 2020. The 2024 performance will ensure the preparation of the performance report for the indicator. The Ministry of the Interior, as responsible for reporting in the context of the implementation of the RRF plan, will prepare an information report to the Cabinet of Ministers on the implementation of investments, including reports on the implementation of indicators.		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the report from the State Fire and Rescue Service.	Total area affected by wildfires counted as an average over past four consecutive years. Wild fires shall be defined as peat, dry grass, last year's grass, bushes, trees, crop stubbles, hay, rushes and reeds, forest ground, individual tree fires, in accordance with the cumulative State Fire and Rescue Service statistics.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
25	1.3.1.2.i. Investments in flood risk reduction infrastructure	Milestone	Construction contracts awarded for half the total number of renovations	Construction contracts awarded for half the total number of renovations	%	0	50	Q4	2024	Ministry of Agriculture, real estate of the Ministry of Agriculture	In total, measure 1.3.1.2. i. Investments in flood risk reduction infrastructure consists of 29 flood protection projects.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list of awarded construction contracts with a short description of the construction.	Construction contracts awarded for at least 50 % of the total number of renovations by 31 December 2024

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
26	1.3.1.2.i. Investments in flood risk reduction infrastructure	Target	Area protected against the risk of flooding		Area (hectares)	0	59000	Q3	2026	Ministry of Agriculture, real estate of the Ministry of Agriculture		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex:</p> <ul style="list-style-type: none"> <li>a) a list of all construction projects, a short description and the size of the area which they protect from flooding;</li> <li>b) a detailed analysis of its compliance with the DNSH principle as defined in the description of the target (including a link to the "appropriate assessments").</li> </ul> <p>i) where relevant, include "appropriate assessments" as referred to in article 6(3) of the Habitats Directive in order to assess the impacts of the proposed measures on protected species and habitats (as defined under the Birds Directive (Directive 2009/147/EC) and the Habitats Directives (Council Directive 92/43/EEC)). These appropriate assessments should be carried out for all projects located in or near biodiversity-sensitive areas;</p> <p>ii) ensure that the sites in relation to which an appropriate assessment are carried out have site-specific conservation objectives and that necessary conservation measures are in place in line with the Habitats Directive;</p> <p>iii) ensure full compliance with the Water Framework Directive (Directive/2000/60/EC) and not cause net-deterioration in the status of water bodies, in conformity with Article 4.7 of this Directive.</p>	

## B. COMPONENT 2: DIGITAL TRANSFORMATION

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
27	<b>2.1.1 Modernisation of national processes and services and digital transformation</b>	Milestone	Establishment of a framework for unified governance management of ICT development activities in public administration	Entry into force of the legal framework	N/A	N/A	N/A	Q1	2022	Ministry of Environmental Protection and Regional Development		A copy of the relevant legislative acts and the link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Regulations of the Cabinet of Ministers laying down common procedures for monitoring ICT development activities entered into force. For the new regulations to be applicable for all ICT development activities within the scope of the measures of the Latvian recovery and resilience plan (including municipalities), the scope of the Law of State Information Systems Law shall be extended. If adoption of the amendments to the law are delayed, temporary regulation to supplement specific normative framework for respective ICT project activities issued.
28	<b>2.1.1 Modernisation of national processes and services and digital transformation</b>	Milestone	Establishment of a normative framework for receiving support in the field of digital transformation of public administration processes and services	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022	Ministry of Environmental Protection and Regional Development		A copy of the relevant legislative acts and the link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Cabinet of Ministers regulation entered into force for granting support in the field of digital transformation of public administration processes and services

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
29	2.1.1.1i. Administration modernisation and digital transformation of services, including business environment	Target	Descriptions of ICT solutions development activities developed and harmonised		Number	0	11	Q3	2023	Institutions implementing development activities/Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex approved descriptions of all ICT solutions (systems) development activities.	The ICT solutions (systems) concept models shall be developed in accordance with the adopted legal framework for ICT governance. Descriptions define ICT development activities to develop or modernize ICT solutions in the following areas : 1) digitally transformed elements of the elections processes; 2) civil protection and fire safety supervision processes; 3) public security monitoring processes; 4) library, museums and culture monuments protection processes; 5) information space monitoring processes; 6) public media sustainability processes; 7) veterinary medicinal products registration processes; 8) transportation and logistics data processing in ports; 9) Business register data processing; 10) taxation data processing; 11) public procurement data processing and analysis.
30	2.1.1.1i. Administration modernisation and digital transformation of services, including business environment	Target	Delivery of ICT solutions for modernised public administration functions (including systems)		Number	0	11	Q3	2026	Institutions implementing development activities/Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) calls for tender; b) certificate of entry into operation of ICT solutions and systems specifying how they provide the upgraded services. c) list of selected providers.	The public administration function shall be modernised with the following ICT solutions and systems fully operational: 1) digitally transformed elements of the elections processes; 2) civil protection and fire safety supervision processes; 3) public security monitoring processes; 4) library, museums and culture monuments protection processes; 5) information space monitoring processes; 6) public media sustainability processes; 7) veterinary medicinal products registration processes; 8) transportation and logistics data processing in ports; 9) Business register data processing; 10) taxation data processing; 11) public procurement data processing and analysis.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
31	<b>2.1.r. Increasing efficiency and interoperability in the use of national ICT resources</b>	Milestone	Establishment of the legal framework for receiving support in the area of development of central systems and platforms of public administration and consolidation of computing infrastructure services	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022	Ministry of Environmental Protection and Regional Development		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of the legal framework for granting support in the area of development of central IT systems and platforms of public administration and consolidation of computing infrastructure services
32	<b>2.1.2.1i. Centralised governance platforms and systems</b>	Target	Approval of coordinated plans for the creation, transformation or deployment of centralised functions or services		Number	0	15	Q1	2023	Institutions implementing development activities/ Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the approved development plans for centralised functions or services.	Before the start of the activity, to develop ICT solutions, the responsible institution shall prepare and coordinate approval of the centralised ICT function or service development plan (including with regard to the financing of services)
33	<b>2.1.2.1i. Centralised governance platforms and systems</b>	Target	Adoption of harmonised descriptions of the development activities of centralised ICT solutions		Number	0	15	Q3	2023	Institutions implementing development activities/ Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the approved conceptions of the development activities of ICT solutions (platforms and systems).	The central platform or system developer shall develop and harmonise the conceptions of the development activities of the ICT solutions to be developed in accordance with the legal framework for ICT governance.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
34	2.1.2.1i. Centralised governance platforms and systems	Target	Number of centralised ICT platforms and systems set up and in operation		Number	0	15	Q3	2026	Institutions implementing development activities/ Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copy of the certificate of completion signed by the contractor and the contracting authority attesting the finalisation of the works and entry into operation of 4 public services delivery platforms, 5 departmental and support functions platforms, and 6 platforms and systems for the municipalities; b) online links to the platforms.	The following centralised ICT platforms or systems set up shall be in operation: 1) public services delivery platforms - 4; 2) departmental and support functions platforms - 5; 3) platforms and systems for the municipalities - 6.
35	2.1.2.2i. National Federal Cloud of Latvia	Target	Number of shared service providers integrated in the national federated cloud – cloud solutions		Number	0	4	Q4	2024	Competence Centres/ Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the certificate of entry into operation of the shared service providers integrated into the national federated cloud, ensuring interoperability at least at the level of mutual backup recovery and provisioning of extra computing capacity.	The performance indicator shall be considered to be fulfilled when four shared services providers (Latvia Radio and Television centre, National Library of Latvia, Ministry of Interior Affairs Information Centre, Ministry of Agriculture) are integrated into the national federated cloud, ensuring interoperability at least at the level of mutual backup recovery and provisioning of extra computing capacity.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
36	<b>2.1.2.2i. National Federal Cloud of Latvia</b>	Target	Public administration information systems modified to modern IS architecture and hosted in the national federated cloud		Number	0	10	Q3	2026	Competence Centres/ Ministry of Environmental Protection and Regional Development		A document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the certificates of entry into operation of 3 public services delivery platforms and 7 departmental and support functions platforms, b) descriptions of the newly developed systems and of the changes made to existing systems c) descriptions of the integration of the public administration information systems and platforms in the national federated cloud.	The target shall be fulfilled when ten public administration systems or platforms are built or modified to be compliant with the requirements of a modular and interoperable ICT architecture and effectively use the services of the national federated cloud. 1) public services delivery platforms and services – 3 (indicative list: digital delivery platform Latvija.lv, data aggregator, subsidies management platform); 2) departmental and support functions platforms - 7 (indicative list: Resources management platform VIRSIS, Project management platform MAP, Environmental data management platform, Exporters platform, Administrative process platform, Systems in areas of Health and Welfare).
37	<b>2.1.3 Development of the national economic data and digital services economy</b>	Milestone one	Entry into force of the normative framework for receiving support in the field of transformation of economic data management	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022	Ministry of Environmental Protection and Regional Development		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of the Legal framework for granting support in the field of transformation of economic data management harmonised by the Cabinet of Ministers

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
38	<b>2.1.3 Development of the national economic data and digital services economy</b>	Milest one	Legal framework for the functioning of the national platform for the circulation of data	Entry into force of the legal framework	N/A	N/A	N/A	Q4	2023	Ministry of Environmental Protection and Regional Development		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	The successful implementation of the reform shall be ensured by entry into force of the legal framework specifying the following aspects of the national platform: <ol style="list-style-type: none"> <li>1. data sharing management, including the data exchange process in the central data exchange platform;</li> <li>2. the rights and duties of the participating institutions for the sharing and circulation of data within the central data exchange platform, uniformed and facilitated processing of personal data within the central data exchange platform.</li> <li>3.</li> </ol>
39	<b>2.1.3.1.i. Data availability, sharing and analysis</b>	Target	Sectors for which relevant datasets are available on the national data circulation platform (data aggregations in the environment)		Number	0	6	Q3	2026	Ministry of Environmental Protection and Regional Development/solution controllers		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ol style="list-style-type: none"> <li>a) description of relevant datasets available in the data aggregation environment;</li> <li>b) copy of the certificate of completion signed by the contractor and the contracting authority attesting the finalisation of the project.</li> </ol>	The data aggregation environment shall provide a high availability data loading/recovery solution and provides a set of data objects from the following sectors: <ol style="list-style-type: none"> <li>1) Education; business; citizenship and identity documents by 2023;</li> <li>2) Social insurance and safety; land and real estate; taxes by 2026.</li> </ol>
40	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milest one	The European Digital Innovation Hub (EDIH) has been established	The European Digital Innovation Hub (EDIH) has been established.	N/A	N/A	N/A	Q2	2022	Ministry of Economics and Latvian EDIH candidate		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the certificate of the establishment of the European Digital Innovation Hub co-financed by the Digital Europe Programme and its functioning as a one-stop shop for the coordination of the digital transformation of businesses.	The EDIH shall be fully in operation in line with the Digital Europe Programme priorities and form part of the network of a common European Digital Innovation Hub. It shall serve as a one-stop shop for the coordination of the digital transformation of businesses. (Provides a common approach and exchange of information between Regional Business Centres, the Digital Maturity Test.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
41	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milestone	Regional business support centres provide new digital transformation support functions	Regional business support centres provide digital transformation support functions	N/A	N/A	N/A	Q3	2022	Ministry of Economics and European Digital Innovation Hub		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) description of organisation of the digital maturity test in the regions; b) description of provided access to testing and piloting; c) overview of implemented mentoring activities; d) overview of digital skills trainings provided.	The regional business support centres shall have started providing the following new digital transformation support functions: 1. Digital maturity tests in regions; 2. Access to testing and piloting; 3. Mentoring and digital skills training.
42	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milestone	Establishment of a digital maturity test system for companies to identify the actions needed by companies and state support.	Digital maturity test system in place	N/A	N/A	N/A	Q2	2022	Ministry of Economics and European Digital Innovation Hub		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall state the number of unique users and include as an annex the certificate of entry into operation of digital maturity test system for companies.	The digital maturity test is a digital tool available on the EDIH website, which assesses a company's digital maturity in various aspects and may be filled by the company independently or with the help of a consultant.
43	<b>2.2.1.1i. Support for the establishment of Digital Innovation Hubs and Regional Contact Points</b>	Target	Number of companies supported by the European Digital Innovation Centre	N/A	Supported economic operators	0	3500	Q2	2024	European Digital Innovation Hub in cooperation with other institutions		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) list of companies that have received non-financial support from the EDIH; b) extract of the official documents containing the selection criteria that ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.	Number of companies having received non-financial support (digital maturity test and mentoring to create a digital transformation path map) from the EDIH. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
44	2.2.1.1i. Support for the establishment of Digital Innovation Hubs and Regional Contact Points	Target	Number of companies supported by the European Digital Innovation Hub (EDIH)	N/A	Supported economic operators	0	7000	Q2	2026	European Digital Innovation Hub in cooperation with other institutions		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) list of companies that have received non-financial support from the EDIH and, for each company, the reference number of the support decision,</li> <li>b) copy of the template of the decision approving non-financial support and ensuring compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.</li> </ul>	Number of companies having received non-financial support (digital maturity test and mentoring to create a digital transformation path map). The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.
45	2.2.1.2i. Support for the digitisation of processes in commercial activities	Target	Number of companies supported to digitise processes in commercial activity and for which the result of the digital maturity test improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	80	Q2	2024	Ministry of Economics, Investment and Development Agency of Latvia, European Digital Innovation Centre		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) list of contracts concluded between the aid provider and the beneficiary;</li> <li>b) the repeated Digital Maturity test result showing improvements in the processes.</li> </ul>	The target shall be executed when a contract has been concluded between the company and the EDIH for the receipt of the grant and improvements to the test result are observed in the repeated Digital Maturity Test.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
46	2.2.1.2i. Support for the digitisation of processes in commercial activities	Target	Number of companies supported to digitise processes in commercial activity and for which the digital maturity test result improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	200	Q2	2026	Ministry of Economics, Investment and Development Agency of Latvia, European Digital Innovation Centre	This target shall take into account the number of companies supported in digitising processes in commercial activity under Target 45.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) list of contracts concluded between the aid provider and the beneficiary, b) the test result observed in the repeated Digital Maturity Test showing improvements in the processes.	The target shall be executed when a contract has been concluded between the company and the EDIH for the receipt of the grant and improvements to the test result are observed in the repeated Digital Maturity Test.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
47	2.2.1.3i. Aid for business introduction of new products and services	Target	Number of projects supported	N/a	Supported economic operators/projects	0	14	Q2	2024	Ministry of Economics in cooperation with other institutions	For payments taking place only upon the project completion, this target shall be understood as referring to completed projects.	<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <ul style="list-style-type: none"> <li>a) a list of projects supported specifying the contract amount</li> <li>b) copy of the decisions approving projects and allocation of funding and ensuring compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID and with the requirement of awarding grants of up to EUR 1 000 000.</li> </ul> <p>In the cases of ETS installations, this document shall contain the following information:</p> <ul style="list-style-type: none"> <li>1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013;</li> <li>2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS;</li> <li>3) Brief description of the project and technologies used.</li> </ul>	Number of contracts awarding grants by the CFCA for completed investments paid, the amount of one grant is expected to be up to EUR 1000000. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
48	2.2.1.3i. Aid for business introduction of new products and services	Target	Number of projects supported	N/A	Supported economic operators/projects	0	43	Q2	2026	Ministry of Economics in cooperation with other institutions	This target shall take into account the number of companies supported in digitising processes in commercial activity under Target 47.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a list of projects supported specifying the contract amount, b) copy of the decisions approving projects and allocation of funding and ensuring compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex and with the requirement of awarding grants of up to EUR 1 000 000. In the cases of ETS installations, this document shall contain the following information: 1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013; 2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS; 3) Brief description of the project and technologies used.	Number of contracts awarding grants by the CFCA for completed investments paid, the amount of one grant is expected to be up to EUR 1000000. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
49	2.2.1.3i. Aid for business introduction of new products and services	Target	Private finance attracted	N/A	EUR		4860000	Q2	2026	Ministry of Economics, Central Finance and Contracting Agency and Innovation Cluster	The contracts between CFCA and the beneficiaries shall specify the amount of private financing. As private financing amounts can change over the course of a project, this target shall be understood as referring to completed projects	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: <ul style="list-style-type: none"> <li>a) the list of contracts concluded between the aid provider and the beneficiary, specifying private investment in the project.</li> <li>b) list and description of completed projects.</li> </ul>	Attracted private financing from enterprises for introduction of new products and services
50	2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators	Target	Number of loans granted	N/A	Supported economic operators/projects	0	51	Q2	2024	Altum		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) list of contracts concluded between the aid provider and the beneficiary;</li> <li>b) list and descriptions of the supported projects and loan/grant transactions executed;</li> <li>c) extract of the official documents containing the selection criteria that ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.</li> </ul>	Number of loans granted by Altum or with a grant element (payment of a loan or grant) under the programme for the digital transformation of economic operators. The performance indicator is deemed to have been fulfilled when a contract has been concluded between the economic operator and Altum for the execution of the project. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.

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51	2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators	Target	Number of loans granted	N/A	Supported economic operators/projects	0	133	Q2	2026	Altum		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <ul style="list-style-type: none"> <li>a) list of contracts concluded between the aid provider and the beneficiary;</li> <li>b) list and descriptions of the supported projects and loan/grant transactions executed;</li> <li>c) extract of the official documents containing the selection criteria that ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.</li> </ul>	<p>Number of loans granted by Altum or with a grant element (payment of a loan or grant) under the programme for the digital transformation of economic operators.</p> <p>The performance indicator is deemed to have been fulfilled when a contract has been concluded between the economic operator and Altum for the execution of the project. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.</p>
52	2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators	Target	Private finance attracted		EUR	0	37000000	Q2	2026	Altum		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list of loan agreements concluded between the aid provider and the beneficiary, specifying private investment in the project and the status of completion.</p>	<p>Private financing from enterprises attracted within the framework of the investment to facilitate the digital transformation of economic operators. It is planned that private investment shall be attracted for each project of at least 25 % of the eligible costs for which the loan shall be provided.</p>
53	2.2.1.5i. Fostering the digital transformation of media companies	Target	Number of platforms and digital solutions created	N/A	Number	0	3	Q2	2025	Ministry of Culture and Central Finance and Contracting Agency		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence for each of the IT platform and solution:</p> <ul style="list-style-type: none"> <li>a) certificate of completion of the IT tools and their testing;</li> <li>b) link to the tools, as accessible to the users.</li> </ul>	<p>Three platforms or IT solutions have been created, tested and accessible to users.</p>

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54	2.2.1.5i. Fostering the digital transformation of media companies	Target	Number of projects supported	N/A	Supported economic operators projects	0	10	Q2	2026	Ministry of Culture and Central Finance and Contracting Agency		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) list and description of the contracts concluded, b) copies of contracts concluded between the beneficiary and the responsible authority for the execution of the project.	The indicator is deemed to have been fulfilled when a contract between the operator and the CFCA for obtaining a grant for the execution of the project has been concluded.
55	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Criteria and arrangements for incentives and responsibilities for companies to educate their employees and create more opportunities and rights for employees to participate in education	Cabinet Regulation entered into force	N/A	N/A	N/A	Q4	2022	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Cabinet Regulations have entered into force that shall set criteria and responsibilities of enterprises in education of their employees and creation of wider opportunities and rights for employees to participate in education.
56	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Target	Share of adults (25-64) involved in adult learning in the last four weeks prior to the survey (%)		%	6,6	8	Q4	2025	Ministry of Education and Science		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the Annual Labour Force Survey - assessment of the impact of the changes on the share of adults (25-64) involved in adult learning (carried out in the framework of the Eurostat LFS, <a href="https://ec.europa.eu/eurostat/web/microdata/european-union-labour-force-survey">https://ec.europa.eu/eurostat/web/microdata/european-union-labour-force-survey</a> ).	The target to be achieved within the framework of the plan is determined on the basis of the mid-term goal of Latvia's medium-term policy planning document – Education Development Guidelines 2021-2027, which is planned to be approved by the Cabinet of Ministers by mid-2021 – to increase adult participation in education from 6,6% (2020) to 12 % (2027), which is to increase adult participation in education to 8 % by 2025. The achievement of the target is directly linked to planned reform measures for the development of adult learning, as the current approach ensures that adult participation in learning varies between 6 % and 8%, does not exceed it and is not stable.

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57	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Adoption of criteria, modalities and support measures for incentives and responsibilities for companies (in particular SMLs) to educate their employees	Cabinet Regulation entered into force	N/A	N/A	N/A	Q4	2023	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the description of the methodology and indicators to be used by the Latvian authorities for monitoring and evaluation of the implementation of the measures to support companies to educate their employees.	Cabinet Regulations on support measures (financial/non-financial) to stimulate enterprises (in particular SMEs) to develop the skills of their employees have entered into force. This shall include the criteria for receiving such support and the procedure for implementing the support measures, involving a wide range of interested parties (project "21LV06"). A system for monitoring the implementation of support measures shall also be developed within the framework of the TSI project.
58	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Developing the concept of skills funds	Regulations of the Cabinet of Ministers entered into force	N/A		N/A	Q4	2023			A copy of the Regulations of the Cabinet of Ministers and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Cabinet Regulations for the Implementation of Skills Funds have entered into force, defining the set-up of the skills funds and the rights and responsibilities of the involved parties.
59	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Target	Piloting skills funds	Creation of Skills Funds	Number	0	3	Q2	2026	Ministry of Education and Science and Central Finance and Contracting Agency		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) report on the results of the pilot projects and indication of the next steps</li> <li>b) copies of contracts for implementation of the three pilot projects on Skills Funds;</li> <li>c) certificate of completion of three pilot projects.</li> </ul>	Three pilot projects on Skills Funds in selected sectors (three sectors with a higher degree of readiness for such a social dialogue-based approach e.g. general agreements have been carried out). The aim of the pilot project is to assess the effectiveness of such an approach in the context of Latvia, including by piloting aspects such as (a) the proportionality and dynamic over time of public and private co-investment, (b) the cooperation model between enterprises and workers' organisations in sectors and related sectors for the preparation of a common training order, including the full integration of 'future skills', (c) the effectiveness of the measure in achieving its objectives

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60	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Development of the Individual Learning Accounts (ICA) approach	Regulations of the Cabinet of Ministers entered into force	N/A		N/A	Q4	2023	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of Regulations specifying the approach for the development of the individual learning account including: (a) the establishment of eligibility criteria, (b) the establishment of criteria for the selection of educational providers.
61	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Target	Piloting the individual learning account approach			0	1	Q3	2026	Ministry of Education and Science		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) report on the results of the pilot project, including the number of persons with individual learning accounts, and indication of the next steps b) copy of contract for the implementation of the project.	One pilot project has been completed to assess the establishment of the individual learning account solution most appropriate to the situation of Latvia. The pilot project is expected to involve 3500 persons who are in the process of setting up the individual learning accounts and administering these individual learning accounts and storing data on participation and output creators during the project.
62	2.3.1.1.i. Delivering high-level digital skills	Target	Number of professionals (business, academic and public sector) and students with advanced digital skills in quantum technologies, HPC and language technologies		Number	0	3000	Q3	2026	Ministry of Education and Science, institutions involved in the project		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) short description of each of the 20 study models; b) list of certificates issued and reports from the HEI study information system for completing training modules,	Number of business specialists, academic and research professionals as well as public sector professionals, higher education students and other stakeholders who have received support for attending advanced digital skills training modules in quantum technologies, HPC and language technologies. It is planned that approximately 20 study modules shall be developed for inclusion in bachelor's, master's, doctoral programmes in all thematic groups of education, as well as adult education programmes for professionals employed in enterprises and other stakeholders with an appropriate knowledge base. The content of the study modules shall consist of the knowledge accumulated so far in the fields of HPC, quantum technologies and language technologies, as well as the results of research carried out under the ANM.

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63	2.3.1.2.i. Development of key digital skills of enterprises	Target	Number of businesses to whom the acquisition of basic digital skills has been ensured	N/A	Number	0	1286	Q2	2024	Ministry of Economics, Investment and Development Agency, sectoral associations, clusters, European Digital Innovation Centre, Central Finance and Contracting Agency		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the reports signed by the project implementers that include lists of the businesses to which the acquisition of basic digital skills has been ensured with topics of the trainings specified. The reports shall also include the selection criteria used to ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.	Number of businesses to whom the acquisition of basic digital skills has been ensured. The support instrument shall provide training to 3 000 enterprises (1286 by Q2 2024) including by using MOOC online courses, as well as by focusing on improving digital skills. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.
64	2.3.1.2.i. Development of key digital skills of enterprises	Target	Number of businesses to whom the acquisition of basic digital skills has been ensured (in line with exclusion list described in the RRP for compliance with the DNSH Technical Guidance (2021/C58/01).)	N/A	Number	1286	3000	Q2	2026	Ministry of Economics, Investment and Development Agency of Latvia, sectoral associations, clusters, European Digital Innovation Centre, Central Finance and Contracting Agency		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the reports signed by the project implementers that include lists of the businesses to which the acquisition of basic digital skills has been ensured with topics of the trainings specified. The reports shall also include the selection criteria used to ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex.	Number of businesses to whom the acquisition of basic digital skills has been ensured. The support instrument shall provide training to 3 000 enterprises (1286 by Q2 2024) including by using MOOC online courses, as well as by focusing on improving digital skills. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.
65	2.3.1.3.i. Development of a self-accompanied training approach for ICT specialists	Target	Number of ICT specialists trained in a non-formal education approach	N/A	Number	0	1000	Q3	2026	Ministry of Education and Science and institutions involved in the project		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the list of certificates issued for completing of the training.	Professionals involved in self-managed ICT training that have completed at least one education stage

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66	2.3.1.4.i. Development of the approach to individual learning accounts	Target	Adults supported to acquire digital skills through individual learning account resources	N/A	Number	0	1500	Q4	2024	Ministry of Education and Science		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the list of certificates issued for completing the training.	Adults supported to acquire digital skills through individual learning account resources
67	2.3.1.4.i. Development of the approach to individual learning accounts	Target	Adults supported to acquire digital skills through individual learning account resources	N/A	Number	1500	3500	Q3	2026	Ministry of Education and Science		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the list of certificates issued for completing the training.	Adults supported to acquire digital skills through individual learning account resources
68	2.3.r. Digital skills for the digital transformation of society and government	Target	Upskilling digital skills 16-74: citizens with at least basic digital skills.	N/a	%	43 (2020)	54	Q3	2026	Ministry of Education and Science	At the time of the payment request covering this target, the latest available DESI index shall show the targeted improvement.	Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Share of Latvian inhabitants with at least basic digital skills. The achievement of the target is directly linked to the planned reform measures, which include both strengthening the structure of digital skills levels, i, allowing them to be assessed on the basis of a common approach and the design of appropriate training measures to improve them, as well as to assess the results achieved by these training activities and their relevance to the objectives set.
69	2.3.r. Digital skills for the digital transformation of society and government	Milestone	The normative framework strengthens and implements a common framework for assessment of basic digital skills, identification and planning of training needs and assessment	Regulatory framework entered into force	N/A	N/A	N/A	Q4	2022	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Legislative acts establishing a common framework for the assessment of basic digital skills, the identification and planning of training needs and the assessment based on DigiComp 2.1 have entered into force.

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70	<b>2.3.r. Digital skills for the digital transformation of society and government</b>	Milestone	Amendments have entered into force to normative acts on national higher education standards, envisaging achievement of digital competence study results at the corresponding levels of the Latvian Qualification Framework.	Amended regulatory framework entered into force	N/A	N/A	N/A	Q4	2022	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Amendments to national higher education standards (State Standard for Higher Academic Education and National Standard for Higher Vocational Education) have entered into force. They shall establish the results to be achieved in the acquisition of digital competences and ensure their application in the development, licensing and accreditation of higher education programmes, providing that study programmes that are drawn up, licensed and accredited after the entry into force of the regulatory framework include such achievable study results and appropriate courses or modules to achieve them.
71	<b>2.3.2.1 Digital skills for citizens, including young people</b>	Target	Number of citizens with advanced digital self-service skills who have participated in technological innovation activities	N/a	Number	0	20000	Q4	2024	Ministry of Environmental Protection and Regional Development /Municipalities/training providers		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) copy of the e-learning course description;</li> <li>b) Joint Technology Creativity Guidelines for the development of youth technology and innovation capacity;</li> <li>c) report on the implementation and results of the organised activities and courses,</li> <li>d) anonymised list of individuals with unique identifiers registered for technological innovation activities,</li> <li>e) list of certificates issued for completing the courses.</li> </ul>	Number of citizens with advanced digital self-service skills who have participated in technological innovation activities. The digital self-service skills learning approach (e-learning course) has been developed and implemented, including the development and implementation of the Joint Technology Creativity Guidelines for the development of youth technology and innovation capacity. Number of citizens with advanced digital self-service skills who have participated in technological innovation activities. The digital self-service skills learning approach (e-learning course) has been developed and implemented, including the development and implementation of the Joint Technology Creativity Guidelines for the development of youth technology and innovation capacity.

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72	2.3.2.1 Digital skills for inhabitants, including young people	Target	Number of inhabitants with advanced digital self-service skills who have participated in technological innovation activities	N/a	Number	20000	50000	Q3	2026	Ministry of Environmental Protection and Regional Development /Municipalities/training providers		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) anonymised list of individuals with unique identifiers registered for technological innovation activities , b) list of certificates issued for completing the courses.	As a result of the investment, the digital self-service skills learning approach (e-learning course) has been developed and implemented, including the development and implementation of the Joint Technology Creativity Guidelines for the development of youth technology and innovation capacity. At least 40 thousand inhabitants have taken part in the training (out of those self-training has reached at least 5000); and at least 10 thousand persons have participated in technological innovation activities.
73	2.3.2.1 Digital skills for inhabitants, including young people	Target	Number of municipalities with digital skills development programmes for young people	N/a	Number	0	42	Q3	2026	Ministry of Education and Science/Project data		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the municipal digital skills programmes; b) reports from the municipalities describing the implementation of the programmes.	As a result of investments, 42 municipalities had defined and fully implemented programmes of activities to ensure the acquisition and use of digital skills in youth work, the creation of a digital environment for youth work and foster the participation of young people in local government processes
74	2.3.2.2.i. Development of state and local government digital transformation skills and capabilities	Milestone	Digital skills and competence framework developed by June 2023		N/A	N/A		Q2	2023	Ministry of Environmental Protection and Regional Development/ School of Public Administration		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copy of the digital skills plan and framework, including curricula; b) list of trainings provided; c) list of certificates issued for completing the training.	Public administration digital skills plan and framework, including curricula, shall be made available and trainings organised on the public administration's maternal platform.

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75	2.3.2.2.i. Development of state and local government digital transformation skills and capabilities	Target	Public administration (state and local government) employees with advanced digital skills, including e-learning	N/a	Number	N/A	25160	Q4	2024	Ministry of Environmental Protection and Regional Development/ School of Public Administration	For the purpose of measuring the target fulfillment it shall be presumed the baseline is 0, keeping in mind that the target measures only new additional employees with advanced digital skills, including e-learning.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) description of competence frameworks;</li> <li>b) learning path maps;</li> <li>c) list of training programmes organised;</li> <li>d) list of certificates for completion of the training;</li> <li>e) online visit data, training statistics.</li> </ul>	Number of people who have acquired advanced digital skills. In the result of investments the frameworks of general and specialised digital competences, competencies development roadmaps and curriculum content has been created; digital competencies and skills training section with competence frameworks, curriculum and training programmes organised and operational on the single digital distance learning environment/platform of public administration; estimated number of trainees and number of trainees who completed assessment centres (with certification); usability of self-managed learning
76	2.3.2.2.i. Development of state and local government digital transformation skills and capabilities	Target	Public administration (state and local government) employees who have developed digital transformation skills, including e-learning;	N/a	Number	N/A	62900	Q3	2026	Ministry of Environmental Protection and Regional Development/ School of Public Administration	This target shall take into account the number of new additional employees with advanced digital skills, including e-learning under target 75.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) description of competence frameworks,</li> <li>b) learning path maps,</li> <li>c) list of training programmes organised</li> <li>d) list of certificates for completion of training,</li> <li>e) online visit data, training statistics.</li> </ul>	Number of people who have acquired advanced digital skills. In the result of investments the frameworks of general and specialised digital competences, competencies development roadmaps and curriculum content has been created; digital competencies and skills training section with competence frameworks, curriculum and training programmes organised and operational on the single digital distance learning environment/platform of public administration; estimated number of trainees and number of trainees who completed assessment centres (with certification); usability of self-managed learning

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77	2.3.2.3i. Closing the digital divide for socially vulnerable pupils and educational institutions	Milestone	Entry into force of a regulatory framework laying down procedures for the organisation and implementation of remote learning	Entry into force of a regulatory framework laying down procedures for the organisation and implementation of remote learning	N/A	N/A	N/A	Q4	2021	Ministry of Education and Science		A copy of the relevant legislation and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	<p>Entry into force of regulations of the Cabinet of Ministers laying down criteria and conditions for the organisation and conduct of remote learning to ensure that remote learning is organised and implemented in all Latvian educational institutions and levels of education (except at pre-school level).</p> <p>The educational establishment shall include in its internal rules a framework for the organisation and implementation of remote learning, including:</p> <ol style="list-style-type: none"> <li>1. the procedure by which the educational establishment shall identify whether technical means are available to learners for the provision of remote learning, as well as the procedures for providing these technical means if they are not available to learners;</li> <li>2. the procedure for recording students' participation in remote learning and the performance of the tasks assigned;</li> <li>3. in cases where the participation of the learner in remote learning is not possible or is hampered for technical reasons;</li> <li>4. the procedures for ensuring compliance with safety requirements during remote learning and the procedures for communication with the legal representatives of the learner in the event of safety or health risks;</li> <li>5. The procedure by which learners make use of educational institution resources and infrastructure (premises, libraries, etc.) as part of remote learning.</li> </ol>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
78	2.3.2.3i. Closing the digital divide for socially vulnerable groups and educational institutions	Target	Number of ICT equipment units for the target group (learners)	N/a	Number	N/A	13310	Q4	2022	Ministry of Education and Science	For the purpose of measuring the target fulfillment it shall be presumed the baseline is 0, keeping in mind that the target measures only new additional ICT equipment units.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) a copy of and link to the technical specification included in the terms of reference for the procurement of the project.</li> <li>b) copies of contracts concluded for the implementation of the investment</li> <li>c) list of ICT equipment acquired and mapping of their location.</li> </ul>	Number of ICT equipment units available for learning from the "computer library", which improves learning efficiency and reduces inequalities. The "Computer Library" of schools provides an opportunity for pupils and teachers who need computer to learn and teach it to "borrow" for the duration of their studies, while working on a sustainable system that shall ensure access to technology for every pupil and teachers across Latvia.
79	2.3.2.3i. Closing the digital divide for socially vulnerable pupils and educational institutions	Target	Number of ICT equipment units for the target group (learners)	N/a	Number	N/A	26620	Q4	2023	Ministry of Education and Science	This target shall take into account the number of ICT equipment units for the target group (learners) under target 78.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) a copy of and link to the technical specification included in the terms of reference for the procurement of the project;</li> <li>b) copies of contracts concluded for the implementation of the investment;</li> <li>c) list of ICT equipment acquired and mapping of their location.</li> </ul>	Number of ICT equipment units available for learning from the "computer library", which improves learning efficiency and reduces inequalities. The "computer library" of schools provides an opportunity for pupils and teachers who need computer to learn and teach it to "borrow" for the duration of their studies, while working on a sustainable system that shall ensure access to technology for every pupil and teachers across Latvia.
80	2.4.r. Broadband infrastructure development	Milestone	Adoption of technical requirement for connected and automated driving	Adoption of common technical requirements	N/A	N/A	N/A	Q4	2021	Ministry of Transport in cooperation with SJSC "The Latvia State Radio and Television Centre"	Technical requirements shall be understood as equivalent to technical specifications.	A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documents: the copy of common technical requirements for infrastructure (optics, towers, electrical connection, etc.) to support connected and automated driving in Latvian section of Via Baltica corridor.	1. The SJSC "Latvian State Radio and Television Centre" identifies the common technical requirements for electronic communications operators to allow for connected and automated driving. This shall take into account the needs of operators in cooperation with representatives of Estonia, Lithuania and Poland to facilitate the development of a connected and automated driving corridor along the Via Baltica track Following that common technical requirements are adopted by the procurement committee.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
81	<b>2.4.r. Broadband infrastructure development</b>	Milestone	Adoption of a common model for the development of the last mile	Adoption of a common model for the development of the last mile	N/A	N/A	N/A	Q4	2021	Ministry of Transport	The new draft model for the development of the last mile included in the electronic communication s sector development plan and submitted by the Ministry of Transport for public consultation and approved by the Cabinet of Ministers.	A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:  a) copy of and link to the decision of the Cabinet of Ministers on a common model for the development of the last mile; b) copies of the studies on which the development plan for the electronic communications sector is based; c) a report on the results and link to the documents of the public consultation on the Electronic communications sector policy for years 2021-2027.	1. On the basis of the studies carried out, the Ministry of Transport shall draw up a development plan for the electronic communications sector, which shall include a draft model. 2. The outcome of the public consultation shall lead to a final decision on the model, which shall be adopted and implemented.
82	<b>2.4.1.1.i. Construction of the Passive Infrastructure on the Via Baltica Corridor for 5G coverage</b>	Target	Availability of optical networks on the Via Baltica track	N/a	%	6,27	100	Q4	2025	The Ministry of Transport in cooperation with SJSK "The Latvia State Radio and Television Centre"	The indicator will be measured as a percentage of the total length of the existing optical networks plus the total length of the optical network built within a scope of the measure over the total length of the Via Baltica route.	A summary document duly justifying how the target (including all the elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the documentary evidence:  a) copy of the certificates of completion of installed optical network; b) confirmation of the project implementer that optical networks are available throughout the Via Baltica track and acceptance by the contracting authority; c) mapping of the investments.	The indicator shall be measured as a percentage of the overall Via Baltica track. The data shall be derived from the works completed in the project, i.e. the overall length of the installed optical network.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specifications (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
83	2.4.1.2i. Broadband or very high capacity network “last mile” infrastructure development	Target	Number of households, businesses, schools, hospitals and other public buildings which have access to the broadband connections to a very high capacity network	N/a	Number	0	1500	Q4	2025	Ministry of Transport		A summary document duly justifying how the target (including all the elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) reports submitted by the project implementer (based on information from electronic communication operators) and accepted by the contracting authority providing the number of beneficiaries as defined in the target description; b) mapping of the investments specifying the location of households, businesses, schools and other public buildings with new broadband access to very high capacity network.	The indicator is defined as the number of households, businesses a schools, hospitals and other public buildings which have access to the broadband connections to a very high capacity network as certified by a contract with an electronic communications merchant for subscription to a service speed of at least 100 Mbps (very high capacity broadband network (VHCN)) and have access to such a service, i.e. the possibility to conclude a contract with an electronic communications merchant and start receiving the service within an indicative month of the service application.

### C. COMPONENT 3: REDUCTION OF INEQUALITY

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
84	3.1.1.r. Administrative territorial reform	Milestone	Entry into force of a new "Municipality Law"	Entry into force of the new "Municipality Law"	N/A	N/A	N/A	Q4	2023	Ministry of Environmental Protection and Regional Development		A copy of the Municipality law and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of the "Municipality Law" which shall review the functions and tasks of local governments, to align them with the outcome of the administrative territorial reform (replacing the Law on Local Government of 19.05.1994). It shall ensure improved governance after the administrative territorial reform of the municipalities, promoting democratisation, and a clearer separation of the decision-making power from the executive, establishing a clear division of competences and functions, reducing the concentration of powers and increasing the participation of the local community on a regular basis.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
85	3.1.1.1.i. <b>Improvement of the network of regional and local roads</b>	Target	Renovated and rebuilt, regional and local roads for the safe accessibility of the county administrative centres and their services and jobs and for the full functioning of the new municipalities.	N/A	Km	0	70	Q4	2022	Ministry of Transport, State Ltd. State Roads of Latvia, Ministry of Environmental Protection and Regional Development, Planning Regions, Local Governments		A summary document duly justifying how the target to renovate and rebuild 70 km of state regional and local roads (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: the list of projects and for each of them: - a brief description including on the accessibility to the administrative centres of the counties and their services and jobs and for the full functioning of the relevant municipalities; - their length in km and nature (renovation or new construction), proof that each project is operational. b) a copy of the certificate of completion of 70 km of renovated and rebuilt roads including documents on acceptance-transfer act or other opinion on completed works on the road section concerned, issued in accordance with national legislation; c) the reference to the regional and local roads and location where the project is implemented; d) evidence that the roads are on a priority list of the Ministry of Environmental Protection and Regional Development.	The state regional and local roads have been renovated and rebuilt for the accessibility to the administrative centres of the counties and their services and jobs and for the full functioning of the new municipalities. Road construction works shall involve investments that improve road safety.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
86	3.1.1.1.i. Improvement of the network of regional and local roads	Target	Renovated and rebuilt, regional and local roads for the safe accessibility of the county administrative centres and their services and jobs and for the full functioning of the new municipalities	N/A	Km	70	210	Q4	2024	Ministry of Transport, State Ltd. State Roads of Latvia, Ministry of Environmental Protection and Regional Development, Planning Regions, Local Governments	A summary document duly justifying how the target to renovate and rebuild 210 km of state regional and local roads (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) the list of projects and for each of them: - a brief description including on the accessibility to the administrative centres of the counties and their services and jobs and for the full functioning of the relevant municipalities; - their length in km and nature (renovation or new construction), proof that each project is operational. b) a copy of the certificate of completion of 210 km of renovated and rebuilt roads including documents on. acceptance-transfer act or other opinion on completed works on the road section concerned, issued in accordance with national legislation. c) the reference to the regional and local roads and location where the project is implemented, d) evidence that the roads are on a priority list of the Ministry of Environmental Protection and Regional Development.	The state regional and local roads have been renovated and rebuilt for the accessibility to the administrative centres of the counties and their services and jobs and for the full functioning of the new municipalities. Road construction works shall involve investments that improve road safety.	
87	3.1.1.1.i. Improvement of the network of regional and local roads	Target	Purchase of urban – suburban electric trains (battery electric trains)	N/A	Number	0	7	Q3	2026	Ministry of Transport	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the certificate of entry into operation of new trains and their specification proving that they are zero-emission vehicles.	Delivery of 7 zero-emission electric battery trains.	
88	3.1.1.1.i. Improvement of the network of regional and local roads	Target	Increase in the number of electric transport units in the city of Riga (electric buses, trams)	N/A	Number	0	21	Q3	2026	Ministry of Transport	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) Certificate of entry into operation of new public transport units ; b) a list of all vehicles and their category (electric buses, trams, other) and their specification proving that they are zero-emission vehicles.	Delivery of 21 zero-emission urban public transport units (electric buses and trams) for the Riga Metropolitan Network.	

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
89	3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations	Milestone	The legal basis for implementing support for capacity building of local governments has been adopted	Regulations of the Cabinet of Ministers have been adopted	N/A	N/A	N/A	Q4	2022	Ministry of Environmental Protection and Regional Development		A copy of the Regulations of the Cabinet of Ministers and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Cabinet Regulations have been adopted for the implementation of support for capacity building of local governments, including: (a) defining the scope and parameters of the capacity building in the municipalities; (b) municipal public service assessments; (c) provision of methodological support and capacity- building; (d) piloting ways of planning and providing municipal public services.
90	3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations	Milestone	Completion of the assessment of local government public services, identifying shortcomings and measures to improve them	Completion of assessment	N/A	N/A	N/A	Q4	2024	Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of the completed report assessing the efficiency of the provision of local government public services and identifying shortcomings and measures to improve them.	Completion of the assessment of the efficiency of the provision of local government public services in accordance with the provisions of the Cabinet of Ministers Regulations on Implementation of Local Government Capacity Building Support.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
91	3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations	Target	Number of local government employees trained	N/A	Number	0	750	Q4	2024	Ministry of Environmental Protection and Regional Development		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) an anonymised list of local government employees trained in at least one of the training programmes, including unique identifier of the government employees enrolled in training actions and the references of issued certificates or other documents indicating completion of training action, ensuring the characteristics of the training relevant for verifying compliance with the description of the target b) the type of training provided to 750 government employees, with detail of its content and a description of how/to what extent the operational efficiency of government employees has been improved, on the basis of a survey of municipal specialists to be conducted by Latvia; b) report on the methodological support provided to work in municipalities following the administrative territorial reform.	Number of local government employees trained, their operational efficiency improved, methodological support provided to work in municipalities following the administrative territorial reform. The training and other capacity building measures have been carried out on the basis of an assessment of the services and local government capacity.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
92	3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations	Target	Number of local government employees trained	N/A	Number	750	1300	Q3	2026	Ministry of Environmental Protection and Regional Development		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex the following documentary evidence:</p> <p>a) an anonymised list of local government employees trained in at least one of the training programmes (in addition to those reported under Target 91), including unique identifier of the government employees enrolled in training actions and the references of issued certificates or other documents indicating completion of training action, ensuring the characteristics of the training relevant for verifying compliance with the description of the target;</p> <p>b) the type of training provided to 1300 government employees, with detail of its content and description of how/to what extent the operational efficiency of government employees has been improved, on the basis of a survey of municipal specialists to be conducted by Latvia;</p> <p>c) report on the methodological support provided to work in municipalities following the administrative territorial reform.</p>	Number of local government employees trained, their operational efficiency improved, methodological support provided to work in municipalities following the administrative territorial reform. The training and other capacity building measures have been carried out on the basis of an assessment of the services and local government capacity.
93	3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions	Milestone one	Adoption of a support programme for the development of industrial parks and territories in the regions	Cabinet Regulations and coordinated aid programme adopted	N/A	N/A	N/A	Q4	2022	Ministry of Environmental Protection and Regional Development, Ministry of Economics		<p>A copy of the Regulations of the Cabinet of Ministers and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, as well as a copy of a support programme for the development of industrial parks and territories in the regions, accompanied by a summary document duly justifying how the milestone was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>The summary document shall include evidence on the selection criteria for the provision of aid to industrial areas and explanation how the criteria ensure the compliance of the selected projects with the 'Do no significant harm' Technical Guidance (2021/C58/01) as specified in the CID Annex and the requirement of compliance with the relevant EU and national environmental legislation.</p>	Regulations of the Cabinet of Ministers laying down the conditions and criteria for the provision of aid to industrial areas have been drawn up and adopted. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
94	3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions	Milestone	Award of contracts for the development of industrial parks in the regions	Award of contracts for the projects' implementation	N/A	N/A	N/A	Q4	2023	Ministry of Environmental Protection and Regional Development, Ministry of Economics, Central Finance and Contracting Agency	<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex a list of the publications of the awards of contracts for the development of industrial park indicating for each of the awards:</p> <p>a) the reference and link of the Official Journal or data base (e.g. Cohesion Policy Funds Management Information System) where the award has been published;</p> <p>b) extract of the relevant parts of the tender specifications of the call proving alignment with the description of the target and investment in the CID;</p> <p>c) explanation how the criteria ensure the compliance of the selected projects with the 'Do no significant harm' Technical Guidance (2021/C58/01) as specified in the CID Annex and the requirement of compliance with the relevant EU and national environmental legislation.</p> <p>In the cases of ETS installations, this document shall contain the following information:</p> <p>1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013;</p> <p>2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS;</p> <p>3) Brief description of the project and technologies used.</p>	Award of contracts for the development of industrial parks in the regions to private sector beneficiaries who have developed an industrial park development strategy or business plan. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.	

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
95	3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions	Target	Letters of intent/contracts concluded	N/A	Number	0	4	Q4	2025	Municipalities of Ministry of Environmental Protection and Regional Development, Ministry of Economics, Investment and Development Agency of Latvia, Central Finance and Contracting Agency	<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <p>a) a copy of the four letters of intent/contracts signed with internationally recognised industrial park operators and/or potential investors to carry out non-financial investments of at least EUR 85 741 349;</p> <p>b) an extract of the official documents containing the selection criteria that ensure compliance with the 'Do no significant harm' Technical Guidance (2021/C58/01), as specified in the CID Annex and the requirement of compliance with the relevant EU and national environmental legislation.</p> <p>In the cases of ETS installations, this document shall contain the following information:</p> <ol style="list-style-type: none"> <li>1) Installation ID/Aircraft Operator ID in the European Union Transaction Log (EUTL) as established by Art. 5 of the Commission Regulation (EU) 389/2013;</li> <li>2) The projected level of GHG emissions per unit of product for awarded projects with activities under the EU ETS;</li> <li>3) Brief description of the project and technologies used.</li> </ol>	At least four letters of intent/contracts signed with internationally recognised industrial park operators and/or potential investors by attracting/carrying out non-financial investments of at least EUR 85 741 349. The selection criteria shall ensure that the selected projects comply with the 'Do no significant harm' Technical Guidance (2021/C58/01) through the use of an exclusion list and the requirement of compliance with the relevant EU and national environmental legislation.	

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
96	3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions	Target	Construction completed of industrial parks/territories where public infrastructure is developed in the regions	N/A	Number	0	4	Q4	2025	Ministry of Environmental Protection and Regional Development, Ministry of Economics, Central Finance and Contracting Agency, municipalities		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the official certificate of completion of works, and of the taking-over certificate signed by the contracting authority indicating performed works of at least four national industrial parks/territories,. b) the name, the location, a brief description of the intervention in accordance with the CID Annex; c) certification of entry into operation of the industrial parks/territories (e.g. the certificate consist of official statistics listing the number of companies/entities that have already using the infrastructure); d) extract of the relevant parts of the completed project specifications proving alignment with the description of the target and investment in the CID (e.g. establishment of necessary industrial connections and increase of their related capacity (including heating, water and sewerage, electricity), renewal or installation of access roads near industrial areas, development of buildings for commercial purposes and their related infrastructure).	Construction completed of at least four national industrial parks/territories, including establishment of necessary industrial connections and increase of their related capacity (including heating, water and sewerage, electricity), renewal or installation of access roads near industrial areas, as well as development of buildings for commercial purposes and their related infrastructure.
97	3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions	Target	Creation of new jobs in the industrial parks with average salaries above the average salary in the respective economic sector	N/A	Number	0	328	Q3	2026	Ministry of Environmental Protection and Regional Development, Ministry of Economics; Central Finance and Contracting Agency, municipalities		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a list of the new jobs created by the industrial parks and salaries (an average wage above the average wage in the respective economic sector); b) list of references of the concluded contracts with unique identifier; the list shall contain at least the following information: title of the position; salary ; date of conclusion of the contract with the employee.	Submission of a list of the jobs created by the park operators or private investors and salaries, certifying the creation of new jobs with salaries above average salaries in the respective economic sector.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
98	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Milestone one	Entry into force of the law balancing the rights of tenants and landlords	Entry into force of the Rental Law of housing premises	N/A	N/A	N/A	Q2	2021	Ministry of Economics		A copy of the law and link of the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document and reference to the relevant provisions indicating entry into force and duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of a new legal framework for rents to ensure a fair balance between the interests of the tenant and the landlord and to speed up the resolution of disputes over the term of the rent and the settlement of rents, which is particularly important in order to promote the construction of renting housing and consequently to facilitate affordability of housing.
99	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Milestone one	Adoption of a housing affordability strategy	The government has adopted housing, affordability strategy	N/A	N/A	N/A	Q2	2022	Ministry of Economics		A copy of the housing affordability strategy and a link in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	The housing affordability strategy shall include directions of action, policy indicators and set of tasks for promoting access to housing, providing solutions for providing housing affordability support to households of different types and income levels, including the lowest-income households, and that support mechanisms and regulations promote both the repair of the existing housing stock and the development of a new housing stock.
100	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Milestone one	Government regulation on the construction of low-rent dwellings	Entry into force of government regulation on construction of low-rent dwellings	N/A	N/A	N/A	Q3	2022	Ministry of Economics, Altum		A copy of the Regulation of the Cabinet of Ministers and a link in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document and reference to the relevant provisions indicating entry into force and duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Regulation of the Cabinet of Ministers on the construction of low-rent dwellings has entered into force in order to define size, scope and type of support and criteria for beneficiaries.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
101	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Target	Number of apartments within approved projects	N/a	Number	0	300	Q4	2024	Ministry of Economics, Atlum		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex a list of approved projects for 300 apartments and for each of the projects:</p> <p>a) a brief description of the action proving alignment with the description of the target and investment in the CID;</p> <p>b) information on energy efficiency requirements and rent level confirming the fulfilment of the relevant elements of the milestone.</p>	<p>The funding shall have been approved by national development institution Altum for the projects of at least 300 apartments.</p> <p>As part of the approved projects, housing shall be provided for a low rent (indicatively, EUR 4.40/m<sup>2</sup>). The approved projects shall meet high quality requirements: (1) the building shall be a nearly zero-energy building; (2) Appropriate quality tests (acoustic measurements, building air permeability test) shall be carried out at the time of entry into service.</p>
102	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Target	Number of apartments within approved projects	N/a	Number	300	700	Q3	2026	Ministry of Economics, Atlum		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex a list of approved projects for apartments in addition to those in Target 101, and for each of the projects:</p> <p>a) a brief description of the action proving alignment with the description of the target and investment in the CID,</p> <p>b) information on energy efficiency requirements and rent level confirming the fulfilment of the relevant elements of the milestone.</p>	<p>The funding shall have been approved by national development institution Altum for the projects of at least 700 apartments;</p> <p>As part of the approved projects, housing shall be provided for a low rent (indicatively, EUR 4.40/m<sup>2</sup>). The approved projects shall meet high quality requirements: (1) the building shall be a nearly zero-energy building; (2) Appropriate quality tests (acoustic measurements, building air permeability test) shall be carried out at the time of entry into service.</p>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
103	3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings	Target	Number of apartments built	N/a	Number	0	300	Q3	2026	Ministry of Economics, Atlum		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the list of apartments built including - the references of the certificates of entry into operation for each building; - the official references of the individual energy performance certificates for each building showing compliance with the conditions specified in the CID Annex; - the official references of quality tests.	Projects finished with 300 apartments built and delivered in line with the following specifications: (1) the building shall be a nearly zero-energy building; (2) appropriate quality tests (acoustic measurements, building air permeability test) shall be carried out at the time of entry into service.
104	3.1.1.5.i. Development and equipping of educational institutions' infrastructure	Milestone	Definition of qualitative and quantitative criteria adopted	The legal framework has entered into force	N/A	N/A	N/A	Q4	2021	Ministry of Education and Science		A copy of the legislative acts and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Entry into force of a legal framework adopted by the government promoting the provision of high-quality education by promoting a comprehensive offer of educational programmes at regional level, as well as by creating a network of general secondary education institutions in line with the demographic situation. The legal framework shall establish minimum quantitative and qualitative criteria (such as minimum number of learners, availability of infrastructure, etc.) for general secondary education institutions.
105	3.1.1.5.i. Development and equipping of educational institutions' infrastructure	Milestone	Adoption of decisions by local councils on the reorganisation of at least 20 general secondary education institutions	Adoption of decisions by local councils	N/A	N/A	N/A	Q2	2022	Ministry of Education and Science		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list and the copies of decisions on the reorganisation of at least 20 general secondary education institutions.	Reorganisation decisions (mergers, change of education level) of at least 20 general secondary education institutions adopted by local governments.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
106	3.1.1.5.i. <b>Development and equipping of educational institutions' infrastructure</b>	Target	Developing and equipping educational institutions' infrastructure	n/a	Number	0	20	Q3	2026	Ministry of Education and Science		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex the following documentary evidence:</p> <p>a) a list of improved educational institutions,</p> <p>b) a brief description of each infrastructure in accordance with the CID Annex;</p> <p>c) extract of the relevant parts of the project including on infrastructural development and purchase of equipment proving alignment with the description of the target and investment in the CID;</p> <p>d) a copy of the certificate of completion and entry into service for improved infrastructure.</p>	Improvement of infrastructure of 20 general education institutions established by local governments according to specifications: investments may be envisaged for the improvement of the education institution physical environment - classrooms that met hygienic requirements, reconstruction of engineering networks (including ventilation systems), ensure sufficient and energy efficient lighting, and other ergonomic and modern education environment solutions. These school infrastructure investments under the RRF may also be used for the purchase of information technology and science, technology, engineering and mathematics equipment, for implementation of new improved curricula and for implementation of remote and online learning.
107	3.1.1.6.i. <b>Purchase of zero-emission vehicles for the performance of municipal functions and services</b>	Milestone one	A support programme has been adopted for the performance of local government functions and the purchase of transport vehicles for the provision of public services	Entry into force of government regulation	N/A	N/A	N/A	Q4	2022	Ministry of Environmental Protection and Regional Development		<p>A copy of the Regulation of the Cabinet of Ministers and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p>	Entry into force of Cabinet Regulations laying down implementing conditions for the performance of local government functions and the purchase of electric transport vehicles for the provision of public services

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
108	3.1.1.6.i. Purchase of zero-emission vehicles for the performance of municipal functions and services	Target	Amount of funding under contracts concluded for the purchase of electric busses for the performance of municipal functions and public services	n/a	Amount (in EUR)	0	9 500 000	Q4	2024	Ministry of Environmental Protection and Regional Development, Central Finance and Contracting Agency, local authorities		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence for each of the awards: a) the reference and link of the Official Journal or data base where the award has been published; b) extract of the relevant official documents containing evidence that the contracts for the purchase of at least 15 electric busses had been concluded and are in line with the description of the target and investment in the CID; c) the amount being awarded (excluding VAT).	Award of contracts for the purchase of electric busses for the performance of local government functions and public services for a total value of at least 9 500 000 EUR.
109	3.1.1.6.i. Purchase of zero-emission vehicles for the performance of municipal functions and services	Target	Number of electric school busses purchased	N/A	Number	0	15	Q4	2025	Ministry of Environmental Protection and Regional Development, Central Finance and Contracting Agency, local authorities	Targets 108 and 109 are interlinked. While target 108 focuses on award of contracts for the purchase of electric busses for the indicated total amount, target 109 stipulates that 15 electrical school buses shall be purchased and delivered to municipalities as beneficiaries.	A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex an extract of the relevant official documents containing evidence that the electric buses had been delivered to municipalities as beneficiaries for municipal transport of learners (e.g a document of acceptance – transfer or other proof of purchase and delivery).	Delivery of 15 electric school busses to municipalities as beneficiaries for municipal transport of learners

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
110	<b>3.1.2 Access to social and employment services in support of minimum income reform</b>	Milestone	Adoption of the strategic framework for further development of the minimum income support system	The strategic framework for further development of the minimum income support system has been approved by the Cabinet of Ministers	N/A	N/A	N/A	Q4	2021	Ministry of Welfare		A copy of the strategic framework for further development of the minimum income support system and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex relevant extracts demonstrating that the strategic framework includes all the points detailed in the description of the milestone.	A strategic framework for further development of the minimum income support system has been developed and approved by the Cabinet of Ministers, which shall include at least: <ul style="list-style-type: none"> <li>— Plan for improvement of the minimum income support system for 2022-2024, with a view to strengthening the methodology for calculating the minimum income;</li> <li>— Social Protection and Labour Market Guidelines 2021. —2027 to promote the social inclusion of the population, reduce income inequalities and poverty, develop accessible and tailored social services and promote a high level of employment in a quality work environment;</li> <li>— Social Services Development Plan 2021. —2023, aimed at improving the provision of community-based services;</li> <li>— The Plan for the Promotion of Equal Opportunities for Persons with Disabilities 2021-2023, which aims to develop an integrated support system that meets the needs of persons with disabilities</li> </ul>
111	<b>3.1.2 Access to social and employment services in support of minimum income reform</b>	Milestone	Entry into force of legislative amendments to improve the minimum income support system	Entry into force of legislative amendments to improve the minimum income support system	N/A	N/A	N/A	Q1	2023	Ministry of Welfare		A copy of the legislative acts improving the minimum income support system and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex extracts of the relevant provisions complying with the requirements contained in the description of the milestone.	Entry into force of legislative amendments to improve the minimum income support system, which shall include: <ul style="list-style-type: none"> <li>— a floor of the minimum income threshold of not less than 20% of the median income;</li> <li>— the procedure for revising the minimum income thresholds, which is to take place on an annual basis (from 2023), on the basis of changes in the median income and ensuring that the minimum income thresholds are not changed in the event of a decrease in the median income.</li> </ul>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
112	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Milestone one	Selection of state and local government buildings where environmental adaptations shall be carried out	Adoption of a list of 63 selected buildings of public and local authorities in which investments to adapt the environment shall be made	N/A	N/A	N/A	Q1	2022	Ministry of Welfare		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a list of the 63 selected buildings for the implementation of environmental accessibility measures, b) information on minimum accessibility standards that buildings shall comply with confirming the fulfilment of the relevant elements of the milestone.	Buildings shall be selected for the implementation of environmental accessibility measures on 63 state and local government buildings providing welfare sector public services or municipal social services (these buildings shall already be included in the regulations of the Cabinet of Ministers). The investment shall include measures to implement a minimum accessibility standard: ensure access to the environment and information for persons with functional impairments (vision, hearing, mobility and mental impairment), including improvement of visual information, adaptation and provision of evacuation systems for persons with disabilities, and the installation of ramps, pans, lifts, easy-opening or automatic doors, etc.
113	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Milestone one	Award of contracts for ensuring access to public facilities in the buildings of public and local authorities	Award of work contracts for the start of works on access to public facilities in the pre-selected 63 buildings of public and local authorities.	N/A	N/A	N/A	Q4	2022	Ministry of Welfare		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a list of the awards of contracts on access to the facilities in the public and municipal buildings; b) extract of the relevant parts of the call for tender documentation proving alignment with the description of the milestone and investment in the CID.	Relevant public and local authorities shall award works contracts to ensure access to the facilities in 63 public and municipal buildings providing services to groups at risk of social exclusion, including persons with disabilities. Contracts shall be awarded for the provision of the implement a minimum accessibility standard: accessibility elements necessary for each building, including measures to ensure access to the facilities and information for persons with functional impairments (vision, hearing, mobility and mental impairment), including improvements to visual information, adaptation and provision of evacuation systems for persons with disabilities through the installation of ramps, pans, lifts and easy-opening or automatic doors.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
114	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Target	Completion of construction to ensure access to public facilities in state and local government buildings	N/A	Buildings	0	63	Q4	2024	Ministry of Welfare		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the proof of completion and entry into operation of the completed buildings; b) a list of completed buildings, with the name, the location and a brief description of the intervention made with a view to implementing minimum accessibility standards	Construction work completed on 63 state and local government buildings providing services to groups at risk of social exclusion, including persons with disabilities, and handover act signed. Measures shall include the implementation of a minimum accessibility standard: access to public facilities and information for persons with functional impairments (vision, hearing, mobility and mental impairments), improvements to visual information, adaptation and provision of evacuation systems for persons with disabilities, ramps, pedals, hoists, easy-opening or automatic doors.
115	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Milestone	Selection of specific target group for improving physical access to housing	Adoption of a list of selected 259 persons with disabilities who need to adapt their individual housing.	N/A	N/A	N/A	Q3	2022	Ministry of Welfare		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the decisions of the relevant national authorities on the eligibility of the target group for support, including a list of (anonymised) beneficiaries; b) extract of the official documents containing the selection criteria that ensure compliance with the CID Annex.	Adoption of a list by Ministry of Welfare of 259 persons with severe disabilities and with reduced mobility who shall benefit from support from relevant public authorities to adapt the individual housing (1 selected person per dwelling).

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
116	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Milestone	Conclusion of work contracts to adapt the housing of persons with disabilities	Conclusion of work contracts	N/A	N/A	N/A	Q3	2023	Ministry of Welfare		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex; a) a list and copies of signed work contracts to adapt the housing of 259 persons with disabilities; b) details of the environmental adaptation measures taken as specified in the CID Annex.	The award and conclusion of work contracts to adapt the housing of 259 persons with disabilities, ensuring that people with disabilities and functional disabilities have access to employment and services, thereby promoting human rights and quality of life. Works contracts have been concluded for the provision of such environmental accessibility elements as are necessary for the persons of the target group, providing for environmental adaptation measures (establishment of ramps and lifts, adaptation of residential and common areas, etc.) in housing for 259 persons (one person per individual dwelling).
117	3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities	Target	Accessibility of the housing environment for persons with disabilities ensured	N/A	Persons	0	259	Q4	2024	Ministry of Welfare		A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list and copies of the proof of completion and entry into operation of the completed dwellings including a brief description of the intervention made with a view to implementing accessibility standards.	The construction work completed on 259 dwellings and handover act signed. The measure shall include the adaptation of the housing of persons with disabilities, ensuring a minimum accessibility standard: access to employment and services for people with disabilities and functional disabilities, thereby promoting human rights and quality of life, including: environmental adaptation measures (establishment of ramps and lifts, adaptation of residential and common areas, etc.) for 259 persons (one person per individual dwelling).

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
118	3.1.2.2.i. Development of a forecast tool	Milestone	Conclusion of contract for the development of algorithms for the forecasting model, the development of technical specifications for information system and the supervision of system development	Development of technical specifications and conclusion of a contract for the consultancy service involving Latvian and foreign econometric and mathematical modelling experts	N/A	N/A	N/A	Q2	2022	Ministry of Welfare and State Social Insurance Agency		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence, including a proof that the contract was awarded following a competition. This document shall include as an annex the following documentary evidence and elements: a) a copy of technical specifications for the consultancy services and extract of the relevant parts of the technical specifications of the project proving alignment with the description of the milestone in the CID; b) a copy of signed/awarded contract for the consultancy services and an extract of the relevant parts of the contract proving alignment with the description of the milestone in the CID, including the a timetable for the deliverables detailed in the description of the milestone.	Award of a contract following a competition to: - develop econometric models and a methodology for the long-term forecasting of social support, including pensions, -draw up technical specifications for the development of an information system - to monitor the development of the system. The contract concluded shall include a timetable for the following deliverables: —an evaluation report on the current situation; —a mathematical model for pension forecasting; —Evaluation of the current forecasting tool and its potential; —technical specifications for the development of an information system; —monitoring of the information system development throughout the project.
119	3.1.2.2.i. Development of a forecast tool	Milestone	Completion of technical specifications for social security forecasting tool information system	Technical specifications approved by the Ministry of Welfare and ready for submission to the information system developer	N/A	N/A	N/A	Q2	2023	Ministry of Welfare and State Social Insurance Agency		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence and elements: a) a copy of technical specifications for a new social security forecasting tool information system, b) extract of the relevant parts of the technical specifications of the project proving alignment with the description of the milestone in the CID; c) extract of the official documents containing evidence that the technical specification included in the tender specifications for outsourcing the development of IS and are ready to be submitted to the LM procurement commission (e.g. the copy of minutes of the national-level working group).	Completion of technical specifications for a new social security forecasting tool information system. The technical specifications shall include: —an evaluation report on the current forecasting tool and its options and recommendations for the development of the new forecasting tool; — technical specifications for the development of system (the technical specification shall also include a requirement for the application of the Agile methodology during the system development phases).

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
120	3.1.2.2.i. <b>Development of a forecast tool</b>	Milestone	Development of a forecasting tool	Forecasting tool developed for the long-term projections of the social security system	N/A	N/A	N/A	Q4	2024	Ministry of Welfare and State Social Insurance Agency		<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex the following documentary evidence and elements:</p> <p>a) a copy of the certificate (or the decision of the Ministry of Welfare) approving the IT forecasting tool for the long-term projections of the social security system issued in accordance with the national legislation,</p> <p>b) extract of the official documents containing evidence on the alignment with the description of the milestone and investment in the CID, including evidence demonstrating that the objectives detailed in the description of the milestone are indeed met.</p>	<p>The handover act between the Ministry of Welfare and software developer is signed for the development of a forecasting tool for the long-term forecasts of the social security system that:</p> <ul style="list-style-type: none"> <li>— provides for the possibility to use and reflect the demographic aspect more effectively in the forecasts, leading to a faster and more accurate forecasting result;</li> <li>— strengthen administrative capacity in the field of social security;</li> <li>—provides the possibility to enter a more detailed array of assumptions compared to the model used in the past;</li> <li>— enables modelling with elsewhere existing results (e.g.: Eurostat), as well as demographic and labour market indicators;</li> <li>— two handbooks have been developed for the administrator of the tool and for users.</li> </ul>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
121	3.1.2.3.i. Resilience and continuity of the long-term social care service	Milestone	Development of standard construction design	Requirements of the design task and standard construction design project developed for the provision of long-term care services close to family environment	N/A	N/A	N/A	Q3	2022	Ministry of Welfare		<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <p>a) a copy of adopted standard construction design for the construction of buildings necessary for the provision of community based long-term care services,</p> <p>b) extract of the official documents, including an acceptance act and the guidelines established by the Ministry of Welfare for the establishment of services close to the family, containing evidence that the construction design for the buildings is in line with the description of the milestone in the CID, in particular they are adapted to provision of community based long-term care services.</p>	<p>A standard construction design for the construction of buildings necessary for the provision of long-term care services close to the family environment has been adopted by the Ministry of Welfare. The construction design shall be intended for the construction of highly energy-efficient buildings (nearly zero-energy buildings).</p> <p>Municipalities shall be in possession of a standard construction project already ready, thus reducing project costs. Simpler project implementation for municipalities shall reduce risks for delays in project implementation.</p>
122	3.1.2.3.i. Resilience and continuity of the long-term social care service	Target	Conclusion of agreements with local governments on the implementation of projects	N/A	Number of agreements	0	18	Q2	2023	Ministry of Welfare, local authorities		<p>A summary document duly justifying how the target (including all the constitutive elements, in particular in relation to the provision of long-term care services being close to the family environment) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list and copies of the concluded/signed agreements with local governments on the establishment of new places for the provision of community based long-term care services.</p>	<p>Agreements have been concluded between the Central Finance and Contracting Agency and 18 municipalities on the establishment of new places for the provision of long-term care services close to the family environment.</p>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
123	3.1.2.3.i. Resilience and continuity of the long-term social care service	Target	Provision of new places for long-term care services close to family settings for 852 seniors	n/a	Number of places	0	852	Q4	2024	Ministry of Welfare, local authorities		<p>A summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex the following documentary evidence:</p> <p>a) the name, the location of 71 buildings, their surface in m2, how many people they would accommodate and a brief description of the intervention in accordance with the CID Annex;</p> <p>b) certification of entry into operation of the buildings,</p> <p>c) extract of the relevant parts of the completed projects proving alignment with the description of the target and investment in the CID, including number of places for persons and confirmation that they will be the final beneficiaries of the investment, available equipment, investments ensuring transition from institutional to community based care for people of retirement age) and in line with building accessibility standards.</p>	<p>Creation of new places for the provision of long-term care services close to the family environment for 852 persons of retirement age.</p> <p>The construction of these buildings shall ensure that:</p> <p>—a maximum of 12 persons per building (i.e. 12 (number of service facilities per building) x71 (number of buildings built in total) = 852 (total number of newly created services);</p> <p>—each building is provided with at least a predefined minimum equipment;</p> <p>—The transition from institutional to family-friendly care for people of retirement age is underway.</p>
124	3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities	Milestone	Description of the occupational rehabilitation service adopted	Adoption of a description of the occupational rehabilitation service standard	N/A	N/A	N/A	Q1	2023	Ministry of Welfare and Social Integration State Agency		<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex the following documentary evidence:</p> <p>a) a copy of the adopted description by the Advisory Council of the State Agency for Social Integration of the occupational rehabilitation service;</p> <p>b) extract of the relevant parts of the description of an occupational rehabilitation service proving alignment with the description of the milestone in the CID.</p>	<p>The Advisory Council of the State Agency for Social Integration has adopted the description of an occupational rehabilitation service, which it will coordinate, that promotes the maintenance, renewal and acquisition of new education or skills for re-employment as soon as possible, promoting the safety of customers.</p>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
125	<b>3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities</b>	Milestone	Adaptation of building infrastructure, including promotion of environmental accessibility and energy efficiency, and improvement of the technical and material equipment	Adaptation of 2 buildings where the infrastructure shall be improved, including environmental accessibility and energy efficiency, and the improvement of the technical and material equipment	N/A	N/A	N/A	Q1	2024	Ministry of Welfare and Social Integration State Agency		<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <p>a) a copy of the certificate of completion of 2 buildings with the improved infrastructure and the technical and material equipment issued in accordance with the national legislation;</p> <p>b) type of intervention and brief justification proving alignment with the description of the milestone in the CID;</p> <p>c) aggregated energy performance certificates before and after the renovation action/adaptation of buildings to increase efficiency in the buildings by insulation of facades, walls, roof, floors etc.</p>	<p>The infrastructure and logistical equipment have been improved in buildings where services shall be provided to promote the resilience of people with functional impairments, including:</p> <ul style="list-style-type: none"> <li>— measures to adapt the environment of the building (Sloka iela 61, Jūrmala), including universal design requirements (width of doors, contrast colours, controls, instructions, pans, etc.), indoors and outdoors, improved safety features (evacuation solutions, construction of fire protection, lightning protection and ventilation systems), replacement of lifts, etc., and modern equipment for the training of persons with tailor made approach;</li> <li>— Increased energy efficiency in the building (Dubultu Prospectus 71, Jūrmala) by insulation of base and caps, facades and end walls, roof and ventilated floors.</li> </ul>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
126	<b>3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities</b>	Milestone	Adoption of a new standard for social and professional rehabilitation services for the promotion of the resilience of people with functional impairments have been established and approved	Two new rehabilitation service standards are approved	N/A	N/A	N/A	Q2	2025	Ministry of Welfare and Social Integration State Agency	For the purpose of verifying the milestone fulfilment it shall be considered that "the use of the material base of the project" refers to (i) access to the environment where the professional rehabilitation service is provided; (ii) infrastructure development (iii) provision of a technology and material base through modern study and education programmes (iv) establishment of a modern, experienced and practical competence development centre.	A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the approved Competence Development Programme and the Occupational Rehabilitation Service by the State Agency for Social Integration, b) copy of the decision minutes of the State Agency for Social Integration Advisory Board approving the results of the pilot projects on the adoptions of services.	State Agency for Social Integration has approved a new service standard for synergistic social and professional rehabilitation services for the promotion of the resilience of people with functional impairments (competence development programme and occupational rehabilitation service), including through the adoption of services in pilot projects and the use of the material base of the project.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
127	3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment	Milestone	A retraining and up-skilling offer, with a focus on digital skills, has been established to clients (unemployed, jobseekers, persons at risk of unemployment) of the State Employment Agency for the job-rich recovery of the economy by implementing active labour market policy measures	Adoption of a new retraining and upskilling offer (including digital skills) for the State Employment Agency clients	N/A	N/A	N/A	Q2	2023	Ministry of Welfare		A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the new retraining and upskilling offer (including digital skills) for the State Employment Agency clients, adopted by the Training Commission in accordance with the measures of active labour market policy for the recovery of the job-friendly economy; b) extract of the relevant parts of the offer proving alignment with the milestone in the CID, in particular the focus on digital skills.	An offer of retraining and up-skilling programmes to clients of the Latvian Employment Service (unemployed, jobseekers, persons at risk of unemployment) has been adopted at the meeting of the Latvian Training Commission in accordance with the measures of active labour market policy for the recovery of the job-friendly economy.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
128	3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment	Milestone	Development of digital tools for skills assessment	Digital tools developed and implemented	N/A	N/A	N/A	Q4	2023	Ministry of Welfare and State Employment Agency		<p>A summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This summary document shall include as an annex the following documentary evidence and elements:</p> <p>a) the list of participants (anonymised), for whom the profiling was made (printout from the unemployment registration and information system IS BURVIS);</p> <p>b) a brief description of the digital tools for skills assessment proving alignment with the description of the milestone in the CID, including how the client profiling method will benefit from the new digital tools in alignment with the description of the milestone;</p> <p>c) a description of how the client profiling method works and how it is supplemented with digital skills assessment tools as well as the use of the test results in the client career advice process and training offer. (including Transfer Acceptance Act if public procurement procedures took place to develop a digital tool by a third party).</p>	State Employment Agency has developed and implemented digital assessment tools for an improved skills profiling system, which shall ensure the assessment of the skills and competences of the agency clients, to complete an appropriate offer of retraining and acquisition of skills, depending on the individual's level of knowledge and skills. The client profiling method currently used by the agency shall be supplemented by digital skills assessment tools (tests) and the results of the tests shall be used in the client career advice process and in the preparation of the individual training offer.
129	3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment	Target	Unemployed, jobseekers, people at risk of unemployment with improved skills	N/A	Number	0	10 000	Q1	2025	Ministry of Welfare and State Employment Agency		<p>A summary document duly justifying how the target (including all the constitutive elements, in particular as regards the improved skills of unemployed, jobseekers, people at risk of unemployment, as certified by State Employment Agency client accounting system) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:</p> <p>a) the list of participants in training measures (anonymised) provided by the State Employment Agency (printout from the unemployment registration and information system IS BURVIS);</p> <p>b) a brief description of the topics of the upskilling that the unemployed, jobseekers and people at risk of unemployment have received.</p>	10 000 unemployed, jobseekers, people at risk of unemployment with improved skills as certified by State Employment Agency client accounting system

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Baseline	Goal	Q	Year				
130	3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment	Target	Unemployed, jobseekers, people at risk of unemployment with improved skills	N/A	Number	10 000	20 450	Q3	2026	Ministry of Welfare and State Employment Agency		A summary document duly justifying how the target (including all the constitutive elements in particular as regards the improved skills of unemployed, jobseekers, people at risk of unemployment, as certified by State Employment Agency client accounting system) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) the list of participants in training measures (anonymised) provided by the State Employment Agency (printout from the unemployment registration and information system IS BURVIS); b) a brief description of the topics of the upskilling that the unemployed, jobseekers and people at risk of unemployment have received.	20 450 unemployed, jobseekers, people at risk of unemployment with improved skills as certified by State Employment Agency client accounting system

## D. COMPONENT 4: HEALTH

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
131	4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system	Milestone	Adoption of a digital health strategy	Digital health strategy adopted by the Ministry of Health	N/a	N/a	N/a	Q3	2022	Ministry of Health		A copy of the publication of the digital health strategy and a link to the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence, including evidence of the alignment with the Public Health Guidelines 2021-27 and the Digital transformation guidelines 2021-27.	The milestone shall be deemed to be reached after the digital health strategy has been approved by the Ministry of Health. The strategy shall be developed in line with the Public Health Guidelines 2021-2027 and Digital Transformation guidelines 2021-2027. The strategy shall contain an action plan and monitoring framework. The strategy shall cover such aspects as health care, use of data for research, common use of data, data management, public health sector IT systems and solutions, private IT systems, cross-border data exchange and digital skills.
132	4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system	Milestone	Development of a human-centred, comprehensive, integrated healthcare delivery model through the development of an investment strategy and recommendations for the development of integrated and epidemiologically safe health care	Integrated healthcare model documents approved by the Ministry of Health	N/a	N/a	N/a	Q4	2022	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the investment strategy, link to the publication in Official Journal and reference to the relevant provisions indicating the entry into force and the decision of the Ministry of Health approving the investment strategy; b) a copy of the recommendations for the implementation of the integrated care approach, link to the publication and reference to the relevant provisions, and the decision of the Ministry of Health approving these recommendations; c) a copy of the set of recommendations for epidemiological requirements, link to the publication and reference to the relevant provisions, and the decision of the Ministry of Health approving these recommendations.	The integrated healthcare shall be established once the following documents are developed and approved by the Ministry of Health: 1) an investment strategy for infrastructure investments for the provision of publicly funded health services, including a hospital mapping shall be included to ensure the continuation of the reform of the hospital network, including taking into account the assessment of hospital levels; 2) recommendations for the implementation of the integrated care approach; 3) a set of recommendations for epidemiological requirements

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
133	4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system	Milestone	The genome reference of the Latvian population has been established (Latvia's participation in the Genome for Europe project – GoLatvia project)	Genome reference established in Latvia	N/a	N/a	N/a	Q1	2024	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the genomic design documentation demonstrating the completion of the Genome project; b) a copy of the decision of the Ministry of Health approving the establishment of the Latvian population genome reference.	The genomic design documentation demonstrating the establishment of the Latvian population genome reference has been approved by the Ministry of Health
134	4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system	Milestone	Methodological management in the field of oncology ensured	Methodological documents for the implementation of common principles in the field of oncology approved by the Ministry of Health	N/a	N/a	N/a	Q3	2026	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of methodological documents for oncology treatment infrastructure; b) a copy of a planning document introducing a uniform methodological management in the field of oncology; c) a copy of the decision of the Ministry of Health or its subordinate body approving the methodological documents.	The objective shall be achieved following the approval by the Ministry of Health of documents ensuring the introduction of uniform methodological management in the field of oncology.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
135	4.1.1.1.i. Support for public health research	Milestone	Adoption of a methodology for three studies to improve public health policy planning and implementation in the field of antimicrobial resistance, vaccination and infectious diseases	Adoption of methodology by the Ministry of Health	N/a	N/a	N/a	Q3	2022	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the approved methodology of the study in the area of anti-microbial resistance; b) a copy of approved methodology of the study in the area of vaccination; c) a copy of approved methodology of the study in the area of infection reduction; d) copy of the decisions of the Ministry of Health or its subordinate body approving the methodology of the three studies.	The milestone shall be considered to be achieved following the development and adoption by the Ministry of Health of a harmonised methodology for research in the areas of anti-microbial resistance (AMR), vaccination and infection reduction.
136	4.1.1.1.i. Support for public health research	Milestone	Public health research carried out to improve public health policy planning and implementation in the field of AMR, vaccination and infectious diseases	Public health research published	N/a	N/a	N/a	Q4	2025	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of acts of acceptance of the studies carried out in the area of anti-microbial resistance, vaccination and infectious diseases; b) links to the studies published at the Ministry of Health website	Three studies carried out and published by the Ministry of Health: 1) research on antimicrobial resistance to identify the most effective intervention and monitoring methods; 2) Identify the reasons for non-vaccination and 3) Identify the risks of the spread of infectious diseases and their impact on public health indicators.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
137	<b>4.1.1.1.i. Support for public health research</b>	Milestone	Entry into force of amendments to legal acts aimed to improve public health policy planning and implementation in the fields of antimicrobial resistance (AMR), vaccination and infectious diseases	Entry into force of revised legislation regarding the public health policy planning and implementation	N/a	N/a	N/a	Q3	2026	Ministry of Health		A copy of the legal acts in the fields of antimicrobial resistance, vaccination and infectious diseases and a link to the publication in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include an explanation of how the results of the antimicrobial resistance (AMR), vaccination and infectious diseases studies was taken into account in the preparation of the amendments.	Based on the results of the research in the fields of antimicrobial resistance (AMR), vaccination and infectious diseases, entry into force of amendments to legal acts related to public health policies, such as recommendations to hospitals, Latvian Centre for Disease Prevention and Control working documents, guidelines, improvement of the vaccination process.
138	<b>4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals</b>	Target	Number of projects which received a positive opinion of the Technology Commission on the eligibility of equipment for the provision of the relevant state-funded services	N/a	Number	0	10	Q4	2022	Ministry of Health		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of positive opinions from the Technology Commission for projects that involve purchase of medical technology; b) a copy of the decision of the Ministry of Health on the harmonisation of the acquisition of medical technology in each of the ten projects supporting health infrastructure of university and regional hospitals.	The target shall be considered to be achieved with the positive decision of the Ministry of Health on the harmonisation of the acquisition of medical technology in each of the ten projects supporting health infrastructure of university and regional hospitals. This decision shall be prepared for all projects. If such acquisitions are not planned, a decision to that effect is required. If a project involves the purchase of medical technology, it requires a positive opinion from the Technology Commission.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
139	4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals	Target	Achievement of budget execution as measured by overall procurement in projects improving the infrastructure of university and regional hospitals amounting to at least EUR 59 800 000 of total budget EUR 149 500 000.	N/a	EUR million	0	59.8	Q4	2024	Ministry of Health.	The "overall procurement (projects completed) of the projects" shall be understood as the amounts contracted for projects.	Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy from Management Information System (KPVIS) confirming the total amount of procurements processed, b) a list of projects with the amounts contracted; c) extract of the relevant parts of the tender specifications of the concluded procurements proving alignment with the description of the target and investment in the CID Annex taking into account in particular infrastructure and equipment for the hospitals to ensure the provision of comprehensive sustainable integrated health services.	The target shall be considered to be achieved once at least 40 % of the total planned project volume EUR 59 800 000 has been implemented – progress shall be measured by the overall procurement (projects completed) of the projects against the total planned investment volume of EUR 149 500 000 for the infrastructure and equipment for three university and seven regional hospitals to ensure the provision of comprehensive sustainable integrated health services.
140	4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals	Target	Number of hospitals with improved infrastructure	N/a	Number	0	10	Q3	2026	Ministry of Health		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence for each of the 10 projects: a) a brief description of the action proving alignment with the description of the target and investment in the CID Annex; b) evidence of completion of works and that the building and/or equipment is operational and meets the quality requirements, such as a copy of project promoter's report on completion of the project and the Central Financing and Contracting Agency's confirmation of completion of the project.	The target shall be deemed to be achieved when development projects in three university and seven regional hospitals are completed in accordance with the technical description of each project and aimed to ensure the necessary infrastructure for integrated health services, ensuring the capacity of health institutions to adapt to crisis situations, and ensuring continued sustainable and high-quality state-funded health services.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
141	4.1.1.3.i. Support for strengthening health infrastructure of secondary outpatient service providers	Target	Achievement of budget execution as measured by overall procurement of projects improving the infrastructure of secondary outpatient providers amounting to at least EUR 4 250 000 of total budget EUR 8 500 000.		EUR million	0	4.25	Q4	2024	Ministry of Health		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy from Management Information System (KPVIS) confirming the total amount of procurements processed; b) a list of the projects with the amounts contracted; c) extract of the relevant parts of the tender specifications of the calls proving alignment between the projects and the description of the target and investment in the CID Annex, taking into account in particular (1) epidemiological safety, (2) environmental accessibility and (3) infrastructure for integrated care services.	The target shall be considered to be achieved once procurement for at least 50 % of the total planned project volume) has been contracted (EUR 4 250 000) – progress shall be measured by the overall contracting of the projects against the total planned investment volume of EUR 8 500 000 in at least 40 secondary outpatient healthcare institutions aimed to improve (1) the epidemiological safety, (2) environmental accessibility and (3) infrastructure for integrated care services.
142	4.1.1.3.i. Support for strengthening health infrastructure of secondary outpatient service providers	Target	Number of secondary outpatient providers with improved infrastructure	N/a	Number	0	40	Q3	2026	Ministry of Health		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a list of projects and for each of them: a) a brief description of the action proving alignment with the description of the target and investment in the CID Annex, taking into account in particular (1) epidemiological safety, (2) environmental accessibility and (3) infrastructure for integrated care services; b) evidence of completion of works and that the infrastructure and/or equipment is operational, such as a copy of project promoter's report on completion of the project and Central Financing and Contracting Agency's confirmation of completion of the project.	The target shall be considered to be reached upon completion of development projects in at least 40 secondary outpatient healthcare institutions aimed to improve (1) the epidemiological safety, (2) environmental accessibility and (3) infrastructure for integrated care services.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
143	4.2.1.r. Provision of human resources and upskilling	Milest one	Human resources development strategy	The Latvian authorities have adopted a comprehensive health workforce strategy, which includes models for lifelong learning and for health workforce planning	N/a	N/a	N/a	Q2	2023	Ministry of Health		A copy of the publication of the health workforce strategy and a link in the Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) proof of consultation of social partners and other stakeholders; b) a brief description and extracts of the relevant provisions proving alignment with the description of the target and investment in the CID Annex.	A human resources development strategy has been adopted by 30 June 2023, in consultation with social partners and other stakeholders, in accordance with the Cabinet of Ministers' Rules of Procedure. The health workforce strategy shall include the development of health workforce planning mechanism, including needs for under-graduate and post-graduate study places, a robust information system that shall include up-to-date information at individual level on the development of the skills and competences of medical practitioners during their career and an effective lifelong learning planning and management. The strategy shall also lay out the principles of the healthcare remuneration model.
144	4.2.1.r. Provision of human resources and upskilling	Milest one	Adoption of Human Resources Mapping in Healthcare	Human resources mapping developed and approved by the Ministry of Health	N/a	N/a	N/a	Q4	2023	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include a link to the publication, a brief description of the topics covered and as an annex a copy of the approved mapping proving alignment with the description of the milestone in the CID Annex.	The human resources in healthcare mapping has been completed. The mapping shall include a detailed information on the number of health professionals working in different disciplines, in the public and in the private sector, at all levels of care. The mapping shall also include detailed information on the workload borne by health professionals and on continuous training undergone, highlighting the criticalities in the assessed levels of qualification and in the readiness to deal with technological and organisational innovation.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
145	4.2.1.r. Provision of human resources and upskilling	Milest one	New remuneration model for healthcare staff implemented	Entry into force of a law/regulation ensuring the implementation of a new remuneration model for healthcare	N/a	N/a	N/a	Q2	2024	Ministry of Health		A copy and the link of the publication in the Official Journal, including reference to the provision indicating the entry into force of the law/regulation implementing the new remuneration model for healthcare, accompanied by a document referencing the relevant provisions and duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) details on the transparent wage calculation mechanism; b) details of the solutions to ensure transparency, fairness and gradual wage increases.	The new remuneration model for healthcare staff shall include a transparent wage calculation mechanism and streamlines the wages across the health sector; solutions to ensure transparency, fairness, as well as gradual wage increases, with a view to improving the availability and quality of services.
146	4.2.1.r. Provision of human resources and upskilling	Milest one	Adoption of a model for health workforce planning	Adoption and deployment of a model for forecasting future health workforce needs	N/a	N/a	N/a	Q4	2024	Ministry of Health	The model (IT tool) is planned to be developed internally by the Ministry of Health	Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) report by a third party shall be provided to certify that the IT tool (model) is developed and operational, and that the estimates described in the milestone are available to the authorities; b) extract of the relevant parts of the technical specifications of the IT tool proving alignment with the description of the milestone and investment in the CID Annex.	A model (IT tool) to forecast the future needs of health workforce delivered and approved by the Ministry of Health. The model is to be used for planning purposes. The model shall provide estimates, based on projected population health care needs and the organisation of healthcare service delivery, on: - The need for healthcare professionals, by specialty and geographic area / place of practice; - The need for professional development of health professionals, - Expected gaps in workforce supply.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
147	4.2.1.1.i. Support for the implementation of the human resources development system.	Milestone	A coordinating mechanism for health workforce training established	A coordination mechanism for continuous health workforce training ensuring cooperation between the involved institutions, methodological management and quality control established by the Ministry of Health	N/a	N/a	N/a	Q4	2023	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copy of the Ministry of Health decision approving the establishment of a coordination mechanism for the management of the continuous education process; b) a copy of the the adopted document laying down the principles of the coordination mechanism for the management of the continuous education process and a link to the website where the document can be accessed; c) explanation demonstrating the alignment with the description of the milestone and investment in the CID Annex and how the following constitutive elements are met: - ensuring cooperation between the involved institutions; - methodological management - quality control; d) orders and/or decisions of the Ministry of Health calling for the establishment of a coordination mechanism; e) a copy of a document proving that the organisational model for continuing training is established and focuses on the content of the training, the form of training, the necessary facilities and equipment (e.g. simulations, use of virtual reality, etc.); f) guidelines for the procurement of training services, as well as quality standards for training and system for monitoring and evaluating.	The establishment of a coordination mechanism for the management of the continuous education process, as evidenced by the relevant supporting documents of the Ministry of Health (e.g. orders, decisions). The organisational model for continuing training shall be developed, focusing on the content of the training, the form of training, the necessary facilities and equipment (e.g. simulations, use of virtual reality, etc.), as well as cooperation mechanisms between educational institutions, clinical university hospitals, regional hospitals and other key stakeholders. The organisational model, a governance structure and clear lines of responsibility and accountability shall be established. Guidelines for the procurement of training services, as well as quality standards for training and system for monitoring and evaluating.

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
148	4.2.1.1.i. Support for the implementation of the human resources development system	Milestone	Simulation approach introduced in the healthcare learning process	Simulation approach introduced in healthcare learning process	N/a	N/a	N/a	Q3	2026	Ministry of Health	The simulation approach shall cover: all stages of medical education, but shall primarily focus on lifelong learning	Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex copies of and links to the Ministry of Health decisions approving the action plan or guidelines for the implementation of simulations approach covering all stages of medical education.	The milestone shall be deemed to have been achieved once the action plan or guidelines for the implementation of simulations at all stages of medical education are approved by the Ministry of Health
149	4.3.1.r. Sustainability of health care, strengthening governance, efficient use of health resources, increase of the total public budget in the health sector	Milestone	Coordination mechanism approved to assess, develop and implement new healthcare service delivery models	Coordination mechanism to assess and implement new healthcare service delivery models developed and approved by the Ministry of Health	N/a	N/a	N/a	Q4	2022	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of the decision of the Ministry of Health or of its subordinate body establishing the coordination unit and the documents showing: a) the aim of the unit; b) the composition of the working group or supervisory board and proving the involvement of industry representatives in the development of proposals as experts to demonstrate the alignment with the description of the milestone and reform in the CID Annex.	A coordinating unit within the Ministry of Health or its subordinate body is in place. It shall ensure that industry representatives are involved in the development of proposals as experts (e.g. a working group or supervisory board). The aim of the unit is to coordinate the work to develop, implement and assess new healthcare service delivery models aimed to provide improved and more efficient provision of state-funded health services at all levels, ensuring availability and quality of services through the establishment of a system change mechanism for state-paid services

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
150	4.3.1.r. Sustainability of health care, strengthening governance, efficient use of health resources, increase of the total public budget in the health sector	Target	Mainstreaming of new healthcare service delivery models as part of publicly funded healthcare services	N/a	Number	0	10	Q3	2026	Ministry of Health		<p>Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list of models and for each of them:</p> <p>a) copy of internal regulatory acts approving each model and of the protocols for the implementation of each model.</p> <p>b) a document for each model confirming that it has been piloted;</p> <p>c) copy of the assessments of the models pertaining to the current situation as well as to the short- and long-term benefits and efficiency gains;</p> <p>d) for each model copy of the act establishing the working group as well as a description of its composition and mandate;</p> <p>e) copies and links of legal proposals to introduce the model as state-funded service, including proposals for the necessary additional national budget for the implementation where necessary. The documentation shall include an explanation of how the proposals are based on the results of the pilot projects.</p>	<p>Ten new healthcare service delivery models developed and mainstreamed as part of publicly funded healthcare services.</p> <p>For each model a working group, consisting of the representatives of the Ministry of Health, National Health Service and other subordinate bodies as well as other stakeholders has performed:</p> <ul style="list-style-type: none"> <li>- assessment of the situation;</li> <li>- development of the model;</li> <li>- piloting of the model;</li> <li>- assessment of short- and long-term benefits;</li> <li>- and protocols for implementation.</li> </ul> <p>Based on the results of the pilot projects, a proposal for the necessary additional national budget for the implementation of the relevant measures shall be prepared. The government budget request shall be considered together with all other proposals for the annual and medium-term budget in the preparation process.</p>
151	4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare	Milestone	Adoption of a methodology for the study on the quality and availability of secondary non-hospital healthcare	Adoption of a methodology by the Ministry of Health	N/a	N/a	N/a	Q4	2022	Ministry of Health		<p>Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence, including a copy of the approved methodology of the study and the decision of the Ministry of Health. The document shall include as annex an analysis demonstrating that the methodology allows to assess the quality and accessibility of secondary outpatient health care, including mapping of these services and the impact of the administrative territorial reform.</p>	<p>The milestone shall be considered to be achieved after the approval by the Ministry of Health of a methodology required for carrying out the study aimed to assess the quality and accessibility of health care, including secondary outpatient health service level mapping and the impact of the administrative territorial reform</p>

#	Related Measure (Reform or Investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Description of each milestone and target
					Unit	Base-line	Goal	Q	Year				
152	4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare	Milestone one	Study on the quality, accessibility and availability of secondary non-hospital healthcare	A study on the quality accessibility and availability of secondary non-hospital healthcare published by the Ministry of Health	N/a	N/a	N/a	Q4	2023	Ministry of Health		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of and link to study published at the Ministry of Health website b) relevant extracts of the health system assessment and proposals for systemic improvement.	Study carried out and published by the Ministry of Health that covers the assessment of the quality, availability and accessibility of secondary outpatient care, including secondary outpatient health service level mapping and the impact of the administrative territorial reform. The study includes health system assessment and proposals for systemic improvement.
153	4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare	Milestone one	Mainstreaming results of quality, availability and accessibility of secondary outpatient care study into health policy developments	Entry into force of amendments to legal acts aimed to increase the quality, availability and accessibility of secondary outpatient care	N/a	N/a	N/a	Q4	2024	Ministry of Health	The description of the milestone shall be understood as meaning entry into force of amendments to three types of acts: - legal acts related to public health policies, - recommendations for hospitals and - service delivery planning documents	A copy and link of the publication in the Official Journal of amendments to legal acts, accompanied by a reference to the relevant provisions indicating the entry into force and by a document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include copies of and links to the results of the research on quality, availability and accessibility of secondary outpatient care and an explanation on how the results of the research were taken into account for the preparation of the legal acts.	Based on the results of the research on quality, availability and accessibility of secondary outpatient care entry into force of amendments to legal acts related to public health policies, recommendations for hospitals and service delivery planning documents

## E. COMPONENT 5: ECONOMIC TRANSFORMATION AND PRODUCTIVITY REFORM

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base line	Goal	Q	Year				
154	<b>5.1.r. Innovation system governance and private research &amp; development investment motivation</b>	Milestone	Development of a long-term national strategy for each of the RIS3 areas and Establishment of a Strategic Steering Board for each of the RIS3 areas	The strategy has been agreed with all stakeholders and approved. The Strategic Steering Boards for RIS3 have been established and their representatives elected.	N/a	N/a	N/a	Q4	2022	Investment and Development Agency of Latvia		<p>Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.</p> <p>This document shall include as an annex a copy of the amendments to the relevant legislation related to the functions of the LIDA, Strategic Steering Boards and the Ministry of Economics with regards to the implementation of the milestone, including a reference to the provisions indicating the entry into force.</p>	<p>Amendments to the relevant legislation giving the following functions to the relevant institutions shall enter into force:</p> <p>The Investment and Development Agency of Latvia (LIDA) shall be responsible for:</p> <ul style="list-style-type: none"> <li>— Developing long-term strategies at national level in each of the RIS3 areas</li> <li>— Developing annual action plans for each of the RIS3 areas</li> <li>— The establishment of a Strategic Steering Board for each of the RIS3 areas</li> <li>— Leadership and coordination of established councils</li> <li>— Developing a methodology for the selection of asset value chains, including the establishment of quantitative criteria for the elimination of value chains</li> </ul> <p>Strategic Steering Board for each RIS3 area:</p> <ul style="list-style-type: none"> <li>— Ensure the compatibility of planned investments with RIS3 specialisation strategies, national competitive advantages</li> <li>— shall be made up of key private, public and research actors.</li> <li>— is elected by LIDA in agreement with the ministries involved. The Strategic Steering Board is re-elected once a year.</li> <li>— The Strategic Steering Board shall be responsible for approving the strategies for the RIS3 specialisation areas.</li> </ul> <p>The Ministry of Economics shall be responsible for:</p> <ul style="list-style-type: none"> <li>— development of analytics and monitoring system for the business sector in RIS3 specialisation areas, development of monitoring reports</li> </ul>

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base line	Goal	Q	Year				
155	5.1.1.1.i. Development and continuous operation of a fully-fledged innovation system governance model	Target	Mobilising the human resources needed	N/a	Number of staff	0	19	Q4	2023	Ministry of Economics, Investment and Development Agency of Latvia		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex a copy of the description of the responsibilities (job description) of the 5 employees at the Ministry of Economics and 14 employees at Latvian Investment and Development agency.	5 employees at the Ministry of Economics and 14 employees at Latvian Investment and Development Agency: shall ensure the performance of the functions assigned to these institutions in relation to the innovation governance.
156	5.1.1.1.i. Development and continuous operation of a fully-fledged innovation system governance model	Milestone	Publishing of a monitoring report providing information on each RIS3 area, the operation of the innovation management model and long-term financing.	Published analytical monitoring report approved by the Strategic Steering Boards of the RIS3 specialisation areas.	N/a	N/a	N/a	Q3	2026	Ministry of Economics in cooperation with other institutions.		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) 3 annual monitoring reports for each RIS3 areas published by the Ministry of Economics; b) monitoring report (for the period of 2023-2025) containing an analysis of the functioning of the new innovation governance model; c) a copy of the financing decision proving the alignment with the description of the milestone and investment in the CID Annex.	The Ministry of Economics shall publish: — annual (2023-2025 period, total 3) analytical monitoring report for each of the RIS3 areas, which also include an evaluation of the Innovation Support Programme (innovation clusters) and recommendations for its improvement. — one monitoring report (covering the period 2023-2025) containing an analysis of the functioning of the new innovation governance model. Long-term state budget financing for the innovation management system shall be ensured. The financing decision shall specify the functions of the involved institutions according to the results of the above-mentioned monitoring report.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Baseline	Goal	Q	Year				
157	5.1.1.2.i. Instrument to support the development of innovation clusters	Milestone	Innovation clusters created	Entry into force of cabinet regulations Contract concluded with five innovation clusters				Q1	2023	Ministry of Economics		<p>Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex:</p> <p>a) the copy of the Regulations of the Cabinet of Ministers governing the activities and financing of innovation clusters including a reference to the provisions indicating the entry into force and proving the alignment with the description of the milestone and investment in the CID;</p> <p>b) a copy of and a link to the open call for innovation clusters;</p> <p>c) the copy of the contracts concluded with innovation clusters with responsibilities as defined in the CID Annex;</p> <p>d) <u>the list of the selected IPCEI participants and short IPCEI project descriptions.</u></p>	<p>Cabinet Regulations governing the activities and financing of innovation clusters enter into force, including:</p> <p>— indicators for measuring the performance of innovation clusters, such as attracted private R&amp;D investment, increased exports among beneficiaries, number of high value products developed</p> <p>— shall define the responsibility of innovation clusters for collecting data from the final beneficiaries of the programme</p> <p>FFive Innovation Clusters have been selected in an open call The assessment of project applications shall take into account their compliance with the RIS3 specialisation strategy, as well as the capacity of the innovation cluster to provide high-level support measures to enterprises and scientific institutions.</p> <p>The newly created Innovation Clusters shall be responsible for carrying out the following activities:</p> <p>i. implementation of the private sector R &amp; D support programme;</p> <p>ii. export promotion activities;</p> <p>iii. networking and exchange of experience activities;</p> <p>iv. implementation of the support programme for the participation of economic operators in EU-level research and development programmes and in international cooperation networks;</p> <p>v. identification and motivation of planned IPCEI participants to submit project ideas</p> <p>vi. data collection from final beneficiaries that shall be used for monitoring activities carried out by the Ministry of Economics</p>

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base line	Goal	Q	Year				
158	5.1.1.2.i. <b>Instrument to support the development of innovation clusters</b>	Target	Approved projects representing at least EUR 98 million of the funding	N/a	EUR million	0	98	Q3	2026	Ministry of Economics in cooperation with other institutions		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a) a list of beneficiaries of the innovation support programme, including name and registration number of beneficiary, title and brief description of the project; b) copies and links to the assessment of the performance of each of the RIS3 strategies; c) copy of the decision authorising the commitment of at least EUR 98 million of the funding.	At the conclusion of programme, the following shall be delivered: - assessment of performance of each RIS3 cluster according to the assessment framework established as a deliverable of the first milestone of this measure - confirmation of commitment of at least EUR 98 million of the funding
159	5.2.1.r. <b>Reform of Higher Education and Scientific Excellence and Governance</b>	Milestone	Reform of the governance of higher education institutions	Legislative amendments entered into force in line with the reform of governance of higher education institutions	N/a	N/a	N/a	Q4	2022	Ministry of Education and Science		A copy of the legal acts relevant for the regulatory framework on the reform of governance of higher education institutions or a link to the publication in the Official Journal, including a reference to the provisions indicating the entry into force and accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	The regulatory framework for implementing the reform of the governance of the higher education system has entered into force, including: - University typologies and criteria for qualifying for a particular type; - the procedure for the establishment and approval of university councils, the competence of the councils, while clarifying the competences of the Senate, the Rector and the Constitutional Assembly; - the procedure for selecting and approving new university reactors; - Defining the strategic specialisation of universities.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Baseline	Goal	Q	Year				
160	5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance	Milestone	Higher education reform	Legislative amendments entered into force	N/a	N/a	N/a	Q4	2024	Ministry of Education and Science		A copy of the legislative amendments to the Law on Higher Education, the Law on Scientific Activities and the Regulations of the Cabinet of Ministers or a link to the publication in the Official Journal, including a reference to the provisions indicating the entry into force and accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	The Parliament has adopted amendments to the Law on higher education and the Law on Scientific Activities and the Cabinet of Ministers has adopted amendments to related Cabinet Regulations in relation to: <ul style="list-style-type: none"> <li>- Introduction of the new doctoral model in Latvia (according to the solution for reform implementation foreseen in the conceptual report, the Cabinet of Ministers has been supported on 25.06.2020);</li> <li>- Implementation of the new academic career model in Latvia (in line with the reform implementation solution foreseen in the conceptual report, it is planned to examine the Cabinet of Ministers by 30.06.2022);</li> <li>- Implementation of cyclical institutional accreditation of higher education and colleges in Latvia (in line with the reform implementation solution foreseen in the conceptual report, it is planned to examine the Cabinet of Ministers by 31.12.2022);</li> <li>- 3 pillar further development of the financing model for higher education (in line with the solution to improve the financing model foreseen in the information report, the Cabinet of Ministers is expected to examine by 31.12.2021);</li> <li>- linking public funding to the results of the international evaluation of scientific institutions (in line with the solution to improve the financing model foreseen in the information report, the Cabinet of Ministers is expected to examine by 31.12.2021)</li> </ul>

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Baseline	Goal	Q	Year				
161	5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance	Target	Consolidation of higher education institutions	N/a	Number	0	4	Q2	2023	Ministry of Education and Science	The consolidation plans are pre-requisite to be eligible for the consolidation grants.	Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex: a) a document (official letter of approval of the consolidation plans) from the MoES that approves the respective consolidation plans; b) copy of the assessment criteria for the approval of the consolidation plans; c) links to the approved consolidation plans.	Consolidation plans of institutions of higher education approved by Ministry of Education, including: - an investment plan and consolidation grant amount - modalities and timeframe for achieving an internal or external consolidation of two or more institutions of higher education, including through the formation of consortia, if necessary for the implementation of external consolidation.  The following investments shall be eligible for financing from consolidation grants: 1) grants for structural change; 2) "Exit" grants for termination of employment with academic staff over 65 years of age; 3) Digitalisation, technological development, improvement of research and education infrastructure (excluding construction); 4) Creation of new programmes of excellence. The assessment criteria for approval of consolidation plans shall include: - whether there is a common development strategy, sharing of resources, development of study programmes, creation of common platforms - whether there is a commitment to internal or external consolidation, including through the formation of consortia, with a clear timeframe.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Baseline	Goal	Q	Year				
162	5.2.1.r. <b>Reform of Higher Education and Scientific Excellence and Governance</b>	Target	Share of state-founded higher education institutions affected by governance changes	Changes have been introduced in 100% of state-founded higher education institutions in line with amendments to the Law on higher education institutions and related Cabinet Regulations	%	0	100	Q3	2026	Ministry of Education and Science		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex: a link to modified statutes and other internal regulations of all state-founded higher education institutions and documentation justifying how they meet the requirements of the target.	100% of state-founded higher education institutions have implemented the new governance model, including: - through accordingly modified statutes and other internal regulations - internal governing bodies (senate, council, rector) operate according to the new division of responsibilities and competences, - criteria for the election of a rector have been revised according to the law - the appointment of a management team that separates academic and strategic decision making
163	5.2.1.1.i. <b>Research, development and consolidation grants</b>	Target	Consolidation grants	N/a	Number of consolidation grant agreements concluded	0	4	Q3	2026	Ministry of Education and Science		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This shall include as an annex: copies of 4 consolidation grant agreements with the beneficiaries.	Four consolidation plans have been put in place, ensuring that the consolidation targets are met in line with the conditions for implementing the grants for consolidation and management changes.
164	5.2.1.1.i. <b>Research, development and consolidation grants</b>	Target	Academic Career Grant agreements signed	N/a	Number of academic Career Grant agreements signed	0	315	Q3	2026	Ministry of Education and Science		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex the following documentary evidence: a) a list of the 315 grant agreements with doctorates, post-doctorates and researchers; b) documentation proving that funding for doctoral studies worth 19 million EUR per year is ensured starting from 2027.	The higher education institution or research institute have signed 315 grant agreements with doctorate, post-doctorate and researchers (professor) for one of the following activities: 1) Doctoral grants; 2) Post-doctoral grants; 3) Scientific (professor) grants. State budget funding for doctoral studies worth 19 million EUR per year are ensured starting from 2027.
165	5.2.1.1.i. <b>Research, development and consolidation grants</b>	Target	In-house R & D grant agreements signed	N/a	Number of in-house R&D grant agreements signed	0	90	Q3	2026	Ministry of Education and Science		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. The document shall include as an annex a list of the 90 in-house R&D grant agreements, which are made available in the Management Information System (KPVIS).	The higher education institution or research institute have concluded 90 grant agreements for carrying out in-house research with the author of the study.

## F. COMPONENT 6: RULE OF LAW

#	Related measure (reform or investment )	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
166	6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs	Milestone	Adoption of work plan for public authorities to curb the shadow economy 2021-2022	Adoption of the work plan of the national authorities to limit the shadow economy for 2021-2022	N/a	N/a	N/a	Q4	2022	Ministry of Finance		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include a copy of the adopted work plan and a link to its online publication (if applicable).	National Institutions Work Plan for Restraining the Shadow Economy for 2021-2022 is adopted. It includes the following activities: <ul style="list-style-type: none"> <li>- Unregistered/illegal economic activity;</li> <li>- Undeclared employment;</li> <li>- unrecorded transactions and illicit movement of goods;</li> <li>- Unrecorded/uncontrolled movements of cash;</li> <li>- Tax fraud</li> <li>- It shall focus on economic sectors with the highest shadow economy risk, such as construction, trade, services, security, catering and hospitality, transport.</li> </ul>
167	6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs	Milestone	Entry into operation of a taxpayer rating system, optimisation of controls	Entry into force of legal acts				Q4	2022	Ministry of Finance		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) copy of the legislative acts on (i) the legal framework of the taxpayer rating system and (ii) optimised types of tax controls and inspections and a link to the publication in the Official Journal, including a reference to the provisions indicating the entry into force;</li> <li>b) internal documentary evidence confirming optimised tax controls and inspections.</li> </ul>	Entry into force of amendments to the legal acts, including: <ul style="list-style-type: none"> <li>- the legal framework of the taxpayer rating system has been included, providing the publishing of their assessment.</li> <li>- optimised types of tax controls and inspections to improve the efficiency of tax controls and inspections</li> </ul>
168	6.1.1.r. Strengthening analytics and developing data	Milestone	Entry into operation of a basket of data-based services for each segmentation	Changes to State Revenue Service's internal rules and/or service provision				Q2	2024	State Revenue Service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: <ul style="list-style-type: none"> <li>a) amended internal regulations outlining the</li> </ul>	Entry into operation of a data-based basket of services for each segmentation group of taxpayers

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
	management in the field of tax administration and customs		group of taxpayers	platform(s)								principles of taxpayer segmentation and listing the services offered to each segment of taxpayers; b) document explaining the changes and benefits compared to the previous system; c) extract of the platform/channel which evidences the entry into operation of the data-based basket of services.	
169	6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs	Milestone	Publication of handbook for compliance risk management	Amendments to the State Revenue Service's internal rules				Q3	2023	State Revenue Service		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the handbook; b) proof of publication of the handbook.	A Handbook for methodological compliance risk management of undeclared wages has been published, including: - risk assessment guidelines - aspects of typologies of 'envelope wage payers' - aspects of available preventive and control tools - analysis of court rulings in the area of undeclared wages
170	6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs	Target	Implementation of the national research programme "Reducing the shadow economy to ensure the sustainable development of the country"		Number of study reports	0	5	Q4	2022	Ministry of Finance		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of each of the 5 research papers; b) a copy of and a link to the reports on policy recommendations for tackling tax evasion; c) a copy of and a link to the reports on policy recommendations for reducing the risks of illicit money circulation; d) a copy of the methodology for measurement of the shadow economy.	The following research in the area of tax compliance shall be delivered: —Report on the factors influencing the shadow economy in Latvia, focusing on the most significant sectors ; —Report on the determinants of tax evasion by individuals, including an analysis of the impact of level of the shadow economy on tax compliance; —Report with policy recommendations for legislative, organisational, technological and other improvements to improve tax compliance, including an assessment of the financial impact of the proposed recommendations; —Report assessing the forgone budgetary revenue resulting from illegal activities, including legislative recommendations for reducing the risks of illicit money circulation;

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
													—Development of methodology for the measurement of shadow economy, using a dynamic "multi - indicator - multi - cause" model, including breakdown by tax types, company size and sectors.
171	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Implementation of the research results	Published assessment report of the shadow economy	N/a	N/a	N/a	Q4	2023	Ministry of Finance		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of and a link to the published assessment report of the shadow economy.	A first assessment report of the size of the shadow economy based on the methodology developed in 2022 shall be published.
172	<b>6.1.1.1.i. Modernisation of existing analytical solutions</b>	Milestone	Entry into operation of upgraded analytical solutions	Advanced risk analysis systems developed and implemented				Q2	2024	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the completion of the transfer of the risk systems to a single analytical platform, the development and implementation of the System of Risks for Individual Taxpayers and the Excise Tax Risk Management System and the transfer of the ESKORT system to the SAP HANA database; b) an extract of technical specifications linking their requirements with the fulfilment of the milestone.	The following upgrades have been completed: Existing risk systems have been migrated to a single analytical platform. System of Risks for Individual Taxpayers has been developed and implemented. Excise Tax Risk Management System developed and implemented. The ESKORT system has been transferred to the SAP HANA database.
173	<b>6.1.1.2.i. Development of new analytical systems</b>	Milestone	Entry into operation of new analytical systems	Advanced risk analysis system enters into operation				Q2	2024	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence:	An IT system for taxpayer segmentation (including integration with a published database and data visualisation in the Electronic Declaration System (EDS)) shall be developed and entered into

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					Unit	Base-line	Goal	Q	Year				
												a) a copy of the certificate of completion issued in line with national legislation confirming the development and entry into operation of the IT system for taxpayer segmentation; b) an extract of technical specifications linking the requirements of with fulfilment of the milestone.	operation. The new system is integrated with the 360 degrees analysis of the taxpayer.
174	6.1.1.3i. Personnel training with analytical platform and consultancy	Target	Training of staff to work with the analytical platform		Number of training certificates	0	50	Q4	2023	State Revenue service		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the 50 certificates proving that the training programmes have been completed; b) the specifications in line with the requirements of the training (i.e. hours completed, areas of focus of the training).	50 SRS specialists have been trained to work with SAP HANA platform. The training shall focus on the skills to work with SAP HANA framework and practical skills in system administration.
175	6.1.2 R. Remote and centralised analysis of scanned images at Customs Control Points	Target	Share of cargo images scanned by Latvian customs control points remotely and centrally		%	0	95	Q3	2026	State Revenue Service		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of (and a link to) a summary report of the customs control activities and a document referencing its parts that are relevant for the fulfilment of the target.	95% of the cargo images are analysed centrally and remotely through the BAXE system.
176	6.1.2.1.i. Linking railway x-ray equipment to Baxe and use of artificial intelligence for rail freight scanning image analysis	Milestone	Railway customs control points' scanners connected to x-ray images exchange system BAXE	Deed of acceptance signed				Q4	2023	State Revenue Service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the linking the scanners at the control points in Indra and Karsava with the BAXE system; b) an extract of technical specifications linking the requirements of with fulfilment of the milestone.	Railway scanners at customs control points in Indra and Karsava connected to BAXE information system.

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177	6.1.2.1.i. Linking railway x-ray equipment to Baxe and use of artificial intelligence for the analysis of rail freight scanning images	Milest one	Rail Freight scanned image analysis platform introduced	Deed of acceptance signed				Q4	2024	State Revenue Service		Summary document duly justifying how the milestone(including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.  This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the automated x-ray image analysis platform using artificial intelligence is in use for the analysis of railway cargo scanning images; b) an extract of technical specifications linking their requirements with fulfilment of the milestone.	An automated x-ray image analysis platform using artificial intelligence is in use for the analysis of railway cargo scanning images.
178	6.1.2.2.i. Capacity building of the Customs Laboratory	Milest one	Purchased and installed spectrophotometer for use in the Customs Laboratory	Deed of acceptance signed				Q4	2022	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the installation of the spectrophotometer at the Customs Laboratory; b) an extract of technical specifications linking their requirements with fulfilment of the milestone.	A spectrophotometer is set up and in use at the Customs Laboratory.
179	6.1.2.2.i. Capacity building of the Customs Laboratory	Milest one	Purchased and installed spectrophotometer for use in Airport customs control point	Deed of acceptance signed				Q4	2022	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the installation and use of the spectrophotometer at the airport customs control point; b) an extract of technical specifications linking the requirements of with fulfilment of the milestone.	A spectrophotometer is set up and in use at the airport customs control point.

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180	6.1.2.3.i. Improvement of customs control of received postal items at Airport customs control point	Milestone	A line for intelligent scanned and automatic sorting/analysis of postal items introduced at the Airport customs control point	Deed of acceptance signed				Q4	2023	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the installation of the smart mail scanning system at the airport customs control point; b) an extract of technical specifications linking the requirements of with fulfilment of the milestone.	A smart mail scanning and automatic sorting/analysis line is set up and in use at the airport customs control point.
181	6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņsala	Milestone	Joint design – construction contract signed	Construction and design contract signed				Q4	2022	SJSC "State Real Estate"		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the signed contract for the design and construction of the customs control infrastructure in Kundziņsala; b) a copy of and a link to the tender publication.	A contract for the design and construction of infrastructure for the control services at Kundziņsala has been signed following a tender procedure.
182	6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņsala	Milestone	Building permit received	Notification of the permit approval decision				Q4	2023	SJSC "State Real Estate"		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of the approval of the construction project and the permit approval decision by the Construction Board and a copy of the approved building permit.	The construction project shall be approved by the Construction Board and the permit for the construction works has been received.
183	6.1.2.4.i. Creation of infrastructure for the performance of control services in	Milestone	100 % of planned construction works completed, infrastructure has been put into operation	Certificate of works completion received and an act of reception signed	N/a	N/a	N/a	Q3	2026	SJSC "State Real Estate"		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of the certificate of completion issued in line with national legislation confirming the completion of	The new infrastructure for the performance of functions of the control services has been put into operation.

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	Kundziņsa la		and accepted for the functions of the control services									the customs control infrastructure project.	
184	6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņsa la	Milestone	Procurement and conclusion of a contract for the supply and installation of X-ray cargo control equipment	Contract signed				Q4	2022	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the signed contract for the supply and installation of the x-ray cargo control equipment; b) a copy of and a link to the tender publication.	A contract for the supply and installation of X-ray cargo control equipment has been signed following a tender procedure.
185	6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņsa la	Milestone	Cargo control x-ray equipment installed	Deed of delivery				Q4	2024	State Revenue service		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the installation and running of the x-ray cargo control equipment; b) a copy of an internal document confirming the equipment is in use.	Cargo control x-ray equipment installed and running.
186	6.2.1.r. Modernisation of the process of identifying money laundering, investigating economic crimes and judicial proceedings	Milestone	Entry into force of amendments to the Law on the prevention of money laundering and terrorist and proliferation financing	Entry into force of amendments to the NILLTPFN Law	N/a	N/a	N/a	Q2	2021	The Financial Intelligence Service is responsible for reporting and implementation.		A copy of the publication of the amended law on the prevention of money laundering and terrorist financing and a link in Official Journal, including a reference to the provision indicating the entry into force, accompanied by a summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	Amendments to the Law on the prevention of money laundering and terrorist and proliferation financing have entered into force, including: - the introduction of a new Financial intelligence unit (FIU) data reception and analysis system and the abolition of a parallel reporting system for both the FIU and the State revenue service (SRS), providing only for reporting to the FIU. Cabinet of ministers Regulation on the procedure and content of suspicious transaction reports and

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					Unit	Base-line	Goal	Q	Year				
	gs												threshold declarations has been adopted.
187	<b>6.2.1.1.i. Establish ment of AML Innovation Hub to improve the identificati on of money laundering</b>	Milest one	An IT platform for the exchange of knowledge and documents and for the coordination of cooperation between the stakeholders	Completion of the IT platform for knowledge exchange and communicatio n with stakeholders				Q1	2025	The Financial Intelligence Service is responsible for reporting and implementation.		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the certificates of completion issued in line with national legislation confirming the set up of secure platforms for knowledge exchange, transfer and communication including a research hall, communication spaces and intra-system connections with involved parties ensuring information protection are established and operational; b) an extract of technical specifications linking the requirements of with fulfilment of the milestone.	1) Secure platforms for knowledge sharing, transfer and communication, including equipped research hall and a strategic communication space have been set up and are in use. The platforms shall provide for the development of algorithms for data analysis and management, definition of problems to be addressed and selection of mathematical models, and the creation of a technology analytical platform for hypotheses analysis. 2) Intra-system connections between the involved parties ensuring information protection are established and operational. Necessary equipment to perform full-length functions is purchased and FIU system is adapted for the required data exchanges.
188	<b>6.2.1.2i. Strengthen ing the capacity to investigate economic crime</b>	Milest one	Progress report on implementati on of the action plan is approved	Approval of the progress report	N/a	N/a	N/a	Q4	2025	Set up a working group to coordinate the development of the plan and the implementation of the reform. Within the framework of the plan, it is envisaged to define the measures to be		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of and a link to the publication of the approved progress report on the implementation of the action plan.	The Cabinet of Ministers approves a progress report on the implementation of action plan for strengthening the fight against economic crime. The information report shall confirm the implementation of all objectives set out in the plan. that The plan has been approved in 2022 based on the recommendations received under the Structural Reform Programme of DG REFORM and further detailed by the State Police. The plan will have defined the activities to be implemented, the

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										implemented in the State Police units, their order of priority and the sources of funding for the implementation of the measures. In addition, it is envisaged to identify the information exchange partners, channels, information exchange tools and methods to be used, as well as the technical tools and IT solutions to be used for the analysis, processing and communication of information.			deadlines and the bodies responsible for implementation.
189	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Proportion of detected criminal proceedings of environmental crimes		%	40	60	Q1	2025	5 Latvian regional units of the State Police (environmental crime)		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a copy of and a link to the state police annual report demonstrating that the proportion of detected environmental crimes that are solved and brought to prosecution for the year 2024 is at least of 60%.	The share of detected environmental crimes that are solved and brought to prosecution for the year 2024 shall be at least 60%.

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190	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Number of certified economic crime investigators in "Certified Anti Money Laundering Specialist (CAMS)" programme		Number	0	20	Q1	2025	Office for Combating Economic Crimes of the State Police, 5 Latvian regional units		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) certificates proving that 20 law enforcement officials have obtained Certified Anti Money Laundering Specialist certificates; b) the specifications in line with the requirements of the training (i.e. specific areas of focus of the anti-money laundering training).	At least 20 law enforcement officials will have obtained Certified Anti Money Laundering Specialist certificate.
191	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Equipment for law enforcement officials	Proof of purchase	Number	0	237	Q1	2025	Office for Combating Economic Crimes of the State Police, 5 Latvian regional units		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a list of the purchases indicating for each purchase: a) the reference and date of the invoice; b) the description of the items being purchased; c) the municipality that has carried out the purchases.	The target includes the purchase of the following equipment: — 200 mobile workstations; — 30 portable printers — 4 large-scale servers — 3 units of videoconferencing equipment,
192	<b>6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and</b>	Milestone	Entry into force of the law and other legal acts related to the justice training centre	Entry into force of the regulatory framework for the operation of the training centre and public funding ensured in state budget law for 2025 and 2026.				Q1	2025	Ministry of Justice collects data and is responsible for reporting.		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of and a link to the law establishing the justice training center, including a reference to the provision indicating the entry into force; b) a copy of and a link to the relevant parts of the State budget law with an accompanying document referring to the parts relevant for the fulfilment of the milestone including a reference to the provision indicating the entry into force.	The following has entered into force: - A law for the establishment and operation of the institutional model of the justice training centre entered into force, including the definition of the involvement of the judiciary and the Judicial Council on training content and methodology. —State budget funding for the financing of the full coverage of the training centre's maintenance costs, staff costs and training content expenses, including the updating of training programmes from 2026 onwards shall be ensured.

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	specialised investigators (interdisciplinary matters)												
193	6.2.1.3.i. Establish ment of a single training centre for the developme nt of the qualificatio ns of judges, court staff, prosecutors, assistant prosecutors and specialise d investigato rs (interdisci plinary matters)	Target	New training programme development		Number	0	10	Q4	2024	Ministry of Justice collects data and is responsible for reporting.		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the ten new training programme descriptions for judges, court staff, prosecutors and assistant prosecutors, specific interdisciplinary training for investigators; b) an extract from the training sign-up system showing the relevant trainings on offer.	Ten new training programmes for judges, court staff, prosecutors and assistant prosecutors, specific interdisciplinary training for investigators, including on issues such as cybercrime, fraud and tax evasion, corruption in public procurement and money laundering shall be completed.
194	6.2.1.3.i. Establish ment of a single training centre for the developme nt of the qualificatio	Target	Implementati on and adoption of training programmes		Number	0	10	Q2	2026	Ministry of Justice collects data and is responsible for reporting.		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the training programme description and an explanation of how the training programmes have been updated; b) an extract from the training sign-up system	The training programmes (on-site, remote and e-learning) for judges, court staff, prosecutors and assistant prosecutors, specific interdisciplinary training for investigators, including on issues such as cybercrime, fraud and tax evasion, corruption in public procurement and money laundering shall be implemented and kept up to date..

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	ns of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)											showing the relevant trainings on offer and the completion of the trainings by the relevant judicial staff members.	
195	6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)	Milestone	Establishment of a training centre	Adaptation of premises (renovation) and provision of equipment for the training centre completed				Q4	2024	Ministry of Justice collects data and is responsible for reporting.		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming the adaptation (renovation) of the premises has been completed; b) if procured separately, a list of equipment purchases made including the items bought and the purchase dates.	The necessary adaptation of the premises (renovation) to the needs of the training centre has been completed. Purchase and development of the necessary equipment in the premises of the training centre. The premises of the training centre are refurbished and equipped.

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196	6.3.1.r. Modernisation of public administration	Milestone	Approved Plan for Modernisation of Public Administration	Plan for Modernisation of Public Administration approved				Q4	2022	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the approved Plan for Modernisation of Public Administration; b) a copy of the decision approving the Plan for Modernisation of Public Administration by the Cabinet of Ministers.	A plan for the modernisation of public administration is approved by the Cabinet of Ministers. The plan covers the following priority areas and including timeframes for implementation: (a) An open, transparent, fair and accountable public administration: the principles of integrity are reviewed and improved by defining and implementing accountability to every public administration, as well as by respecting ethical principles and values in the work of public administration; (b) Uniform, centralised and standardised support processes and systems – the introduction of a centralised resource management system in public administrations, including accounting and human resources management; (c) Strategic human resources management and development, including selection, career management, evaluation, learning and development; (d) Available, comprehensible and relevant services –developing digital transmission guidelines and digitising services, while ensuring their accessibility, accessibility and comprehensibility for all citizens, including those who do not use digital tools.
197	6.3.1.r. Modernisation of public administration	Milestone	Review of progress in the implementation of the Plan for Modernisation	Review of progress in the implementation of the Plan for Modernisation				Q4	2025	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) the review of progress in the implementation of	The Cabinet of Ministers has approved the Progress Report on the Implementation of the Plan for Modernisation of Public Administration, which includes, if necessary, amendments to the plan's measures in line with the objectives

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					Unit	Base-line	Goal	Q	Year				
			n of Public Administration approved	of Public Administration approved								the Plan for Modernisation of Public Administration; b) a copy of the decision of the Cabinet of Ministers approving the Progress Report on the Implementation of the Plan for Modernisation of Public Administration.	of the Plan.
198	<b>6.3.1.r. Modernisation of public administration</b>	Milestone	Concept of the Single Service Centre approved as a prerequisite for the provision of centralised services	N/a				Q4	2022	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the concept of the Single Service Centre report describing how the centralisation of public administration support functions will take place; b) a copy of the decision by the Cabinet of Ministers approving the concept of the Single Service Centre.	The concept of the Single Service Centre has been developed and approved by the Cabinet of Ministers. The concept shall describe how gradual centralisation of public administration support functions (at least accounting and personnel record keeping) shall take place.
199	<b>6.3.1.r. Modernisation of public administration</b>	Target	Share of direct public administration human resources receiving accounting and human resource management services centrally.	N/a	% of total number of employees employed in direct administration	0	15	Q3	2026	State Chancellery		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: an extract from the database of human resources showing at least 15% of employees in direct administration receiving centralised accounting and human resource management services from the single solution service provider.	The entry into operation of a single solution and the gradual centralisation of the support functions such as accounting and human resource management of the public administration shall start. At least 15% of the total number of employees in direct administration shall receive centralised accounting and human resource management services from the single solution service provider
200	<b>6.3.1.1.i. Open, transparent, fair and accountable public administration</b>	Milestone	Competence framework available, including training programmes	Competence framework is available in the State Administration School Training Management System and included in the	N/a	N/a	N/a	Q4	2023	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of internal document adopted by the State Administration School on the competence management system evidencing that the system has been set up and is made available in the State Administration School Training Management	A competence management system has been set up and made available in the areas of ethics, anti-corruption, fraud, the shadow economy, conflict of interest and procurement: -it shall be aimed at strengthening the competencies of project managers, policy planners, etc., -it shall include the development of competence systems, training and

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
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				Competency Framework Guidelines and the state budget law for 2024 has been passed								System; b) a copy of and a link to the publication in the Official Journal of the relevant parts of the State budget law evidencing that the State budget financing for the main public administration development training programmes has been ensured from 2024 onwards, with an accompanying document referring to the parts relevant for the fulfilment of the milestone, including a reference to the provision indicating the entry into force.	testing modules, professional certification, induction programmes, in-house experts and coaches.  State budget financing for the main public administration development training programmes has been ensured from 2024 onwards.
201	6.3.1.1.i. Open, transparent, fair and accountable public administration	Target	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	16232	Q3	2026	School of Public Administration		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) list of public administration employees having completed the training programmes with references to their training certificates; b) list of training programmes organised, including a description of each programme, and training statistics.	Number of persons trained in at least one training programme in the areas of ethics, integrity, anti-corruption, application of the procurement regulatory framework, fraud, the shadow economy and prevention of conflict of interest.
202	6.3.1.2i. Professionalisation of public administration and administrative and capacity building	Milestone	Competence framework available, including training programmes	Competence framework is available in the State Administration School Training Management System and included in the Competency Framework Guidelines and the state budget law for 2024 has been passed	N/a	N/a	N/a	Q4	2023	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex: a copy of the internal document adopted by the State Administration School on the competence management system evidencing that the system has been set up and is made available in the State Administration School Training Management System.	Public administration competence development and retraining programmes are available in areas such as: - modern policies and services, - leadership and effective change management, - data literacy, - effective achievement of policy objectives of EU funds and foreign financial instruments, - strategic planning, evidence-based policy -planning and implementation, - sector-specific training themes

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
203	6.3.1.2.i. Professionalisation of public administration and administrative and capacity building	Target	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	20011	Q3	2026	School of Public Administration		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) list of public administration employees having completed the training programmes with references to their training certificates; b) list of training programmes organised, including a description of each programme, and training statistics.	Number of public administration employees trained for modern policies and services, leadership and effective change management, data literacy, effective achievement of policy objectives of EU funds and foreign financial instruments, strategic planning, evidence-based policy planning and implementation, sector-specific training themes
204	6.3.1.3.i. Development of the innovation ecosystem of public administration	Milestone	Entry into force of the regulatory framework in relation to the innovation eco-system	Development and implementation of a common experimental framework for public sector innovation				Q2	2025	State Chancellery		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) copies of the legal acts and other documents relevant for establishment of the regulatory framework for the public sector innovation ecosystem and the establishment of the Innovation Lab, published in the official journal, including a reference to the provision indicating the entry into force; b) documentary evidence confirming the entry into operation of the Innovation Lab.	A regulatory framework (guidelines, regulations, recommendations, etc.) to support the development of the public sector innovation ecosystem shall enter into force. The framework shall, inter alia, address the following challenges: — Reduce the fragmentation of the Latvian innovation ecosystem and its governance; — Improve cooperation among institutions in the implementation of innovation policy; — develop a common framework for experimentation  Innovation lab is set-up and operating. Main functions of the Innovation Lab are: 1) development of a case studies of public innovation; 2) creation of innovative solutions to public administration challenges; 3) Testing of a prototype solutions 6) Communication to the public on innovation in public administration

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
205	6.3.1.3.i. Development of the innovation ecosystem of public administration	Milestone	Ensuring the financial sustainability of the Innovation Lab	Entry into force of state budget law for 2026	N/a	N/a	N/a	Q3	2025	The State Chancellery collects the data and is responsible for reporting.		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of and a link to the publication of the relevant parts of the State budget law ensuring state budget financing for the operation of the innovation lab starting from 2026 with an accompanying document referring to the parts relevant for the fulfilment of the milestone in the Official Journal, including a reference to the provision indicating the entry into force.	State budget financing for the operation of the innovation lab shall be ensured starting from 2026.
206	6.3.1.4.i. Growth of non-governmental organisations to strengthen social security representation and monitor public interests	Milestone	Publication of the framework for the support of non-governmental organisations in areas of: -social resilience -advocacy of public interest	The publication of the rules for the support programme	N/a	N/a	N/a	Q4	2022	State Chancellery, Society Integration Foundation		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of and a link to the published call for project proposals, including conditions and criteria for NGO participation in the support programme, a reporting mechanism and indicators and targets to be achieved within the programme.	A an open call for funding for strengthening the work of non-governmental organisations in two areas – (a) fostering social resilience and (b) advocacy for public interest has been published The call shall include conditions and criteria for NGO participation in the support programme, a reporting mechanism and indicators and targets to be achieved within the programme.
207	6.3.1.4.i. Growth of non-governmental organisations to strengthen social security representation and monitor public	Target	Beneficiaries of the support programme	Grant contracts successfully completed	Number of beneficiaries (including partners) of the support programme	0	30	Q3	2026	State Chancellery, Society Integration Foundation		Summary document duly justifying how the target (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a list of beneficiaries (at least 15 organisations in social resilience programme and 15 organisations in advocacy of public interest programme) with links to their project reports and achieved results; b) copies of grant contracts between the Society integration foundation and the beneficiary non-governmental organisations for the execution of	The funding for project implementation shall benefit at least: -15 organisations in social resilience programme -15 organisations in advocacy of public interest programme The target indicator is deemed to have been fulfilled when a contract has been concluded between non-governmental organisation and Society Integration Foundation for the execution of the project.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
	interests											the project.	
208	<b>6.4.1.r. Creation of a register of public procurement contracts</b>	Milestone	A register of public procurement contracts made available.	Amendments to public procurement legislation and technical solution developed and available for production	N/a	N/a	N/a	Q4	2022	Procurement Monitoring Bureau/  Ministry of Finance		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.  This document shall include as an annex the following documentary evidence: a) a copy of and a link to publication of the amended law on public procurement in the Official Journal, including a reference to the provision indicating the entry into force; b) a copy of the certificate of completion issued in line with national legislation confirming the implementation of the updated online register of public procurement contracts.	Amendments to the legislation governing public procurement have entered into force, providing for a register of contracts containing structured information on procurement contracts concluded and their actual performance (including actual costs and deadlines or the reason for termination).  A technical solution for the register of public procurement contracts has been developed and made available online.
209	<b>6.4.2.r. Improvement of the Competition Environment</b>	Milestone	Entry into force of regulatory framework for improving the competition environment and reducing corruption risks in public procurement.	N/a	N/a	N/a	N/a	Q4	2021	Ministry of Finance		A copy of the publication of the amendments to the public procurement law including, inter alia, the following changes: 1) The procurement commission shall be established for each procurement separately or for a specified period of time; 2) the secretary of the procurement commission shall sign a declaration of absence of conflict of interest; 3) broadened cases where a supplier may be excluded from tender; 4) the evaluation criteria identify specific areas where life-cycle costs and quality criteria are to be assessed in addition to the purchase price; 5) stricter requirements for cases with only a single bid; 6) requirement for a market consultation in order to avoid restrictive technical specifications and a link in the Official Journal, including a reference to the provision indicating the entry into force. This is to be accompanied by a summary document duly justifying how the milestone	Entry into force of amendments to the public procurement law, including, inter alia, the following changes: 1) The procurement commission shall be established for each procurement separately or for a specified period of time 2) the secretary of the procurement commission shall sign a declaration of absence of conflict of interest; 3) broadened cases where a supplier may be excluded from tender 4) the evaluation criteria identify specific areas where life-cycle costs and quality criteria are to be assessed in addition to the purchase price; 5) stricter requirements for cases with only a single bid 6) requirement for a market consultation in order to avoid restrictive technical specifications

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
												(including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence.	
210	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Adoption of a strategy for the professionalization of procurers	A strategy has been adopted.				Q1	2022	Ministry of Finance/ Procurement Monitoring Bureau	Centralisation of procurement will be covered in the decision of the Cabinet of Ministers.	Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the adopted professionalisation strategy; b) a copy of the decision of the Cabinet of Ministers on the directions of action for conducting centralised procurements.	Adoption of a professionalisation strategy that includes specific directions of action for the competence of procurers and for conducting centralised procurements
211	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Amendments to the relevant legal acts, regulation and internal procedures	Entry into force of amendments to relevant legal acts, regulations or internal procedures				Q4	2022	Procurement Monitoring Bureau, School of Public Administration State Chancellery, Ministry of Economics		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of (and a link to) the publication of standardised qualification requirements by sector in iub.gov.lv b) a copy of (and a link to) the publication in the Official Journal of the Cabinet of Ministers regulation of Standardised acceptance-transfer documents in works procurements, c) a publicly accessible link to methodological materials in iub.gov.lv.; d) a copy of the single training programme to ensure that procurers' competence has been developed and implemented on State administration school; e) a copy of (and a link to) relevant guidelines or legal act to increase requirements for procurement commission competence in procurements reaching a certain threshold of contract prices; f) a copy of (and a link to) relevant internal rules of procedure or legal act to ensure that the	The adoption of the following has been completed: (1) Standardised qualification requirements by sector (information and communication technologies, construction, road transport, mobile and fixed communication services), (2) Standardised acceptance-transfer documents in works procurements, (3) public access to methodological materials, (4) a single training programme to ensure that procurers' competence has been developed and implemented, (5) increased requirements for procurement commission competence in procurements reaching a certain threshold of contract prices, e.g. certification to the Chair of the Procurement Commission, (6) pre-verification of procurements ensure that the procurement commission advertises the appropriate quality of tenders.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
												procurement commission advertises the appropriate quality of tenders (risk based supervision of procurements).	
212	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Entry into force of legal acts implementing centralization of procurement	Entry into force of relevant legal acts				Q3	2026	Ministry of Finance		Summary document duly justifying how the milestone (including all the constitutive elements, notably the link between the decision and the preceding feasibility study) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of and a link to publication in the Official Journal of the decision by the Cabinet of Ministers on centralising certain parts of public procurement, including a reference to the provision indicating the entry into force; b) a copy of the feasibility study decision was based.	The entry into force of a decision by the Cabinet of Ministers on the execution of centralised procurements in certain areas that shall be identified in a preceding feasibility study.
213	<b>6.4.4.r. IUB IT and analytical capacity building</b>	Milestone	Adoption of criteria for identifying risky market sectors, customers and purchases	N/a				Q4	2021	Procurement Monitoring Bureau		Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex a copy of the document defining the criteria for identification of risky market sectors, customers and procurement procedures which have been approved. The criteria set are based on procurement publication indicators and EC procurement indicators, as well as on good practices from other countries, such as the Index tool.	Criteria for identification of risky market sectors, customers and procurement procedures have been approved. The criteria set are based on procurement publication indicators and EC procurement indicators, as well as on good practices from other countries, such as the Index tool.

#	Related measure (reform or investment)	M/T	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion		Responsibility for reporting and implementation	Further specification (if necessary)	Verification mechanism	Milestone and target description
					Unit	Base-line	Goal	Q	Year				
214	6.4.4.r. IUB IT and analytical capacity building	Milest one	Upgrade of publications management system completed	Upgrade of publications management system completed				Q4	2024	Procurement Monitoring Bureau	The procurement complaints process, pre-checks and administrative infringement process cases will be part of the overall functionality of the system.	Summary document duly justifying how the milestone (including all the constitutive elements) was satisfactorily fulfilled, with appropriate links to the underlying evidence. This document shall include as an annex the following documentary evidence: a) a copy of the certificate of completion issued in line with national legislation confirming that the upgrade of the publications management system has been completed and is available; b) a link to the publicly available parts of the system; c) extracts of the internal system demonstrating its functionality as foreseen in the description of the milestone.	A publications management system is available, ensuring: - online access, - publication of e-forms, - overview of procurement statistics, - availability of client profiles, - module for procurement complaints process,-module for carrying out pre-checks, -module for administrative infringement process cases, - verification of convicted persons before their inclusion in the procurement commission.

ANNEX II

**A. COMPONENT 1: CLIMATE CHANGE AND ENVIRONMENTAL SUSTAINABILITY**

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
1.1	<b>1.1.1 Interim step -</b>	Monitoring	Progress on coordinated approach for passenger transport planning	Submission of a concept report reflecting the design and modalities of the reform planned for implementation by Q4 2023.	N/A	N/A	N/A	Q4	2022
1	<b>1.1.1 Greening the Riga Metropolitan Range Transport System</b>	Milestone	Coordinated approach for passenger transport planning, ordering and organisation of the Riga metropolitan area	A coordinated approach has been implemented for passenger transport planning, ordering and organisation of the Riga metropolitan area	N/A	N/A	N/A	Q4	2023
2	<b>1.1.1 Greening the Riga Metropolitan Range Transport System</b>	Milestone	Reform of public transport RMA	Entry into service of a unified multimodal public transport route network for the Riga metropolitan area	N/A	N/A	N/A	Q4	2025
3.1	<b>1.1.1.i. Interim step -</b>	Monitoring	Procurements contracts for the total length of railway sections to be created / upgraded under measure 1.1.1.i. have all been signed	Signed contracts				Q4	2023
3	<b>1.1.1.i. Competitive rail passenger transport within the common public transport system of the city of Riga</b>	Target	Length of electric rail lines created and existing railway upgraded for passenger transport		Km	0	81	Q1	2026
4.1	<b>1.1.1.i. Interim step</b>	Monitoring	Procurement contracts for the total number of urban – suburban electric trains to be supplied under measure 1.1.1.i have all been signed					Q4	2023
4	<b>1.1.1.i. Competitive rail passenger transport within the common public transport system of the city of Riga</b>	Target	Number of urban – suburban electric trains operating (battery electric trains)		Number	0	7	Q3	2026

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
5.1	<b>1.1.1.2i. Interim step</b>	Monitoring	Number of electric transport units operating by the city of Riga (electric buses, trams)		Number	0	5	Q3	2025
5	<b>1.1.1.2i. Environmentally friendly improvements to the public transport system of the city of Riga</b>	Target	Number of electric transport units operating by the city of Riga (electric buses, trams)		Number		21	Q3	2026
6.1	<b>1.1.1.3.i. Interim step</b>	Monitoring	Procurement contracts have been signed for the total length of newly built or renovated cycle infrastructure under measure 1.1.1.3.i					Q4	2024
6	<b>1.1.1.3.i. Complete bike riding infrastructure</b>	Target	Length of newly built or renovated cycle infrastructure in the city of Riga and Pieriga (part of Riga Metropolitan Area)		Km	0	60	Q3	2026
7	<b>1.2.1.1.i.I. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies</b>	Milestone	Entry into force of support programme for improving energy efficiency in residential buildings	Entry into force of support programme for improving energy efficiency in residential buildings	N/A	N/A	N/A	Q1	2022
8.1	<b>1.2.1.1.i.I. Interim step</b>	Monitoring	Approved projects representing at least EUR 20 048 700		EUR	0	20 048 700	Q1	2023
8	<b>1.2.1.1.i.I. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies</b>	Target	Approved projects representing at least EUR 40 097 400		EUR	0	40 097 400	Q3	2024
9.1	<b>1.2.1.1.i.I. Interim step</b>	Monitoring	Reduction of primary energy consumption in multi-apartment buildings with improved energy efficiency (20% of the projects completed by Q4 2024)		MWh/Year	0	2884	Q4	2024
9	<b>1.2.1.1.i.I. Improving the energy efficiency of multi-apartment buildings and transition to renewable energy technologies</b>	Target	Reduction of primary energy consumption in multi-apartment buildings with improved energy efficiency		MWh/Year	0	14423	Q3	2026

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
10	<b>1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument</b>	Milestone	Entry into force of the Support Programme for Entrepreneurial Energy Efficiency	Entry into force of Regulation	N/A	N/A	N/A	Q1	2022
11.1.	<b>1.2.1.2.i. Interim step</b>	Monitoring	Approved projects representing at least planned GHG emission savings		Co2 equivalent in t/year	0	2623	Q4	2023
11.2.	<b>1.2.1.2.i. Interim step</b>	Monitoring	Approved additional projects representing at least planned GHG emission savings		Co2 equivalent in t/year	0	5902	Q4	2024
11.3.	<b>1.2.1.2.i. Interim step</b>	Monitoring	Approved additional projects representing at least planned GHG emission savings		Co2 equivalent in t/year	0	9837	Q4	2025
11	<b>1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument</b>	Target	Planned GHG emission savings		Co2 equivalent in t/year	0	11498	Q3	2026
12.1.	<b>1.2.1.2.i. Interim step</b>	Monitoring	Approved projects representing at least EUR 20 000 000		EUR	0	20 000 000	Q4	2023
12	<b>1.2.1.2.i. Increasing energy efficiency in business, which is planned to be implemented nationally in the form of a combined financial instrument</b>	Target	Approved projects representing at least EUR 72 351 600		EUR	0	72 351 600	Q4	2024
13	<b>1.2.1.3.i.I. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency</b>	Milestone	Entry into force of the legal framework for a support programme to improve energy efficiency in municipal infrastructure, which supports projects with a planned reduction of primary energy or CO2 by at least 30 %.	Entry into force of Cabinet Regulation	N/A	N/A	N/A	Q4	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
14.1	<b>1.2.1.3.i.I. Interim step</b>	Monitoring	Award of contracts for the implementation of energy efficiency improvement projects for local government buildings and infrastructure for at least EUR 15 000 000.		EUR	0	15 000 000	Q4	2023
14	<b>1.2.1.3.i.I. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency</b>	Target	Award of contracts for the implementation of energy efficiency improvement projects for local government buildings and infrastructure for at least EUR 27 838 800		EUR	0	27 838 800	Q4	2024
15	<b>1.2.1.3.i.I. Improving municipal buildings and infrastructure by promoting the transition to renewable energy technologies and improving energy efficiency</b>	Target	Reduction in primary energy consumption in municipal buildings and infrastructure		KWh/Year	0	4 544 563	Q4	2025
16	<b>1.2.1.4.i.I. Improving the energy efficiency of public sector buildings, including historical buildings</b>	Milestone	Entry into force of support programme for improving energy efficiency in national and historical buildings	Entry into force of support programme for improving energy efficiency in national and historical buildings approved by the Cabinet of Ministers	N/A	N/A	N/A	Q1	2022
17.1	<b>1.2.1.4.i.I. Interim step</b>	Monitoring	Notification of contract award representing at least EUR 8 384 600		EUR	0	8 384 600	Q4	2023
17	<b>1.2.1.4.i.I. Improving the energy efficiency of public sector buildings, including historical buildings</b>	Target	Notification of contract award representing at least EUR 16 769 200		EUR	0	16 769 200	Q3	2024
18.1	<b>1.2.1.4.i.I. Interim step</b>	Monitoring	Reduction of primary energy consumption in public buildings with improved energy efficiency (20% of the projects completed by Q4 2025)		MWh/Year	0	891	Q4	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
18	<b>1.2.1.4.i.I. Improving the energy efficiency of public sector buildings, including historical buildings</b>	Target	Reduction of primary energy consumption in public buildings with improved energy efficiency		MWh/Year	0	4456	Q3	2026
19.1	<b>1.2.1.5.i. Interim step</b>	Monitoring	Entry into force of support programme for modernisation of electricity transmission and distribution networks	Entry into force of support programme for modernisation of electricity transmission and distribution networks approved by the Cabinet of Ministers	N/A	N/A	N/A	Q2	2022
19	<b>1.2.1.5.i. Modernisation of electricity transmission and distribution networks</b>	Target	Notification of contracts award to projects approved for EUR 80 000 000.		EUR	0	80 000 000	Q1	2023
20.1	<b>1.2.1.5.i. Interim step</b>	Monitoring	Connection points for electric vehicles charging and/or microgeneration installation (30% of connection points created by Q4 2025)		Number	0	618	Q4	2025
20	<b>1.2.1.5.i. Modernisation of electricity transmission and distribution networks</b>	Target	Connection points for electric vehicles charging and/or microgeneration installation		Number	0	2060	Q3	2026
21.1	<b>1.2.1.5.i. Interim step</b>	Monitoring	Concept paper for the regulatory framework	Concept paper for the regulatory framework to ensure the transmission of electricity produced from RES to networks (including the use of forests and other public land for wind energy production) and to promote the development of wind energy infrastructure, reflecting the outcome of policy discussions with the various stakeholders.	N/A	N/A	N/A	Q2	2023

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
21	<b>1.2.1.5.i. Modernisation of electricity transmission and distribution networks</b>	Milestone	Entry into force of regulatory framework to ensure the transmission of electricity produced from RES to networks (including the use of forests and other public land for wind energy production) and to promote the development of wind energy infrastructure.	Entry into force of: a) Legislation/regulation making state forests available for wind energy deployment, designating appropriate areas for development and making them available for bidding by private investors. b) Legislation/regulation reducing legal uncertainty for investments in wind energy by specifying cases in which investments may be rejected post impact-assessment and by introducing fast-track resolution mechanism for such cases	N/A	N/A	N/A	Q2	2024
22	<b>1.3.1.r. Disaster management system adaptation to climate change, rescue and rapid response services</b>	Milestone	Publication of a report on implementation of the disaster risk management system	Publication of an information report on the implementation of the disaster risk management system approved by the Cabinet of Ministers	N/A	N/A	N/A	Q1	2022
23.1	<b>1.3.1.1.i. Interim step</b>	Monitoring	Number of submission projects for the construction of nearly zero-energy-consumption disaster management and emergency response centres	N/A	Number	0	8	Q4	2023
23.	<b>1.3.1.1.i. Disaster management system adaptation to climate change, rescue and rapid response services</b>	Target	Construction of nearly 0 -energy-consumption disaster management and emergency response centres		Number	0	8	Q1	2026
24.1	<b>1.3.1.r. Interim step</b>	Monitoring	Total fire area for wild fires over the 5-year period (2020-2022)	N/A	Area (hectares)	3923,1	3279,2	Q1	2023
24	<b>1.3.1.r. Disaster management system adaptation to climate change, rescue and rapid response services</b>	Target	Total fire area for wild fires over the 5-year period (2020-2024)	N/A	Area (hectares)	3923,1	2635,3	Q1	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
25	<b>1.3.1.2.i. Investments in flood risk reduction infrastructure</b>	Milestone	Construction contracts awarded for half the total number of renovations	Construction contracts awarded for half the total number of renovations	%	0	50	Q4	2024
26.1	<b>1.3.1.2.i. Interim step</b>	Monitoring	Construction contracts awarded for the total number of renovations	Construction contracts awarded for the total number of renovations	%	0	100	Q4	2025
26	<b>1.3.1.2.i. Investments in flood risk reduction infrastructure</b>	Target	Area protected against the risk of flooding		Area (hectares)	0	59000	Q3	2026

## B. COMPONENT 2: DIGITAL TRANSFORMATION

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
27	<b>2.1.1r. Modernisation of national processes and services and digital transformation</b>	Milestone one	Establishment of a framework for unified governance management of ICT development activities in public administration	Entry into force of the legal framework	N/A	N/A	N/A	Q1	2022
28	<b>2.1.1r. Modernisation of national processes and services and digital transformation</b>	Milestone one	Establishment of a normative framework for receiving support in the field of digital transformation of public administration processes and services	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022
29	<b>2.1.1.i. Administration modernisation and digital transformation of services, including business environment</b>	Target	Descriptions of ICT solutions development activities developed and harmonised		Number	0	11	Q3	2023
30	<b>2.1.1.i. Administration modernisation and digital transformation of services, including business environment</b>	Target	Delivery of ICT solutions for modernised public administration functions (including systems)		Number	0	11	Q3	2026
31	<b>2.1.2r. Increasing efficiency and interoperability in the use of national ICT resources</b>	Milestone one	Establishment of the legal framework for receiving support in the area of development of central systems and platforms of public administration and consolidation of computing infrastructure services	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022
32	<b>2.1.2.i. Centralised governance platforms and systems</b>	Target	Approval of coordinated plans for the creation, transformation or deployment of centralised functions or services		Number	0	15	Q1	2023
33	<b>2.1.2.i. Centralised governance platforms and systems</b>	Target	Adoption of harmonised descriptions of the development activities of centralised ICT solutions		Number	0	15	Q3	2023

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
34	<b>2.1.2.1i. Centralised governance platforms and systems</b>	Target	Number of centralised ICT platforms and systems set up and in operation		Number	0	15	Q3	2026
35	<b>2.1.2.2i. National Federal Cloud of Latvia</b>	Target	Number of shared service providers integrated in the national federated cloud – cloud solutions		Number	0	4	Q4	2024
36	<b>2.1.2.2i. National Federal Cloud of Latvia</b>	Target	Public administration information systems modified to modern IS architecture and hosted in the national federated cloud		Number	0	10	Q3	2026
37	<b>2.1.3r. Development of the national economic data and digital services economy</b>	Milestone	Entry into force of the normative framework for receiving support in the field of transformation of economic data management	Entry into force of the legal framework	N/A	N/A	N/A	Q2	2022
38	<b>2.1.3r. Development of the national economic data and digital services economy</b>	Milestone	Legal framework for the functioning of the national platform for the circulation of data	Entry into force of the legal framework	N/A	N/A	N/A	Q4	2023
39	<b>2.1.3.1.i. Data availability, sharing and analysis</b>	Target	Sectors for which relevant datasets are available on the national data circulation platform (data aggregations in the environment)		Number	0	6	Q3	2026
40	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milestone	The European Digital Innovation Hub (EDIH) has been established	The European Digital Innovation Hub (EDIH) has been established.	N/A	N/A	N/A	Q2	2022
41	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milestone	Regional business support centres provide new digital transformation support functions	Regional business support centres provide digital transformation support functions	N/A	N/A	N/A	Q3	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
42	<b>2.2.r. Creating the full cycle of business digital transformation support with regional coverage</b>	Milestone	Establishment of a digital maturity test system for companies to identify the actions needed by companies and state support.	Digital maturity test system in place	N/A	N/A	N/A	Q2	2022
43.1.	<b>2.2.1.1.i Interim step</b>	Monitoring	The Regulation of the Cabinet of Ministers approved for the implementation of European Digital Innovation Hub(EDIH) actions	N/A	N/A	N/A	N/A	Q1	2022
43	<b>2.2.1.1.i. Support for the establishment of Digital Innovation Hubs and Regional Contact Points</b>	Target	Number of companies supported by the European Digital Innovation Centre	N/A	Supported economic operators	0	3500	Q2	2024
44.1.	<b>2.2.1.1.i Interim step</b>	Monitoring	Number of companies supported by the European Digital Innovation Hub (EDIH)	N/A	Supported economic operators	0	5000	Q4	2025
44	<b>2.2.1.1.i. Support for the establishment of Digital Innovation Hubs and Regional Contact Points</b>	Target	Number of companies supported by the European Digital Innovation Hub (EDIH)	N/A	Supported economic operators	0	7000	Q2	2026

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
45.1	<b>2.2.1.2i. Interim step</b>	Monitoring	Number of companies supported to digitise processes in commercial activity and for which the result of the digital maturity test improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	40	Q2	2023
45	<b>2.2.1.2i. Support for the digitisation of processes in commercial activities</b>	Target	Number of companies supported to digitise processes in commercial activity and for which the result of the digital maturity test improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	80	Q2	2024
46.1.	<b>2.2.1.2.i. Interim step</b>	Monitoring	Number of companies supported to digitalise processes in commercial activity and for which the digital maturity test result improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	140	Q4	2025
46	<b>2.2.1.2i. Support for the digitisation of processes in commercial activities</b>	Target	Number of companies supported to digitalise processes in commercial activity and for which the digital maturity test result improved, against the previous test result, after receipt of the grant and realisation of the project		Supported economic operators/projects	0	200	Q2	2026

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
47.1	<b>2.2.1.3i. Interim step</b>	Monitoring	Number of projects supported	N/a	Supported economic operators/projects	0	8	Q2	2023
47	<b>2.2.1.3i. Aid for business introduction of new products and services</b>	Target	Number of projects supported	N/a	Supported economic operators/projects	0	14	Q2	2024
48.1	<b>2.2.1.3i. Interim step</b>	Monitoring	Number of projects supported	N/a	Supported economic operators/projects	0	28	Q2	2025
48	<b>2.2.1.3i. Aid for business introduction of new products and services</b>	Target	Number of projects supported	N/A	Supported economic operators/projects	0	43	Q2	2026
49.1	<b>2.2.1.3i. Interim step</b>	Monitoring	Private finance attracted	N/A	EUR	0	2 430 000	Q4	2024
49.2	<b>2.2.1.3i. Interim step</b>	Monitoring	Private finance attracted	N/A	EUR	0	3 888 000	Q4	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
49	<b>2.2.1.3i. Aid for business introduction of new products and services</b>	Target	Private finance attracted	N/A	EUR	0	4860000	Q2	2026
50.1.	<b>2.2.1.4i. Interim step</b>	Monitoring	The Regulation of the Cabinet of Ministers on the criteria for companies to apply for the loan and requirements for Altum to grant the loan to achieve digital transformation and increase of productivity has been approved.	The Regulation of the Cabinet of Ministers approved	N/A	N/A	N/A	Q2	2022
50.2.	<b>2.2.1.4i. Interim step</b>	Monitoring	Number of loans granted at least	N/A	Supported economic operators/projects	0	34	Q4	2023
50	<b>2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators</b>	Target	Number of loans granted	N/A	Supported economic operators/projects	0	51	Q2	2024
51.1	<b>2.2.1.4i. Interim step</b>	Monitoring	Number of additional loans granted at least	N/A	Supported economic operators/projects	51	74	Q2	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
51	<b>2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators</b>	Target	Number of loans granted (total)	N/A	Supported economic operators/projects	0	133	Q2	2026
52.1.	<b>2.2.1.4i. Interim step</b>	Monitoring	Private finance attracted at least		EUR	0	13 800 000	Q4	2024
52	<b>2.2.1.4i. Financial instruments to facilitate the digital transformation of economic operators</b>	Target	Private finance attracted		EUR	0	37000000	Q2	2026
53	<b>2.2.1.5i. Fostering the digital transformation of media companies</b>	Target	Number of platforms and digital solutions created	N/A	Number	0	3	Q2	2025
54	<b>2.2.1.5i. Fostering the digital transformation of media companies</b>	Target	Number of projects supported	N/A	Supported economic operators. projects	0	10	Q2	2026
55	<b>2.3.r. Development of a sustainable and socially responsible support framework for adult learning</b>	Milestone	Criteria and arrangements for incentives and responsibilities for companies to educate their employees and create more opportunities and rights for employees to participate in education	Cabinet Regulation entered into force	N/A	N/A	N/A	Q4	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
56	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Target	Share of adults (25-64) involved in adult learning in the last four weeks prior to the survey (%)		%	6,6	8	Q4	2025
57	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Adoption of criteria, modalities and support measures for incentives and responsibilities for companies (in particular SMIs) to educate their employees	Cabinet Regulation entered into force	N/A	N/A	N/A	Q4	2023
58	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Developing the concept of skills funds	Regulations of the Cabinet of Ministers entered into force	N/A	N/A	N/A	Q4	2023
59	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Target	Piloting skills funds	Creation of Skills Funds	Number	0	3	Q2	2026
60	2.3.r. Development of a sustainable and socially responsible support framework for adult learning	Milestone	Development of the Individual Learning Accounts (ICA) approach	Regulations of the Cabinet of Ministers entered into force	N/A	N/A	N/A	Q4	2023

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
61	<b>2.3.r. Development of a sustainable and socially responsible support framework for adult learning</b>	Target	Piloting the individual learning account approach		Number	0	1	Q3	2026
62.1	<b>2.3.1.1.i. Interim step</b>	Monitoring	Number of study modules developed		Number	0	10	Q1	2024
62	<b>2.3.1.1.i. Delivering high-level digital skills</b>	Target	Number of professionals (business, academic and public sector) and students with advanced digital skills in quantum technologies, HPC and language technologies		Number	0	3000	Q3	2026
63.1.	<b>2.3.1.2.i. Interim step</b>	Monitoring	Number of non-unique businesses to whom the acquisition of basic digital skills has been ensured	N/A	Number	0	450	Q4	2023
63	<b>2.3.1.2.i. Development of key digital skills of enterprises</b>	Target	Number of non-unique businesses to whom the acquisition of basic digital skills has been ensured	N/A	Number	0	1286	Q2	2024
64.1.	<b>2.3.1.2.i. Interim step</b>	Monitoring	Number of non-unique businesses to whom the acquisition of basic digital skills has been ensured	N/A	Number	1286	1886	Q2	2025
64	<b>2.3.1.2.i. Development of key digital skills of enterprises</b>	Target	Number of businesses to whom the acquisition of basic digital skills has been ensured (in line with exclusion list described in the RRP for compliance with the DNSH Technical Guidance (2021/C58/01).)	N/A	Number	1286	3000	Q2	2026
65	<b>2.3.1.3.i. Development of a self-accompanied training approach for ICT specialists</b>	Target	Number of ICT specialists trained in a non-formal education approach	N/A	Number	0	1000	Q3	2026
66	<b>2.3.1.4.i. Development of the approach to individual learning accounts</b>	Target	Adults supported to acquire digital skills through individual learning account resources	N/A	Number	0	1500	Q4	2024

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
67	<b>2.3.1.4.i. Development of the approach to individual learning accounts</b>	Target	Adults supported to acquire digital skills through individual learning account resources	N/A	Number	1500	3500	Q3	2026
68	<b>2.3.r. Digital skills for the digital transformation of society and government</b>	Target	Upskilling digital skills 16-74: citizens with at least basic digital skills.	N/a	%	43 (2020)	54	Q3	2026
69	<b>2.3.r. Digital skills for the digital transformation of society and government</b>	Milestone	The normative framework strengthens and implements a common framework for assessment of basic digital skills, identification and planning of training needs and assessment	Regulatory framework entered into force	N/A	N/A	N/A	Q4	2022
70	<b>2.3.r. Digital skills for the digital transformation of society and government</b>	Milestone	Amendments have entered into force to normative acts on national higher education standards, envisaging achievement of digital competence study results at the corresponding levels of the Latvian Qualification Framework.	Amended regulatory framework entered into force	N/A	N/A	N/A	Q4	2022
71	<b>2.3.2.1 Digital skills for inhabitants, including young people</b>	Target	Number of inhabitants with advanced digital self-service skills who have participated in technological innovation activities	N/a	Number	0	20000	Q4	2024
72	<b>2.3.2.1 Digital skills for inhabitants, including young people</b>	Target	Number of inhabitants with advanced digital self-service skills who have participated in technological innovation activities	N/a	Number	20000	50000	Q3	2026
73	<b>2.3.2.1 Digital skills for inhabitants, including young people</b>	Target	Number of municipalities with digital skills development programmes for young people	N/a	Number	0	42	Q3	2026
74	<b>2.3.2.2.i. Development of state and local government digital transformation skills and capabilities</b>	Milestone	Digital skills and competence framework developed by June 2023		N/A	N/A		Q2	2023

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
75	<b>2.3.2.2.i. Development of state and local government digital transformation skills and capabilities</b>	Target	Public administration (state and local government) employees with advanced digital skills, including e-learning	N/a	Number	N/A	25160	Q4	2024
76	<b>2.3.2.2.i. Development of state and local government digital transformation skills and capabilities</b>	Target	Public administration (state and local government) employees who have developed digital transformation skills, including e-learning;	N/a	Number	N/A	62900	Q3	2026
77	<b>2.3.2.3i. Closing the digital divide for socially vulnerable pupils and educational institutions</b>	Milestone	Entry into force of a regulatory framework laying down procedures for the organisation and implementation of remote learning	Entry into force of a regulatory framework laying down procedures for the organisation and implementation of remote learning	N/A	N/A	N/A	Q4	2021
78	<b>2.3.2.3i. Closing the digital divide for socially vulnerable groups and educational institutions</b>	Target	Number of ICT equipment units for the target group (learners )	N/a	Number	N/A	13310	Q4	2022
79	<b>2.3.2.3i. Closing the digital divide for socially vulnerable pupils and educational institutions</b>	Target	Number of ICT equipment units for the target group (learners)	N/a	Number	N/A	26620	Q4	2023
80	<b>2.4.r. Broadband infrastructure development</b>	Milestone	Adoption of technical requirement for connected and automated driving	Adoption of common technical requirements	N/A	N/A	N/A	Q4	2021
81	<b>2.4.r. Broadband infrastructure development</b>	Milestone	Adoption of a common model for the development of the last mile	Adoption of a common model for the development of the last mile	N/A	N/A	N/A	Q4	2021
82	<b>2.4.1.1.i. Construction of the Passive Infrastructure on the Via Baltica Corridor for 5G coverage</b>	Target	Availability of optical networks on the Via Baltica track	N/a	%	6,27	100	Q4	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
83.1	<b>2.4.1.2i. Interim step</b>	Monitoring	Number of households, businesses, schools, hospitals and other public buildings which have access to the broadband connections to a very high capacity network	N/a	Number	0	500	Q4	2024
83	<b>2.4.1.2i. Broadband or very high capacity network “last mile” infrastructure development</b>	Target	Number of households, businesses, schools, hospitals and other public buildings which have access to the broadband connections to a very high capacity network	N/a	Number	0	1500	Q4	2025

### C. COMPONENT 3: REDUCTION OF INEQUALITY

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
84.1	<b>3.1.1.r. Interim step</b>	Monitoring	Draft “Municipality Law” reviewed in Saeima	“Municipality Law” reviewed in Saeima	N/A	N/A	N/A	Q4	2022
84	<b>3.1.1.r. Administrative territorial reform</b>	Milestone	Entry into force of a new “Municipality Law”	Entry into force of the new “Municipality Law”	N/A	N/A	N/A	Q4	2023
85	<b>3.1.1.1.i. Improvement of the network of regional and local roads</b>	Target	Renovated and rebuilt, regional and local roads for the safe accessibility of the county administrative centres and their services and jobs and for the full functioning of the new municipalities.	N/A	Km	0	70	Q4	2022
86.1	<b>3.1.1.1.i. Interim step</b>	Monitoring	Renovated and rebuilt, regional and local roads for the safe accessibility of the county administrative centres and their services and jobs and for the full functioning of the new municipalities	N/A	Km	70	125	Q4	2023
86	<b>3.1.1.1.i. Improvement of the network of regional and local roads</b>	Target	Renovated and rebuilt, regional and local roads for the safe accessibility of the county administrative centres and their services and jobs and for the full functioning of the new municipalities	N/A	Km	70	210	Q4	2024
87	<b>3.1.1.1.i. Improvement of the network of regional and local roads</b>	Target	Purchase of urban – suburban electric trains (battery electric trains)	N/A	Number	0	7	Q3	2026
88	<b>3.1.1.1.i. Improvement of the network of regional and local roads</b>	Target	Increase in the number of electric transport units in the city of Riga (electric buses, trams)	N/A	Number	0	21	Q3	2026
89	<b>3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations</b>	Milestone	The legal basis for implementing support for capacity building of local governments has been adopted	Regulations of the Cabinet of Ministers have been adopted	N/A	N/A	N/A	Q4	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
90	<b>3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations</b>	Milestone	Completion of the assessment of local government public services, identifying shortcomings and measures to improve them	Completion of assessment	N/A	N/A	N/A	Q4	2024
91	<b>3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations</b>	Target	Number of local government employees trained	N/A	Number	0	750	Q4	2024
92.1	<b>3.1.1.2.i. Interim step</b>	Monitoring	Number of local government employees trained	N/A	Number	750	950	Q4	2025
92	<b>3.1.1.2.i. Strengthening the capacity of municipalities to improve the efficiency and quality of their operations</b>	Target	Number of local government employees trained	N/A	Number	750	1300	Q3	2026
93	<b>3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions</b>	Milestone	Adoption of a support programme for the development of industrial parks and territories in the regions	Cabinet Regulations and coordinated aid programme adopted	N/A	N/A	N/A	Q4	2022
94	<b>3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions</b>	Milestone	Award of contracts for the development of industrial parks in the regions	Award of contracts for the projects' implementation	N/A	N/A	N/A	Q4	2023
95	<b>3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions</b>	Target	Letters of intent/contracts concluded	N/A	Number	0	4	Q4	2025

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
96	<b>3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions</b>	Target	Construction completed of industrial parks/territories where public infrastructure is developed in the regions	N/A	Number	0	4	Q4	2025
97	<b>3.1.1.3.i. Investments in business public infrastructure for the development of industrial parks and areas in regions</b>	Target	Creation of new jobs in the industrial parks with average salaries above the average salary in the respective economic sector	N/A	Number	0	328	Q3	2026
98	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Milestone	Entry into force of the law balancing the rights of tenants and landlords	Entry into force of the Rental Law of housing premises	N/A	N/A	N/A	Q2	2021
99	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Milestone	Adoption of a housing affordability strategy	The government has adopted housing, affordability strategy	N/A	N/A	N/A	Q2	2022
100	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Milestone	Government regulation on the construction of low-rent dwellings	Entry into force of government regulation on construction of low-rent dwellings	N/A	N/A	N/A	Q3	2022
101.1.	<b>3.1.1.4.i. Interim step</b>	Monitoring	Number of apartments within approved projects	N/a	Number	0	105	Q4	2023
101	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Target	Number of apartments within approved projects	N/a	Number		300	Q4	2024

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
102.1.	<b>3.1.1.4.i. Interim step</b>	Monitoring	Number of apartments within approved projects	N/a	Number	300	615	Q4	2025
102	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Target	Number of apartments within approved projects	N/a	Number	300	700	Q3	2026
103	<b>3.1.1.4.i. Establishing a financing fund for the construction of low-rent dwellings</b>	Target	Number of apartments built	N/a	Number	0	300	Q3	2026
104	<b>3.1.1.5.i. Development and equipping of educational institutions' infrastructure</b>	Milestone	Definition of qualitative and quantitative criteria adopted	The legal framework has entered into force	N/A	N/A	N/A	Q4	2021
105	<b>3.1.1.5.i. Development and equipping of educational institutions' infrastructure</b>	Milestone	Adoption of decisions by local councils on the reorganisation of at least 20 general secondary education institutions	Adoption of decisions by local councils	N/A	N/A	N/A	Q2	2022
106	<b>3.1.1.5.i. Development and equipping of educational institutions' infrastructure</b>	Target	Developing and equipping educational institutions' infrastructure	n/a	Number	0	20	Q3	2026
107	<b>3.1.1.6.i. Purchase of zero-emission vehicles for the performance of municipal functions and services</b>	Milestone	A support programme has been adopted for the performance of local government functions and the purchase of transport vehicles for the provision of public services	Entry into force of government regulation	N/A	N/A	N/A	Q4	2022
107.1	<b>3.1.1.6.i. Interim Step</b>	Monitoring	Final beneficiaries selected	The list of final beneficiaries approved	N/A	N/A	N/A	Q4	2023
108	<b>3.1.1.6.i. Purchase of zero-emission vehicles for the performance of municipal functions and services</b>	Target	Amount of funding under contracts concluded for the purchase of electric busses for the performance of municipal functions and public services	n/a	Amount (in EUR)	0	9 500 000	Q4	2024

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
109	<b>3.1.1.6.i. Purchase of zero-emission vehicles for the performance of municipal functions and services</b>	Target	Number of electric school busses purchased	N/A	Number	0	15	Q4	2025
110	<b>3.1.2 Access to social and employment services in support of minimum income reform</b>	Milestone	Adoption of the strategic framework for further development of the minimum income support system	The strategic framework for further development of the minimum income support system has been approved by the Cabinet of Ministers	N/A	N/A	N/A	Q4	2021
111.1	<b>3.1.2. Interim step</b>	Monitoring	Draft legislative amendments on minimum income support system submitted to the Parliament	Draft legislative amendments to improve the minimum income support system, include a) a floor of the minimum income threshold of not less than 20% of the median income and b) the procedure for revising the minimum income thresholds based on the median income	N/A	N/A	N/A	Q4	2022
111	<b>3.1.2 Access to social and employment services in support of minimum income reform</b>	Milestone	Entry into force of legislative amendments to improve the minimum income support system	Entry into force of legislative amendments to improve the minimum income support system	N/A	N/A	N/A	Q1	2023
112	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Milestone	Selection of state and local government buildings where environmental adaptations shall be carried out	Adoption of a list of 63 selected buildings of public and local authorities in which investments to adapt the environment shall be made	N/A	N/A	N/A	Q1	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
113	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Milestone	Award of contracts for ensuring access to public facilities in the buildings of public and local authorities	Award of work contracts for the start of works on access to public facilities in the pre-selected 63 buildings of public and local authorities.	N/A	N/A	N/A	Q4	2022
114	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Target	Completion of construction to ensure access to public facilities in state and local government buildings	N/A	Buildings	0	63	Q4	2024
115	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Milestone	Selection of specific target group for improving physical access to housing	Adoption of a list of selected 259 persons with disabilities who need to adapt their individual housing.	N/A	N/A	N/A	Q3	2022
116	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Milestone	Conclusion of work contracts to adapt the housing of persons with disabilities	Conclusion of work contracts	N/A	N/A	N/A	Q3	2023
117	<b>3.1.2.1.i. Measures to promote access to public services and employment for people with disabilities</b>	Target	Accessibility of the housing environment for persons with disabilities ensured	N/A	Persons	0	259	Q4	2024
118	<b>3.1.2.2.i. Development of a forecast tool</b>	Milestone	Conclusion of contract for the development of algorithms for the forecasting model, the development of technical specifications for information system and the supervision of system development	Development of technical specifications and conclusion of a contract for the consultancy service involving Latvian and foreign econometric and mathematical modelling experts	N/A	N/A	N/A	Q2	2022

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
119	<b>3.1.2.2.i. Development of a forecast tool</b>	Milestone	Completion of technical specifications for social security forecasting tool information system	Technical specifications approved by the Ministry of Welfare and ready for submission to the information system developer	N/A	N/A	N/A	Q2	2023
120	<b>3.1.2.2.i. Development of a forecast tool</b>	Milestone	Development of a forecasting tool	Forecasting tool developed for the long-term projections of the social security system	N/A	N/A	N/A	Q4	2024
121	<b>3.1.2.3.i. Resilience and continuity of the long-term social care service</b>	Milestone	Development of standard construction design	Requirements of the design task and standard construction design project developed for the provision of long-term care services close to family environment	N/A	N/A	N/A	Q3	2022
122	<b>3.1.2.3.i. Resilience and continuity of the long-term social care service</b>	Target	Conclusion of agreements with local governments on the implementation of projects	N/A	Number of agreements	0	18	Q2	2023
123	<b>3.1.2.3.i. Resilience and continuity of the long-term social care service</b>	Target	Provision of new places for long-term care services close to family settings for 852 seniors	n/a	Number of places	0	852	Q4	2024
124	<b>3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities</b>	Milestone	Description of the occupational rehabilitation service adopted	Adoption of a description of the occupational rehabilitation service standard	N/A	N/A	N/A	Q1	2023

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
125	<b>3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities</b>	Milestone	Adaptation of building infrastructure, including promotion of environmental accessibility and energy efficiency, and improvement of the technical and material equipment	Adaptation of 2 buildings where the infrastructure shall be improved, including environmental accessibility and energy efficiency, and the improvement of the technical and material equipment	N/A	N/A	N/A	Q1	2024
126.1	<b>3.1.2.4.i. Interim step</b>	Monitoring	New methodologies developed by the team of experts in relation to the Competence Centre	Adoption of methodologies by the team of experts	N/A	N/A	N/A	Q2	2023
126	<b>3.1.2.4.i. Synergistic development of social and occupational rehabilitation services for the promotion of the resilience of people with functional disabilities</b>	Milestone	Adoption of a new standard for social and professional rehabilitation services for the promotion of the resilience of people with functional impairments have been established and approved	Two new rehabilitation service standards are approved	N/A	N/A	N/A	Q2	2025
127	<b>3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment</b>	Milestone	A retraining and up-skilling offer, with a focus on digital skills, has been established to clients (unemployed, jobseekers, persons at risk of unemployment) of the State Employment Agency for the job-rich recovery of the economy by implementing active labour market policy measures	Adoption of a new retraining and upskilling offer (including digital skills) for the State Employment Agency clients	N/A	N/A	N/A	Q2	2023
128	<b>3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment</b>	Milestone	Development of digital tools for skills assessment	Digital tools developed and implemented	N/A	N/A	N/A	Q4	2023
129.1	<b>3.1.2.5.i. Interim step</b>	Monitoring	Unemployed, jobseekers, people at risk of unemployment with improved skills	N/A	Number	0	3000	Q3	2024

#	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
129	<b>3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment</b>	Target	Unemployed, jobseekers, people at risk of unemployment with improved skills	N/A	Number	0	10 000	Q1	2025
130	<b>3.1.2.5.i. Participation in the labour market of unemployed, jobseekers and people at risk of unemployment</b>	Target	Unemployed, jobseekers, people at risk of unemployment with improved skills	N/A	Number	10 000	20 450	Q3	2026

## D. COMPONENT 4: HEALTH

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
131	<b>4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system</b>	Milestone	Adoption of a digital health strategy	Digital health strategy adopted by the Ministry of Health	N/A	N/A	N/A	Q3	2022
132	<b>4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system</b>	Milestone	Development of a human-centred, comprehensive, integrated healthcare delivery model through the development of an investment strategy and recommendations for the development of integrated and epidemiologically safe health care	Integrated healthcare model documents approved by the Ministry of Health	N/A	N/A	N/A	Q4	2022
133.1	<b>4.1.1.r Interim step</b>	Monitoring	Development of data processing and storage IT infrastructure	Data processing and storage IT infrastructure in place, ensuring compliance with data protection rules and standards and secure accessibility and interoperability including for cross border research cohorts	N/A	N/A	N/A	Q4	2022
133.2	<b>4.1.1.r Interim step</b>	Monitoring	Number of sequencing tests performed for the whole human genome	N/A	Samples	0	3500	Q4	2023
133	<b>4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system</b>	Milestone	The genome reference of the Latvian population has been established (Latvia's participation in the Genome for Europe project – GoLatvia project)	Genome reference established in Latvia	N/A	N/A	N/a	Q1	2024
134.1	<b>4.1.1.r Interim step</b>	Monitoring	Latvian cancer care centre established and guidelines for cancer care infrastructure adopted	N/A	N/A	N/A	N/A	Q4	2025

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
134	<b>4.1.1.r. Sustainability and resilience of a human-centred, comprehensive, integrated healthcare system</b>	Milestone	Methodological management in the field of oncology ensured	Methodological documents for the implementation of common principles in the field of oncology approved by the Ministry of Health	N/A	N/A	N/A	Q3	2026
135	<b>4.1.1.1.i. Support for public health research</b>	Milestone	Adoption of a methodology for three studies to improve public health policy planning and implementation in the field of antimicrobial resistance, vaccination and infectious diseases	Adoption of methodology by the Ministry of Health	N/A	N/A	N/A	Q3	2022
136	<b>4.1.1.1.i. Support for public health research</b>	Milestone	Public health research carried out to improve public health policy planning and implementation in the field of AMR, vaccination and infectious diseases	Public health research published	N/A	N/A	N/A	Q4	2025
137	<b>4.1.1.1.i. Support for public health research</b>	Milestone	Entry into force of amendments to legal acts aimed to improve public health policy planning and implementation in the fields of antimicrobial resistance (AMR), vaccination and infectious diseases	Entry into force of revised legislation regarding the public health policy planning and implementation	N/A	N/A	N/A	Q3	2026
138.1	<b>4.1.1.2.i. Interim step</b>	Monitoring	A strategy for investments in the development of health care infrastructure for 2021-2029 adopted by the Ministry of Health.	A strategy for investments in the development of health care infrastructure for 2021-2029 has been adopted by the Ministry of Health and includes investment objectives for improvement of medical facilities infrastructure	N/A	N/A	N/A	Q1	2022
138.2	<b>4.1.1.2.i. Interim step</b>	Monitoring	The regulations setting the conditions of the support mechanism approved by the Cabinet of Ministers	The Cabinet of Ministers Regulations laying down the conditions according to which the selection of project applications and the conclusion of contracts for the implementation of projects will be carried out.	N/A	N/A	N/A	Q1	2022

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
138	<b>4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals</b>	Target	Number of projects which received a positive opinion of the Technology Commission on the eligibility of equipment for the provision of the relevant state-funded services	N/A	Number	0	10	Q4	2022
139.1	<b>4.1.1.2.i. Interim step</b>	Monitoring	Achievement of budget execution as measured by overall procurement in projects improving the infrastructure of university and regional hospitals amounting to at least EUR 40 000 000 of total budget EUR 149 500 000.	N/A	EUR million	0	40	Q4	2023
139	<b>4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals</b>	Target	Achievement of budget execution as measured by overall procurement in projects improving the infrastructure of university and regional hospitals amounting to at least EUR 59 800 000 of total budget EUR 149 500 000.	N/A	EUR million	0	59.8	Q4	2024
140.1	<b>4.1.1.2.i. Interim step</b>	Monitoring	Number of hospitals with improved infrastructure	N/A	Number	0	3	Q4	2025
140	<b>4.1.1.2.i. Support for strengthening the health infrastructure of university and regional hospitals</b>	Target	Number of hospitals with improved infrastructure	N/A	Number	0	10	Q3	2026
141.1	<b>4.1.1.3.i Interim step</b>	Monitoring	The regulations setting the conditions of the support mechanism for secondary outpatient service providers approved by the Cabinet of Ministers	The adopted Cabinet of Ministers Regulations lay down the conditions according to which the selection of project applications and the conclusion of contracts for the implementation of projects will be carried out.	N/A	N/A	N/A	Q1	2022
141.2	<b>4.1.1.3.i. Interim step</b>	Monitoring	Calls opened for the support for strengthening health infrastructure of secondary outpatient service providers	Calls published, enabling secondary outpatient service providers to apply for support	N/A	N/A	N/A	Q2	2022

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
141.3	<b>4.1.1.3.i Interim step</b>	Monitoring	Achievement of budget execution as measured by overall procurement of projects improving the infrastructure of secondary outpatient providers amounting to at least EUR 2 550 000 of total budget EUR 8 500 000	N/A	EUR million	0	2.55	Q4	2023
141	<b>4.1.1.3.i. Support for strengthening health infrastructure of secondary outpatient service providers</b>	Target	Achievement of budget execution as measured by overall procurement of projects improving the infrastructure of secondary outpatient providers amounting to at least EUR 4 250 000 of total budget EUR 8 500 000.		EUR million	0	4.25	Q4	2024
142.1	<b>4.1.1.3.i. Interim step</b>	Monitoring	Number of secondary outpatient providers with improved infrastructure	N/A	Number	0	20	Q4	2025
142	<b>4.1.1.3.i. Support for strengthening health infrastructure of secondary outpatient service providers</b>	Target	Number of secondary outpatient providers with improved infrastructure	N/A	Number	0	40	Q3	2026
143.1	<b>4.2.1.r Interim step</b>	Monitoring	Analysis of health workforce and training systems completed	The analysis of the health workforce and training system aiming to provide the Latvian authorities with an updated picture of the situation completed	N/A	N/A	N/A	Q2	2022
143	<b>4.2.1.r. Provision of human resources and upskilling</b>	Milestone	Human resources development strategy	The Latvian authorities have adopted a comprehensive health workforce strategy, which includes models for lifelong learning and for health workforce planning	N/A	N/A	N/A	Q2	2023
144	<b>4.2.1.r. Provision of human resources and upskilling</b>	Milestone	Adoption of Human Resources Mapping in Healthcare	Human resources mapping developed and approved by the Ministry of Health	N/A	N/A	N/A	Q4	2023

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
145.1	<b>4.2.1.r. Interim step</b>	Monitoring	New draft remuneration model for healthcare staff submitted for public consultation	The new draft remuneration model for healthcare staff developed by the Ministry of Health is submitted for public consultation	N/A	N/A	N/A	Q2	2022
145.2	<b>4.2.1.r. Interim step</b>	Monitoring	New remuneration model for healthcare staff approved by the Cabinet of Ministers	The new remuneration model for healthcare staff developed by the Ministry of Health is approved by the Cabinet of Ministers	N/A	N/A	N/A	Q2	2023
145.3	<b>4.2.1.r. Interim step</b>	Monitoring	The proposal for the new remuneration model for healthcare staff included in the package of draft budget laws	The amendments to regulatory acts ensuring the necessary financing for the new remuneration model for healthcare staff submitted in the package of draft budget laws	N/A	N/A	N/A	Q3	2023
145	<b>4.2.1.r. Provision of human resources and upskilling</b>	Milestone	New remuneration model for healthcare staff implemented	Entry into force of a law/regulation ensuring the implementation of a new remuneration model for healthcare	N/A	N/A	N/A	Q2	2024
146	<b>4.2.1.r. Provision of human resources and upskilling</b>	Milestone	Adoption of a model for health workforce planning	Adoption and deployment of a model for forecasting future health workforce needs	N/A	N/A	N/A	Q4	2024
147	<b>4.2.1.1.i. Support for the implementation of the human resources development system.</b>	Milestone	A coordinating mechanism for health workforce training established	A coordination mechanism for continuous health workforce training ensuring cooperation between the involved institutions, methodological management and quality control established by the Ministry of Health	N/A	N/A	N/A	Q4	2023
148.1	<b>4.2.1.1.i Interim step</b>	Monitoring	A common training model developed and approved by the Ministry of Health	The development of a common training model for the simulation approach	N/A	N/A	N/A	Q4	2024

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
148	<b>4.2.1.1.i. Support for the implementation of the human resources development system</b>	Milestone	Simulation approach introduced in the healthcare learning process	Simulation approach introduced in healthcare learning process	N/A	N/A	N/A	Q3	2026
149	<b>4.3.1.r. Sustainability of health care, strengthening governance, efficient use of health resources, increase of the total public budget in the health sector</b>	Milestone	Coordination mechanism approved to assess, develop and implement new healthcare service delivery models services	Coordination mechanism to assess and implement new healthcare service delivery models developed and approved by the Ministry of Health	N/A	N/A	N/A	Q4	2022
150.1	<b>4.3.1r. Interim step</b>	Monitoring	Number of new healthcare service delivery models piloted, evaluated and approved for implementation	N/A	Number	0	5	Q4	2024
150.2	<b>4.3.1r. Interim step</b>	Monitoring	Number of new healthcare service delivery models piloted, evaluated and approved for implementation	N/A	Number	5	10	Q4	2025
150	<b>4.3.1.r. Sustainability of health care, strengthening governance, efficient use of health resources, increase of the total public budget in the health sector</b>	Target	Mainstreaming of new healthcare service delivery models as part of publicly funded healthcare services	N/A	Number	0	10	Q3	2026
151	<b>4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare</b>	Milestone	Adoption of a methodology for the study on the quality and availability of secondary non-hospital healthcare	Adoption of a methodology by the Ministry of Health	N/A	N/A	N/A	Q4	2022

#.	Related Measure (Reform or Investment)	Milestone / Target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
152	<b>4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare</b>	Milestone	Study on the quality, accessibility and availability of secondary non-hospital healthcare	A study on the quality accessibility and availability of secondary non-hospital healthcare published by the Ministry of Health	N/A	N/A	N/A	Q4	2023
153.1	<b>4.3.1.1.i. Interim step</b>	monitoring	Proposals for amendments to legal acts for the improvements of quality, availability and accessibility of secondary outpatient care based on the study	Proposals for amendments to legal acts for the improvements of quality, availability and accessibility of secondary outpatient care based on the study developed by the Ministry of Health and approved by the Cabinet of Ministers	N/A	N/A	N/A	Q2	2024
153	<b>4.3.1.1.i. Support for assessing and improving the quality and accessibility of non-hospital secondary healthcare</b>	Milestone	Mainstreaming results of quality, availability and accessibility of secondary outpatient care study into health policy developments	Entry into force of amendments to legal acts aimed to increase the quality, availability and accessibility of secondary outpatient care	N/A	N/A	N/A	Q4	2024

## E. COMPONENT 5: ECONOMIC TRANSFORMATION AND PRODUCTIVITY REFORM

#.	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
154	<b>5.1.r. Innovation system governance and private research &amp; development investment motivation</b>	Milestone	Development of a long-term national strategy for each of the RIS3 areas and Establishment of a Strategic Steering Board for each of the RIS3 areas	The strategy has been agreed with all stakeholders and approved. The Strategic Steering Boards for RIS3 have been established and their representatives elected.	N/A	N/A	N/A	Q4	2022
155.1	<b>5.1.1.1.i. Interim step</b>	Monitoring	Mobilising the human resources needed	N/a	Number of staff	0	8	Q4	2022
155	<b>5.1.1.1.i. Development and continuous operation of a fully-fledged innovation system governance model</b>	Monitoring	Mobilising the human resources needed	N/a	Number of staff	0	19	Q4	2023
156.1	<b>5.1.1.1.i. Interim step</b>	Monitoring	Publishing of a monitoring report for the year 2023, providing information on each RIS3 area	Published analytical monitoring report approved by the Strategic Steering Boards of the RIS3 specialisation areas.	N/A	N/A	N/A	Q3	2024
156.2	<b>5.1.1.1.i. Interim step</b>	Monitoring	Publishing of a monitoring report for the year 2024, providing information on each RIS3 area	Published analytical monitoring report approved by the Strategic Steering Boards of the RIS3 specialisation areas.	N/A	N/A	N/A	Q3	2025

#.	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
156	<b>5.1.1.1.i. Development and continuous operation of a fully-fledged innovation system governance model</b>	Milestone	Publishing of a monitoring report providing information on each RIS3 area, the operation of the innovation management model and long-term financing.	Published analytical monitoring report approved by the Strategic Steering Boards of the RIS3 specialisation areas.	N/A	N/A	N/A	Q3	2026
157.1	<b>5.1.1.2.i. Interim step</b>	Monitoring	The Regulation of the Cabinet of Ministers, establishing the innovation cluster program, enters into force	The Regulation of the Cabinet of Ministers is approved	N/A	N/A	N/A	Q3	2022
157	<b>5.1.1.2.i. Instrument to support the development of innovation clusters</b>	Milestone	Innovation clusters created	Entry into force of cabinet regulations Contract concluded with five innovation clusters	N/A	N/A	N/A	Q1	2023
158.1	<b>5.1.1.2.i. Interim step</b>	Monitoring	Approved projects representing at least EUR 48 million of the funding	N/a	EUR million	0	48	Q4	2024
158.2	<b>5.1.1.2.i. Interim step</b>	Monitoring	Approved projects representing at least EUR 78 million of the funding	N/a	EUR million	48	78	Q4	2025
158	<b>5.1.1.2.i. Instrument to support the development of innovation clusters</b>	Target	Approved projects representing at least EUR 98 million of the funding	N/a	EUR million	0	98	Q3	2026

#.	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
159	<b>5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance</b>	Milestone	Reform of the governance of higher education institutions	Legislative amendments entered into force in line with the reform of governance of higher education institutions	N/A	N/A	N/A	Q4	2022
160	<b>5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance</b>	Milestone	Higher education reform	Legislative amendments entered into force	N/A	N/A	N/A	Q4	2024
161	<b>5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance</b>	Target	Consolidation of higher education institutions	N/A	Number	0	4	Q2	2023
162	<b>5.2.1.r. Reform of Higher Education and Scientific Excellence and Governance</b>	Target	Share of state-founded higher education institutions affected by governance changes	Changes have been introduced in 100% of state-founded higher education institutions in line with amendments to the Law on higher education institutions and related Cabinet Regulations	%	0	100	Q3	2026

#.	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
163	<b>5.2.1.1.i. Research, development and consolidation grants</b>	Target	Consolidation grants	N/A	Number of consolidation grant agreements concluded	0	4	Q3	2026
164.1	<b>5.2.1.1.i Interim step</b>	Monitoring	Academic Career Grant agreements signed	N/A	Number of academic Career Grant agreements signed	0	150	Q3	2024
164	<b>5.2.1.1.i. Research, development and consolidation grants</b>	Target	Academic Career Grant agreements signed	N/A	Number of academic Career Grant agreements signed	0	315	Q3	2026
165.1	<b>5.2.1.1.i. Interim step</b>	Monitoring	In-house R & D grant agreements signed	N/A	Number of in-house R&D grant agreements signed	0	45	Q3	2024
165	<b>5.2.1.1.i. Research, development and consolidation grants</b>	Target	In-house R & D grant agreements signed	N/A	Number of in-house R&D grant agreements signed	0	90	Q3	2026

## F. COMPONENT 6: RULE OF LAW

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
166	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Adoption of work plan for public authorities to curb the shadow economy 2021-2022	Adoption of the work plan of the national authorities to limit the shadow economy for 2021-2022	N/A	N/A	N/A	Q4	2022
167	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Entry into operation of a taxpayer rating system, optimisation of controls	Entry into force of legal acts	N/A	N/A	N/A	Q4	2022
168	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Entry into operation of a basket of data-based services for each segmentation group of taxpayers	Changes to State Revenue Service's internal rules and/or service provision platform(s)	N/A	N/A	N/A	Q2	2024

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
169	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Publication of handbook for compliance risk management	Amendments to the State Revenue Service's internal rules	N/A	N/A	N/A	Q3	2023
170	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Target	Implementation of the national research programme "Reducing the shadow economy to ensure the sustainable development of the country"		Number of study reports	0	5	Q4	2022
171	<b>6.1.1.r. Strengthening analytics and developing data management in the field of tax administration and customs</b>	Milestone	Implementation of the research results	Published assessment report of the shadow economy	N/A	N/A	N/A	Q4	2023
172.1	<b>6.1.1.1.i Interim step</b>	Monitoring	Contractors for the development of advanced risk analysis systems selected	Contractor(s) selected and contracts signed for the development of advanced risk analysis systems	N/A	N/A	N/A	Q2	2022

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
172	<b>6.1.1.1.i. Modernisation of existing analytical solutions</b>	Milestone	Entry into operation of upgraded analytical solutions	Advanced risk analysis systems developed and implemented	N/A	N/A	N/A	Q2	2024
173	<b>6.1.1.2.i. Development of new analytical systems</b>	Milestone	Entry into operation of new analytical systems	Advanced risk analysis system enters into operation	N/A	N/A	N/A	Q2	2024
174	<b>6.1.1.3.i. Personnel training with analytical platform and consultancy</b>	Target	Training of staff to work with the analytical platform		Number of training certificates	0	50	Q4	2023
175.1	<b>6.1.2 R. Interim step</b>	Monitoring	Share of cargo images scanned by Latvian customs control points remotely and centrally		%	0	30	Q3	2025
175	<b>6.1.2 R. Remote and centralised analysis of scanned images at Customs Control Points</b>	Target	Share of cargo images scanned by Latvian customs control points remotely and centrally		%	0	95	Q3	2026
176	<b>6.1.2.1.i. Linking railway x-ray equipment to Baxe and use of artificial intelligence for rail freight scanning image analysis</b>	Milestone	Railway customs control points' scanners connected to x-ray images exchange system BAXE	Deed of acceptance signed	N/a	N/a	N/a	Q4	2023
177.1	<b>6.1.2.1.i Interim step</b>	Monitoring	Contractor(s) for the development of the rail freight image analysis platform selected	Contractor(s) selected and contracts signed	N/A	N/A	N/A	Q4	2023

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
177	<b>6.1.2.1.i. Linking railway x-ray equipment to Baxe and use of artificial intelligence for the analysis of rail freight scanning images</b>	Milestone	Rail Freight scanned image analysis platform introduced	Deed of acceptance signed	N/A	N/A	N/A	Q4	2024
178	<b>6.1.2.2.i. Capacity building of the Customs Laboratory</b>	Milestone	Purchased and installed spectrophotometer for use in the Customs Laboratory	Deed of acceptance signed	N/A	N/A	N/A	Q4	2022
179	<b>6.1.2.2.i. Capacity building of the Customs Laboratory</b>	Milestone	Purchased and installed spectrophotometer for use in Airport customs control point	Deed of acceptance signed	N/A	N/A	N/A	Q4	2022
180	<b>6.1.2.3.i. Improvement of customs control of received postal items at Airport customs control point</b>	Milestone	A line for intelligent scanned and automatic sorting/analysis of postal items introduced at the Airport customs control point	Deed of acceptance signed	N/A	N/A	N/A	Q4	2023
181	<b>6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņšala</b>	Milestone	Joint design – construction contract signed	Construction and design contract signed	N/A	N/A	N/A	Q4	2022
182	<b>6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņšala</b>	Milestone	Building permit received	Notification of the permit approval decision	N/A	N/A	N/A	Q4	2023

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
183.1	<b>6.1.2.4.i. Interim step</b>	Monitoring	30 % of planned construction works completed	Deed of execution of construction works	N/A	N/A	N/A	Q4	2024
183.2	<b>6.1.2.4.i. Interim step</b>	Monitoring	70 % of planned construction works completed	Deed of execution of construction works	N/A	N/A	N/A	Q4	2025
183	<b>6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņšala</b>	Milestone	100 % of planned construction works completed, infrastructure has been put into operation and accepted for the functions of the control services	Certificate of works completion received and an act of reception signed	N/A	N/A	N/A	Q3	2026
184	<b>6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņšala</b>	Milestone	Procurement and conclusion of a contract for the supply and installation of X-ray cargo control equipment	Contract signed	N/A	N/A	N/A	Q4	2022
185	<b>6.1.2.4.i. Creation of infrastructure for the performance of control services in Kundziņšala</b>	Milestone	Cargo control x-ray equipment installed	Deed of delivery	N/A	N/A	N/A	Q4	2024
186	<b>6.2.1.r. Modernisation of the process of identifying money laundering, investigating economic crimes and judicial proceedings</b>	Milestone	Entry into force of amendments to the Law on the prevention of money laundering and terrorist and proliferation financing	Entry into force of amendments to the NILLTPFN Law	N/A	N/A	N/A	Q2	2021

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
187.1	<b>6.2.1.1.i. Interim step</b>	Monitoring	Development and equipment of a research room and strategic communications space	Developed and equipped research room and strategic communications space	Unit	0	1	Q3	2022
187	<b>6.2.1.1.i. Establishment of AML Innovation Hub to improve the identification of money laundering</b>	Milestone	An IT platform for the exchange of knowledge and documents and for the coordination of cooperation between the stakeholders	Completion of the IT platform for knowledge exchange and communication with stakeholders	N/A	N/A	N/A	Q1	2025
188.1	<b>6.2.1.2i. Interim step</b>	Monitoring	A report on the progress of strengthening the capacity to investigate economic crimes is approved by the Ministry of Interior	An implementation progress report has been approved by the Ministry of Interior	N/A	N/A	N/A	Q1	2023
188	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Milestone	Progress report on implementation of the action plan is approved	Approval of the progress report	N/A	N/A	N/A	Q4	2025
189.1	<b>6.2.1.2i. Interim step</b>	Monitoring	Mobile units of the State Police have been established in all regions of Latvia, the competence of which includes the prevention and detection of environmental crimes	N/A	Units	0	5	Q1	2023
189	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Proportion of detected criminal proceedings of environmental crimes	N/A	%	40	60	Q1	2025
190	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Number of certified economic crime investigators in “Certified Anti Money Laundering Specialist (CAMS)” programme		Number	0	20	Q1	2025

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
191.1	<b>6.2.1.2i. Interim step</b>	Monitoring	Calls for tenders published	Calls for tenders for purchase of the technical equipment for mobile workstations for regional and central units published	N/A	N/A	N/A	Q4	2023
191	<b>6.2.1.2i. Strengthening the capacity to investigate economic crime</b>	Target	Equipment for law enforcement officials	Proof of purchase	Number	0	237	Q1	2025
192.1	<b>6.2.1.3.i Interim step</b>	Monitoring	Adoption of the regulatory framework for the operation of the training centre	Support of the draft law in the Cabinet of Ministers for ensuring the operation of the training centre. Submission and the commencement of its review to the Saeima. The law prescribes the establishment and functioning of single model for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialized investigators (interdisciplinary matters) including the definition of the involvement of the judiciary and the Judicial Council on training content and methodology	N/A	N/A	N/A	Q2	2023

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
192.2	<b>6.2.1.3.i Interim step</b>	Monitoring	Adoption of the regulatory framework for the full public funding	Priority submitted for the financing of the training centre from the State budget partly from 2025 and in full from the second half of 2026	N/A	N/A	N/A	Q4	2023
192.3	<b>6.2.1.3.i Interim step</b>	Monitoring	Adoption of the regulatory framework for the full public funding	The State Budget Law for 2024 has been adopted, the priorities of which include funding for the operation of the training centre.	N/A	N/A	N/A	Q4	2023
192	<b>6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)</b>	Milestone	Entry into force of the law and other legal acts related to the justice training centre	Entry into force of the regulatory framework for the operation of the training centre and public funding ensured in state budget law for 2025 and 2026.	N/A	N/A	N/A	Q1	2025

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
193	<b>6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)</b>	Target	New training programme developed		Number	0	10	Q4	2024
194	<b>6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)</b>	Target	Implementation and adoption of training programmes		Number	0	10	Q2	2026
195.1	<b>6.2.1.3.i Interim step</b>	Monitoring	Development of technical specification of renovation for the justice training centre, and announcement of procurement	Procurement announced	N/A	N/A	N/A	Q4	2022

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
195	<b>6.2.1.3.i. Establishment of a single training centre for the development of the qualifications of judges, court staff, prosecutors, assistant prosecutors and specialised investigators (interdisciplinary matters)</b>	Milestone	Establishment of a training centre	Adaptation of premises (renovation) and provision of equipment for the training centre completed	N/A	N/A	N/A	Q4	2024
196	<b>6.3.1.r. Modernisation of public administration</b>	Milestone	Approved Plan for Modernisation of Public Administration	Plan for Modernisation of Public Administration approved	N/A	N/A	N/A	Q4	2022
197	<b>6.3.1.r. Modernisation of public administration</b>	Milestone	Review of progress in the implementation of the Plan for Modernisation of Public Administration approved	Review of progress in the implementation of the Plan for Modernisation of Public Administration approved				Q4	2025
198	<b>6.3.1.r. Modernisation of public administration</b>	Milestone	Concept of the Single Service Centre approved as a prerequisite for the provision of centralised services					Q4	2022

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
199	<b>6.3.1.r. Modernisation of public administration</b>	Target	Share of direct public administration human resources receiving accounting and human resource management services centrally.	N/a	% of total number of employees employed in direct administration	0	15	Q3	2026
200	<b>6.3.1.1.i. Open, transparent, fair and accountable public administration</b>	Milestone	Competence framework available, including training programmes	Competence framework is available in the State Administration School Training Management System and included in the Competency Framework Guidelines and the state budget law for 2024 has been passed	N/A	N/A	N/A	Q4	2023
201.1	<b>6.3.1.1.i. Interim step</b>	Monitoring	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	8000	Q3	2024
201	<b>6.3.1.1.i. Open, transparent, fair and accountable public administration</b>	Target	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	16232	Q3	2026

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
202	<b>6.3.1.2i. Professionalisation of public administration and administrative and capacity building</b>	Milestone	Competence framework available, including training programmes	Competence framework is available in the State Administration School Training Management System and included in the Competency Framework Guidelines and the state budget law for 2024 has been passed	N/a	N/a	N/a	Q4	2023
203.1	<b>6.3.1.2.i. Interim step</b>	Monitoring	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	1000 0	Q3	2024
203	<b>6.3.1.2.i. Professionalisation of public administration and administrative and capacity building</b>	Target	Number of public administration employees trained in at least one of the programmes	N/a	Number	0	2001 1	Q3	2026
204	<b>6.3.1.3.i. Development of the innovation ecosystem of public administration</b>	Milestone	Entry into force of the regulatory framework in relation to the innovation eco-system	Development and implementation of a common experimental framework for public sector innovation	N/A	N/A	N/A	Q2	2025
205	<b>6.3.1.3.i. Development of the innovation ecosystem of public administration</b>	Milestone	Ensuring the financial sustainability of the Innovation Lab	Entry into force of state budget law for 2026	N/A	N/A	N/A	Q3	2025

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
206	<b>6.3.1.4.i. Growth of non-governmental organisations to strengthen social security representation and monitor public interests</b>	Milestone	Publication of the framework for the support of non-governmental organisations in areas of: -social resilience -advocacy of public interest	The publication of the rules for the support programme	N/A	N/A	N/A	Q4	2022
207.1	<b>6.3.1.4.i. Interim step</b>	Monitoring	Beneficiaries of the support programme	Grant contracts successfully completed	Number of beneficiaries (including partners) of the support programme	0	15	Q3	2024
207	<b>6.3.1.4.i. Growth of non-governmental organisations to strengthen social security representation and monitor public interests</b>	Target	Beneficiaries of the support programme	Grant contracts successfully completed	Number of beneficiaries (including partners) of the support programme	0	30	Q3	2026

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
208.1	<b>6.4.1.r Interim step</b>	Monitoring	Amendments to public procurement legislation (Public Procurement Law and Law on the Procurements of Public Service Providers) have been adopted.	Amendments to public procurement legislation (Public Procurement Law and Public Service Procurement Law) have been adopted by the Parliament.	N/A	N/A	N/A	Q4	2021
208	<b>6.4.1.r. Creation of a register of public procurement contracts</b>	Milestone	A register of public procurement contracts made available.	Amendments to public procurement legislation and technical solution developed and available for production	N/A	N/A	N/A	Q4	2022
209	<b>6.4.2.r. Improvement of the Competition Environment</b>	Milestone	Entry into force of regulatory framework for improving the competition environment and reducing corruption risks in public procurement.	N/a	N/A	N/A	N/A	Q4	2021
210.1	<b>6.4.3.r Interim step</b>	Monitoring	Performed study for centralised procurement.	Performed study for centralised procurement	N/A	N/A	N/A	Q4	2021
210	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Adoption of a strategy for the professionalization of procurers	A strategy has been adopted.	N/A	N/A	N/A	Q1	2022

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
211.1	<b>6.4.3.r. Interim step</b>	Monitoring	Standardised qualification requirements by sector	Standardised qualification requirements by sector (information and communication technologies, construction, road transport, mobile and fixed communications services). Standardised qualification requirements are available online in iub.gov.lv.	N/A	N/A	N/A	Q4	2021
211	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Amendments to the relevant legal acts, regulation and internal procedures	Entry into force of amendments to relevant legal acts, regulations or internal procedures	N/A	N/A	N/A	Q4	2022
212.1	<b>6.4.3.r. Interim step</b>	Monitoring	An information report, including the feasibility study, on centralisation of public procurement has been drawn up.	An information report on centralisation of public procurement has been drawn up. Information report submitted for consideration in the Cabinet	N/A	N/A	N/A	Q4	2022
212	<b>6.4.3.r. Development and implementation of a professionalisation strategy</b>	Milestone	Entry into force of legal acts implementing centralization of procurement	Entry into force of relevant legal acts	N/A	N/A	N/A	Q3	2026
213	<b>6.4.4.r. IUB IT and analytical capacity building</b>	Milestone	Adoption of criteria for identifying risky market sectors, customers and purchases	N/a	N/A	N/A	N/A	Q4	2021

#	Related measure (reform or investment)	Milestone / target	Name	Qualitative indicators (for milestones)	Quantitative indicators (for targets)			Indicative timeline for completion	
					Unit of measure	Baseline	Goal	Quarter	Year
214.1	<b>6.4.4.r Interim step</b>	Monitoring	Organised procurement and concluded contract for the realisation of development works	Organised procurement and concluded contract for the realisation of development works	N/A	N/A	N/A	Q4	2022
214	<b>6.4.4.r. IUB IT and analytical capacity building</b>	Milestone	Upgrade of publications management system completed	Upgrade of publications management system completed	N/A	N/A	N/A	Q4	2024